

CITY OF MONTEREY



ADOPTED BUDGET 2010-11

CITY OF MONTEREY
ADOPTED OPERATING BUDGET
2010-11

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**BUDGET
TRANSMITTAL
SECTION**



CITY OF MONTEREY

ADOPTED BUDGET 2010-11

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To: Mayor & City Council
From: City Manager
Date: May 22, 2010
Subject: Fiscal Year 2010-11 Proposed Operating Budget

It is no secret that governmental agencies from the federal government on down to the city level are having great difficulty keeping their budgets balanced. The twin forces of rising costs with falling revenues have presented a number of new challenges in the last few years. This fiscal year and next are no exception.

Current Fiscal Year 2009-10 (FY10) Summary

One year ago we were deep into the process of closing a budget gap for this fiscal year then calculated to be \$7.4 million. As difficult as that process was, what we didn't know at the time was that the total gap for this year would turn out to be \$11.6 million, or \$4.2 million higher. This additional \$4.2 million gap in FY10 was created as follows:

1. \$1.7 million gap identified in report to Council in December 2009, primarily due to revenue shortfalls;
2. Additional \$2.5 million gap identified in the 3rd Quarter Financial Report, primarily due to a money-grab by the State of California, and to a lesser extent, due to smaller budget savings than originally expected (see Table 1).

As the Council probably recalls, the \$1.7 million hole identified by mid-year was filled with the generous cooperation of the Neighborhood Improvement Committee, by them agreeing to forego next year's allocation of funds. To fill the new \$2.5 million hole, staff is reluctantly proposing that we mainly use capital renewal reserves - more on this proposal later.

Next Fiscal Year (FY11) Summary

Likewise, at budget adoption last year though FY10 was balanced, we believed for FY11 there was still an approximately \$1.2 million structural imbalance to deal with when that time came - certainly not desirable, but manageable. However, at the same mid-year point that staff notified Council of the FY10 budget gap, we also noted that the FY11 budget gap had increased to \$3.6 million due to the same revenue weaknesses. As Council may recall, this was covered by a combination of funds from the CIP and NIP programs, reserves and proposed salary concessions from employees.

Unfortunately, like the current fiscal year, the projected budget gap in FY11 has also grown by \$2.5 million (Table 1). In this case the hole was created by a combination of further state take-aways, further revenue declines and a reduced level of budget savings. Note that this plan proposes use of one-time sources and reserves through FY11 only. This approach is only barely palatable because it anticipates a comprehensive review and prioritization of City programs for FY12 and beyond to close the remaining structural imbalance. This 'program budgeting' approach was developed

by the International City Manager’s Association (ICMA) as previously described to Council.

State Take-aways

On Monday, May 10, 2010 a check for \$2,182,260 was delivered to the County by orders of the State of California for the purpose of relieving the State from having to make difficult budget decisions.

Because of the State’s inability to make its own tough choices, the City of Monterey and cities all across the state will now have to step up and make hard choices about programs in their communities. This matter will be appealed in the courts by the California Redevelopment Association and the League of California Cities, but initial rulings have so far not gone in our favor. In addition to the check just written, the same take-away scheme demands another \$450,000 from the City of Monterey Redevelopment Agency in FY11.

Changes since mid- year	FY10	FY11
State take-aways	\$2.18	\$0.45
Revenue declines	-	1.64
Reduced budget savings	<u>0.32</u>	<u>0.37</u>
Total	<u>\$2.50</u>	<u>\$2.46</u>

Table 1

Potential funding sources for this \$2.6 million State take-away include housing redevelopment funds and capital renewal reserves. Though housing redevelopment monies are a potential source, this would only be a five year loan and staff does not want to recommend balancing the budget by borrowing money (as the State does routinely). In addition, this would postpone or eliminate several projects that provide downpayment assistance and affordable housing in our community. Capital renewal reserves (current balance = \$4.28 million) could also be temporarily tapped, then replenished in ensuing years by either appropriating NIP dollars in the future (requires 4/5 vote) or cancelling the Capital Improvement Program in FY12 and FY13, or some combination of these actions. As shown in Table 2, this second options is reluctantly being recommended. This is not done enthusiastically as these capital reserves are currently our only source of funds for maintaining key facilities like the Sports Center, Conference Center and Library – all of which are aging and require major capital repairs. These reserve funds, when

Proposal to close the gap	FY10	FY11
Capital reserves	\$1.96	-
Scholze Trust	0.28	-
Parking Fund advance payment	-	\$1.27
Close CIP	0.33	0.46
Vacant positions eliminate/transfer	-	0.95
Less: unplanned budget requests		<u>-0.21</u>
Total	<u>\$2.57</u>	<u>\$2.47</u>

Table 2

combined with funds from closed CIP projects and the Scholze Trust (more on this below) will close the FY10 \$2.5 million gap.

Proposed Solutions to the FY10/FY11 Budget Gap Problem

In order to close the gap created since mid-year as outlined in Table 1, the proposed budget includes the solutions summarized in Table 2. Aside from the capital renewal reserves noted earlier, the budget proposal includes a recommendation to transfer \$282,000 from the Scholze Trust Funds to the General Fund to pay for parks projects and playground equipment purchased with General Fund dollars. This transfer will not come from the non-expendable corpus of the fund, but rather from excess earnings accumulated in the trust funds. In addition, the proposed budget recommends that the Parking Fund make an advance payment of principal on its debt to the General Fund in the amount of one year’s debt service (\$1.27 million). It also recommends that we close out almost \$800,000 in capital projects related to the remodeling of office space in the civic center and transfer that to the General Fund. Finally, this budget proposal recommends eliminating several currently vacant positions and transferring an Associate Planner to the Storm Water Fund (to replace the Environmental Services Manager position there that will be eliminated) (Table 3). Each of these position eliminations and transfers results in some form of service reduction to the community and/or organization. This savings from positions is offset somewhat in Table 2 by budget requests that were above original expectations including increases in County dispatch fees, restoration of Special Services Coordinator in Library to full-time, and Sports Center equipment replacement. These items, along with all other supplemental budget requests are listed in detail later in this report.

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General Fund Vacant Position Eliminated or Filled Positions Transferred to Special Funds		
	Salary & Benefits	
Building Inspector	\$ 95,496	eliminated
Police Officer	114,213	eliminated
Police Sergeant	136,814	eliminated
Police Lieutenant	167,959	eliminated
Archivist 50%/ Museum Mgr reclass	50,306	eliminated
HR Specialist	91,591	eliminated
Facility Attendant	64,362	eliminated
Street Maintenance Worker	70,879	eliminated
Administrative Assistant I (RPT)	50,476	eliminated
Associate Planner	110,956	transferred
	<u>\$953,053</u>	

Table 3

Overview of General Fund Revenues

General Fund revenues are estimated to be \$53.2 million in FY11, which is 2.5% less than the current year's revised estimates, and 5%, or \$2.9 million less than the current year’s original estimate. Special fund revenues are expected to be \$42.3 in FY11, generating operating revenues for all funds of an estimated \$95.5 million, down 2.7% from the revised estimate from FY10. Following is a discussion of the major General Fund revenue sources.

Transient Occupancy Tax

Receipts from the City’s Transient Occupancy Tax (TOT) are still the largest single discretionary revenue source the City receives. Though this revenue now makes up

only 21% of all general fund revenues (it has been as high as 30% in past years), TOT, along with sales tax and property tax, form the core 50% of all discretionary revenues in the general fund.

Unfortunately, as you are well aware by now, TOT has dropped considerably in the last year and a half. In fact we have had nine straight reporting periods of decline and have not seen positive numbers since the summer of 2008. This drop-off is displayed in Table 4 below. Note that we expect to experience a full three years of declines before the market begins turning around modestly in 2011-12.

TRANSIENT OCCUPANCY TAX		
(INCLUDES GENERAL FUND AND NIP PORTIONS)		
	<u>Millions</u>	<u>Growth</u>
2003-04	\$12.8	2.4%
2004-05	13.6	6.2%
2005-06	14.2	4.1%
2006-07	15.2	7.0%
2007-08	15.9	4.6%
2008-09	14.8	-7.0%
2009-10 est.	13.9	-5.5%
2010-11 est.	13.6	-2.6%

Table 4

Property Tax

Under normal market conditions property tax can be expected to rise each year by at least the 2% growth factor allowed by state law. In many years the increase has been much more than this because as real properties are sold they are reassessed at current market value. The only event that would drive property tax receipts lower would be a devaluation of real property. Up until recently this did not occur in the City of Monterey as it has in some other cities in the county.

However, several months ago the Monterey County Assessor notified cities that the growth factor next year would not go up by 2% as usual, but rather would decline by 0.28%. In addition, just recently we were informed that almost 1600 parcels in Monterey were being devalued on the property tax rolls by the County Assessor. These devaluations ranged from 5% to as much as 30%-40% depending on the property – with additional downward reassessments expected next year. This has resulted in an actual decrease in projected property tax receipts of 2.4% in FY11 for the first time in memory as shown in Table 5.

PROPERTY TAX

	<u>Millions</u>	<u>Growth</u>
2003-04	\$4.4	7.4%
2004-05	6.4	44.4%
2005-06	7.3	14.3%
2006-07	7.3	0.0%
2007-08	8.0	9.6%
2008-09	8.4	4.5%
2009-10 est.	8.8	4.8%
2010-11 est.	8.6	-2.4%

Table 5

Sales Tax

Sales Tax, like TOT, has declined every quarter for the last year and a half, and the expected total decline for FY10 is 5%, or \$350,000 less than the year before. From the fourth quarter 2007 to the fourth quarter 2009, several major retail sectors were down including department stores by 38% (mainly due to the closure of Mervyns), restaurants by 10%, and miscellaneous retail stores by 4%. As Table 6 below shows, after two years of declines, we are projecting a modest 2% growth in retail sales next fiscal year.

SALES TAX

	<u>Millions</u>	<u>Growth</u>
2003-04	\$6.3	\$-0.7%
2004-05	6.9	9.4%
2005-06	7.0	1.6%
2006-07	7.2	2.4%
2007-08	7.4	3.7%
2008-09	7.0	-5.9%
2009-10 est.	6.6	-5.0%
2010-11 est.	6.8	2.0%

Table 6

On the surface, all of the bad revenue information above seems to contradict the relatively good news showing up in the news lately. The Monterey Herald recently reported “Economy improving”, and “Consumer confidence grows”; the Wall Street Journal reported how “Raises creep back onto salary scene”; and the UCLA Anderson Economic Forecast projects solid increases in personal income and retail sales in California in 2011 and 2012. However, for every “good news” article there seems to be a “bad news” article to match it regarding a state or local government – largely because our revenues will recover much more slowly than the general economy as well as expense projections that will continue to track ahead (unless adjusted) of expected revenues. For example one Herald headline recently read “County jobs ok’d for budget ax”; the San Jose Mercury News reported about the Santa Clara County’s “\$223 million budget gap”; and the Sacramento Bee regarding the State’s “\$19.1 billion hole.”

The City of Monterey is obviously going through very difficult budget times like many other agencies. However, we are not ignoring the potential signs of economic life in the future. Even though FY10 and FY11 are still showing revenue weakness, we have taken into account the possibility that the economy may rebound modestly in years beyond that. For example, current estimates through FY14 show TOT growth eventually returning to 3%; property tax receipt growth slowly returning to 4% growth; and sales tax receipts gradually growing from 3% increases to 5% in the out-years. It is important to note that we are now operating in what some call the “new normal” – meaning don’t expect things to return to the way they once were.

Table 7 below gives two dramatic examples of the “new normal” and how over a very long timeframe major revenue sources have stalled. Given that the expenditure side of the ledger has not likewise shrunk by 6.7% in the last decade, it is not hard to see why we are experiencing a budget crunch.

Revenue	2000-01	2010-11 est.	10 Year Change
TOT	\$14.6 million	\$13.6 million	-6.7%
Sales tax	\$ 7.3 million	\$ 6.8 million	-6.7%

Table 7

Overview of Reserves

The City maintains a number of reserves to protect against uncertainty and prudently plan for the future. Following is a discussion of some of the more significant of these reserves.

Reserve for Economic Uncertainty

The City maintains a Reserve for Economic Uncertainty to provide a financial shock-absorber should a natural or other disaster strike. The balance of this reserve is currently \$5.8 million, or about 10% of the City’s General Fund budget. The policy level for this reserve is 15% so we are currently \$2.7 million short of the desired balance in this reserve. Attempts have been made to bring the balance back up to the policy level but this has been difficult to accomplish in the last few tough budget years. For

example, originally \$500,000 had been planned to go into the reserve in FY11. However, due to the poor revenue numbers reported earlier this fiscal year, the City Council authorized postponing this deposit to help bring the budget back into balance. The budget proposal before you implements that directive.

Capital Renewal Reserves

The General Fund also contains several capital renewal reserves for key facilities such as the Sports Center, Conference Center, Library, the wharves, recreation centers and City Hall. These reserves have become all the more crucial since there is no General Fund Capital Improvement program being recommended in the FY11 budget in order to help balance the operating budget. This is certainly not a good strategy for the long or even mid-term which is why it has never been recommended before in memory. It is one item on a list of stop-gap measures that will hopefully allow us to transition to a balanced state in a more thoughtful and planned way.

As Table 8 below shows, approximately \$370,000 was used from the reserves in FY10. In addition, and as noted earlier, this budget proposal recommends using these capital renewal reserves to partially fund \$1.96 million of the State of California money-grab from earlier this month. This depletes these reserves by almost one-half leaving only \$2.3 million to provide capital renewal and repair funding for all City facilities.

FY 11 SIGNIFICANT RESERVES			
<small>(MILLIONS)</small>			
	<u>Beq. Bal.</u>	<u>Change</u>	<u>End Bal.</u>
Economic Uncertainty	\$5.82	\$0.00	\$5.82
Capital Renewal			
Public Safety	0.33	0.00	0.33
Sports Center	0.70	0.00	0.70
Conference Center	1.05	(0.32)	0.73
Library	0.35	(0.01)	0.35
Wharves I & II	1.45	0.00	1.45
Recreation Centers	0.36	0.00	0.36
City Hall	0.40	(0.05)	0.35
Less: State take-away	0.00	(1.96)	(1.96)
Total Capital Renewal	4.64	(2.34)	2.31
Other Funds			
Parking	6.04	(1.75)	4.29
Workers Compensation	6.50	0.40	6.90
General Liability	2.70	0.00	2.70

Table 8

Other Reserves

The Parking Fund continues to maintain significant reserves, built up over time to fund capital renewal, replacement and expansion of parking facilities. However, this reserve

(currently \$6 million) is being drawn down in the near term as the Parking Fund makes annual debt service payment of \$1.27 million to the General Fund. This reserve will drop double-time in FY11 if the proposed budget is approved since it includes an additional principal payment equal to one year's debt service, again to help balance the budget. The Parking Fund reserve balance is expected to be brought back into equilibrium by 2013 with the end of debt service payments on the Cannery Row parking garage.

The Workers Compensation and General Liability reserves are set based on actuarial funding requirements. Currently the General Liability reserve level meets actuarial requirements and the balance remained steady throughout FY10. The Workers Compensation reserve has fallen somewhat behind as the latest actuarial report indicates that the reserve should be \$7.8 million. However, the reserve did increase during FY10 current level of \$6.9 million so we are 88% funded. A new actuarial report is due to be prepared for the year ended June 30, 2010 so staff will be reviewing that report when it is available and will report back to Council if any changes in the funding plan are needed.

Overview of General Fund Expenditures

Overall for FY11, proposed General Fund operating expenditures amount to \$58.5 million, which represents a decrease of 1% from the FY10 amended budget. After allowing for estimated budget savings and employee concessions however, the net operating expenditure budget is \$56.9 million. The total proposed FY11 operating expenditures for all funds is \$101 million, which represents a decrease of 3% from the amended FY10 adopted budget.

The FY11 operating budget proposed here is a very "status quo", no growth budget. After last year's multi-million dollar budget reduction program our goal for FY11 was to just maintain that reduced program until we could turn to the program budgeting process and, unfortunately, enter a new round of cuts. However, even with a flat budget picture there were a few supplemental budget requests that were considered either mandatory or essential to operations. These supplemental requests, included in the FY11 budget proposal, are listed below.

FY11 Supplemental Budget Requests

Council

- No supplemental requests

City Manager

Economic development promotion (Buy Local, online newsletters for departments)	\$5,500
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Information Resources

Funding for November, 2010 election	\$50,000
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City Attorney

- No supplemental requests

Human Resources

- No supplemental requests

Finance

- No supplemental requests

Police

County dispatch services cost increases	\$93,622
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Fire

County dispatch services cost increases	\$9,260
CPR classes for City employees, uniform expenses	\$4,000

Plans & Public Works

High intensity sheeting for traffic safety signs – Federal mandate	\$10,000
Staffing allocation changes for Alvarado & Calle Principal Maintenance District(s)	11,733

Recreation

Sports Center equipment replacement	\$75,247
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Library/Museum

Library program preservation	\$40,097
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Conference Center & Harbor

Conference Center operations equipment replacement	\$39,480
Harbor- disposal of fireworks barge	20,000

Special Funds

Information Resources	Firehouse CAD Interconnectivity	\$11,100
	Increased costs for alarm maintenance	5,100
Asset Seizure	Asset seizure	10,000
Public Safety Training	CERT funding	10,000
Parking	Parking Management system license and data fees	11,000

Library and Museum Programs

Last summer Council allocated funding to maintain programs at the Library, Museum and California History Room for one additional year. Although there will be reductions in both the Library and Museum programs in FY11, a newly created Museums, Cultural Arts and Archives Manager position, and department reorganization, will preserve essential Museum, Cultural Arts and California History Room services while maintaining the Library Archivist at full-time. However, the proposed budget does not restore \$176,000 in funding for three regular part-time positions as well as part-time/temporary staffing hours at the Library.

This results in the elimination of the Regular Part-time Youth Services Librarian, which means fewer storytimes and early literacy activities, less in-person and online support for children, families, and teachers. It also results in the elimination of the Regular Part-time Administrative Assistant and Senior Library Page, which will reduce service levels, Library open hours, increase wait times for returned materials and customer support. Given these reductions, it is most likely that the Library would need to close one day per week, and consider reduced hours for the other six days.

FINANCIAL OVERVIEW – SPECIAL FUNDS

The City maintains a number of funds other than the General Fund to account for the revenues and expenditures of activities that are separate from the General Fund for either legal or accounting purposes. A brief overview of the FY11 budget picture for some of the more significant of these funds follows.

Presidio Public Works Authority Fund

The Presidio Public Works Authority Fund accounts for the operational activities, capital projects, and revenues associated with the municipal services contract between the City and the U.S. Army at the Presidio of Monterey. Services provided to the Army include maintenance of buildings, streets, sewers, storm drains and water systems and other special projects. The operating budget for this fund is \$7 million for FY11. However, when the Army adds capital projects to the contract the budget can increase significantly. Over the last three years, for example, the total budget for the Presidio Fund has ended up just over \$11 million each year. The existing federal contract with the Presidio of Monterey continues to be fully funded by the Federal Government and provides several hundred-thousand dollars in revenue annually to the City to help pay for the cost of administering the program.

Storm Water Utility Fund

Projected revenues of \$1.1 million in the Storm Water Utility Fund fall short of the \$1.36 million in proposed operating expenditures in this fund for FY11. However, due to accumulated fund balances from prior years, it is not anticipated that a subsidy will be required this year from the General Fund. This is a short term bonus, however. As our storm water obligations grow over time, we will need to develop the revenue stream to support the imposed mandates. Otherwise, we can look to future subsidies from the General Fund. The Storm Water program will also be replacing one of our street sweepers at a cost of \$187,000. The outgoing sweeper was purchased in 1998 and its replacement is being funded by the Vehicle Replacement Fund.

Sewer Line Maintenance Fund

The Sewer Line Maintenance Fund will generate an estimated \$1.4 million in FY11 which covers the \$1.1 million in projected operating expenditures. The remaining funds will be used for capital repairs included in the Capital Improvement Program (CIP) budget that will be presented by the Plans and Public Works Department in a separate report.

This small amount of “pay as you go” funding for repairs to the sewer system does not, however, address a backlog of capital renewal and replacement projects totaling more than \$15 million. Staff is close to selecting a firm to determine the appropriate sewer rate to charge in order to not only maintain the operations of the sewer program, but also address the long list of renewal projects. Staff is considering both the State revolving loan program and sewer revenue bonds as potential sources of funding and will return to Council with options and a recommended course of action.

Cemetery Fund

Projected Cemetery revenues of \$266,400 and an operating budget of \$310,873 result in a \$44,473 shortfall that the General Fund will have to subsidize. In addition, the Cemetery Fund will require a subsidy from the General Fund of \$70,813 to cover the debt service payments on the columbarium. Therefore, a transfer totaling \$115,286 from the General Fund to the Cemetery Fund has been included in this budget proposal.

Marina Fund

The Marina Fund's proposed budget for FY11 totals \$2 million, which includes debt service on state loans in the amount of \$414,000. In addition, the Marina Fund will transfer \$154,261 to the General Fund next year to assist with the expense of maintaining Wharf II. Total estimated revenues for FY10 in the Marina Fund are expected to be \$2.3 million. A major marina dredging project costing several hundred-thousand dollars is scheduled to begin in FY11 and will be included in a separate CIP report. This project will be funded by the Marina Fund.

Parking Fund

The proposed \$7.7 million Parking Fund FY11 budget includes \$877,074 in facility lease payments for the Cannery Row Parking Garage and \$1,265,658 for debt repayment to the General Fund. In addition, \$219,533 will be transferred from the Parking Fund to the General Fund as reimbursement for custodial, parks and street maintenance services. This year staff is proposing that the Parking Fund make two payments on its debt to the General Fund in order to help balance the budget. The additional payment of \$1,265,658 would be considered an advance payment on the principal balance. This is not a recommendation made with enthusiasm, but staff believes this will not leave the Parking Fund in financial or operational jeopardy.

Parking Fund revenues are projected to be \$7.3 million which, although sufficient to cover operations, will not also cover the debt repayment to the General Fund and the advance principal payment noted above. Staff expects that the Parking Fund reserve (currently \$6 million) will be further drawn down over the next few years as it repays the General Fund. Once the debt service on the Cannery Row garage ends in FY13, this will mostly offset the repayment to the General Fund.

GENERAL FUND FORECAST

As Table 9 on the next page shows, this proposed operating budget leaves an estimated \$292,000 available ending balance in the General Fund at the end of FY11. While this provides a very small cushion for uncertainty and the unexpected, it is at least a positive number. You will also see in Table 9, however, that a significant "Net Operating Deficit" shows up in FY12 through FY14 that must be dealt with. When projecting financial activity that far out many assumptions must be made. As we have seen just recently, in the volatile economic environment we are operating in these assumptions can change quickly.

Wage and PERS Rate Assumptions

A number of factors and assumptions related to employee pay and benefits that affect the budget have changed since the mid-year report. For one, we had originally hoped that all employee groups would again waive their scheduled cost-of-living-adjustment (cola) in FY11, as they did in the current year. Whereas most groups quickly agreed to this, it appears two or three groups prefer to defer the cola instead, if they give it up at all. Note that since the FY11 budget assumes employee wage concessions, if some employee groups chose not to participate it would leave a further hole in the budget -- one that we can not comfortably recommend using reserves to fill. As a result, this would likely require that we look to layoffs in FY11 to fill the gap. Also, while a cola deferral certainly helps the near-term budget picture, it does not help bring the structural imbalance into alignment, making that longer term task all the harder.

Another event that occurred very recently demonstrates the uncertainty and volatility under which we are operating as we try to make budget plans. The CalPERS board has updated their actuarial assumptions for the first time since 2004 and let cities know recently that as a result of an increase in expected life span, among other factors, PERS rates would be going up between 1% and 2% starting in FY12. Therefore, we have recalibrated our out-year projections to include this new information.

Given this news, and along with the already known rate increases in place (4.5% for general employees and 11.4% for safety, spread over FY12-FY14) to recover from the very poor investment earnings posted by PERS in 2008, staff no longer believes it is prudent to automatically assume we can afford pay increases in FY13 and FY14. Previously, the budget model included a 3% cola that was applied in the two years beyond the current years already under contract. This assumption in the model has been changed to reflect no increase in wages in those years to help balance the budget in light of the various PERS rate increases.

Of course, wage and benefit decisions are not made unilaterally. Some employee groups have the right to binding arbitration and in all cases pay and benefit packages are determined through the meet and confer process. The change in this assumption means, however, that anything negotiated at that future time that adds dollars to the budget will have to be offset by a corresponding decrease in cost of programs or an increase in revenues. This is not a change in assumption staff proposes lightly. However, given economic realities there are few good options.

The Out-years

After all the changes we've made to the budget assumptions over the last few months as outlined in this report, what does this do to our General Fund out-year structural imbalance? Negative factors impacting the operating shortfall include lower revenue estimates, higher PERS rates, and deferred (rather than waived) pay colas in FY11. On the other hand, changing to an assumption of no cola in FY13 and FY14 reduces the projected shortfall. The end result of these changes is that the FY14 structural shortfall is now estimated to be \$5.1 million as shown in Table 9.

What the forecast in Table 9 also shows is that we still have much to do to bring the budget back into balance for the long run. This work has already begun as noted earlier in the form of a program budgeting effort for use with the FY12 budget process. This process, developed by ICMA, solicits community input on how programs should be prioritized. The results provide the City Council with valuable input to the process of realigning programs with community values and available resources.

Short of a new revenue source, it is clear that the City will have to significantly scale back, and in some cases eliminate, many programs and services. Because this is such a difficult process it is critical that the community participate in the process of prioritizing and redefining what services the City of Monterey will provide its citizens in the future.

General Fund 5-Year Financial Forecast

	2009-10	2010-11	2011-12	2012-13	2013-14
	Revised budget	Preliminary budget	Preliminary estimate	Preliminary estimate	Preliminary estimate
Operations					
Revenues	\$54,565,617	\$53,217,568	\$54,784,027	\$56,527,953	\$58,418,233
Expenditures	(57,731,678)	(56,896,546)	(59,687,906)	(62,114,915)	(63,525,112)
Net transfers	496,303	935,840	(23,653)	(34,390)	(2,567)
Net operating surplus (deficit)	(2,669,758)	(2,743,138)	(4,927,532)	(5,621,353)	(5,109,446)
Beginning Budgetary Fund Balance	9,669,157	9,900,013	10,215,786	5,821,019	869,649
Redevelopment Agency loan payback	2,860,325	2,822,839	2,879,836	2,937,973	2,985,873
State take-away	(2,182,260)	(450,000)	0	0	0
Parking Fund - additional principal payment	0	1,265,658	0	0	0
Public Service Center Fund	3,005,289	416,549	0	0	0
Neighborhood Improvement Fund:	2,044,653	376,303	0	0	0
Other non-operating transfers	(104,211)	(277,000)	0	0	0
CIP	(1,620,809)	0	(1,250,000)	(1,250,000)	(1,250,000)
Debt Service	(1,102,373)	(1,095,439)	(1,097,070)	(1,017,991)	(629,075)
Ending Budgetary Fund Balance	9,900,013	10,215,786	5,821,019	869,649	(3,132,999)
Reserves	9,865,397	9,923,760	10,173,760	10,423,760	10,673,760
Available Fund Balance per Budget	\$34,616	\$292,026	(\$4,352,741)	(\$9,554,111)	(\$13,806,759)

Table 9

As you can tell from the general tone of this budget message, I expect the next few years to be very challenging as we deal with a down economy and the increased need to fully fund our capital facility and infrastructure responsibilities. The budget presented to you here has again been very difficult to put together. Using reserves and one-time sources to balance the budget is not a long-term strategy. It is a stop-gap strategy that only works if you have a plan in mind to fix the structural problem soon. The program budgeting process is only a tool to prioritize City programs based on community input. It will not make the difficult decisions for us, but should provide better information for how to best allocate scarce resources to where they are most beneficial to the broadest range of people who enjoy City services.

A handwritten signature in black ink, appearing to read "Fred Meurer". The signature is fluid and cursive, with a long horizontal stroke at the end.

Fred Meurer
City Manager



RESOLUTION NO. 10-088 C.S.

**A RESOLUTION ADOPTING AND APPROVING THE OPERATING BUDGET
OF THE CITY OF MONTEREY FOR FISCAL YEAR 2010-11**

WHEREAS, the proposed operating budget of the City of Monterey for the fiscal year 2010-11 was prepared and submitted to the City Council by the City Manager in accordance with Section 6.3 of the City Charter; and

WHEREAS, the City Council reviewed the proposed operating budget and thereafter caused a public appearance to be held concerning the budget;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF MONTEREY that the City of Monterey - Proposed Operating Budget - 2010-11 containing information as required in Section 6.3 of the Monterey City Charter, as amended by the City Council, is hereby adopted and approved as the budget of the City of Monterey for fiscal year 2010-11 in the following amounts:

Operating Budget - General Fund	\$ 58,461,030
Operating Budget - Special Funds	<u>42,583,581</u>
Total Operating Budget	\$101,044,611

A copy of said budget, as modified and amended, is on file in the office of the City Clerk and is hereby referred to for further particulars.

BE IT FURTHER RESOLVED THAT monies may be transferred from one account to another with the approval of the City Manager or his designee except for the following transfers which may be made only with the approval of the City Council:

- a. Transfers to or from Special Funds where state or federal regulations require Council approval;
- b. Transfers from unappropriated reserves or fund balances.

BE IT FURTHER RESOLVED THAT the following reserve is hereby approved and the monies therein appropriated for use with the approval of the City Manager or his designee:

1. Reserve for Operational Contingencies \$250,000

BE IT FURTHER RESOLVED THAT the proposed transfers included in the Interfund Transfers Schedule of the 2009-10 Proposed Operating Budget are hereby adopted and approved.

BE IT FURTHER RESOLVED THAT the following transfers from Reserves are hereby authorized:

1. Transfer \$1,963,963 from the Capital Renewal Reserves to the General Fund ending balance.
2. Transfer \$312,555 from the Designated for Business Transformation Reserve account to the General Fund ending balance. This account shall be closed out.

Resolution No. 10-088 C.S.

BE IT FURTHER RESOLVED THAT the Parking Fund shall make an additional principal and interest payment of \$1,265,658 to the General Fund for the 2010-2011 fiscal year.

BE IT FURTHER RESOLVED THAT the 2010-2011 Proposed Budget Document be amended to reflect the elimination of a Youth Services Librarian (RPT-75%) and revising the Adopted Position Control List as follows:

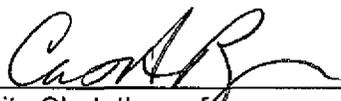
<u>LIBRARY</u>	
<u>Youth Services</u>	<u>2010-11 Proposed</u>
Librarian	2.0

BE IT FURTHER RESOLVED THAT the Proposed Operating Budget is based on an estimate of employee savings from salary and benefit concessions. The Finance Director is hereby authorized to make any administrative budget adjustments to appropriations as needed to implement actual pay concessions.

PASSED AND ADOPTED BY THE COUNCIL OF THE CITY OF MONTEREY
this 15th day of June, 2010, by the following votes:

AYES: 5	COUNCILMEMBERS:	Della Sala, Downey, Haferman, Selfridge, Sollecito
NOES: 0	COUNCILMEMBERS:	None
ABSENT: 0	COUNCILMEMBERS:	None

ATTEST:



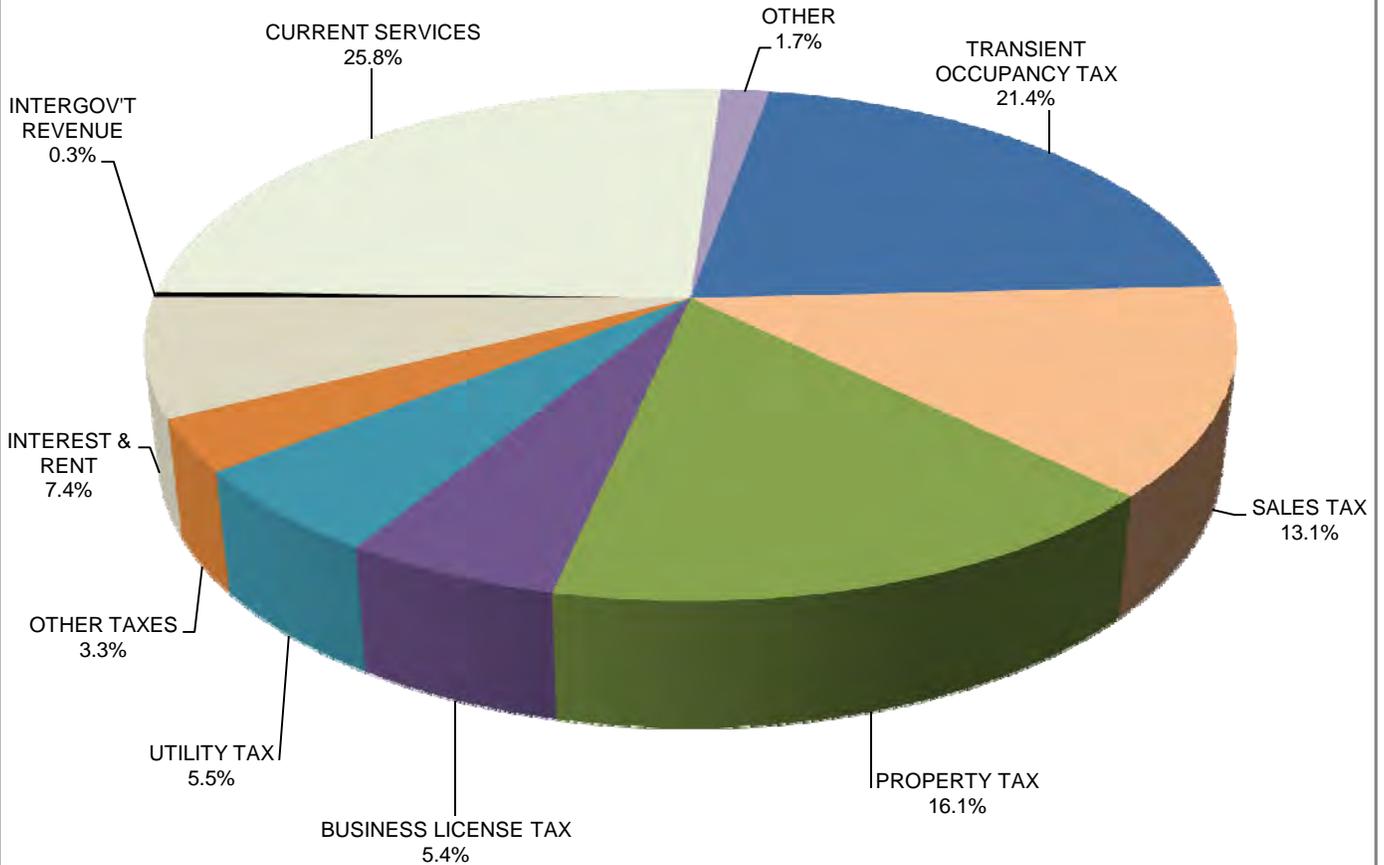
City Clerk thereof

APPROVED:



Mayor of Said City

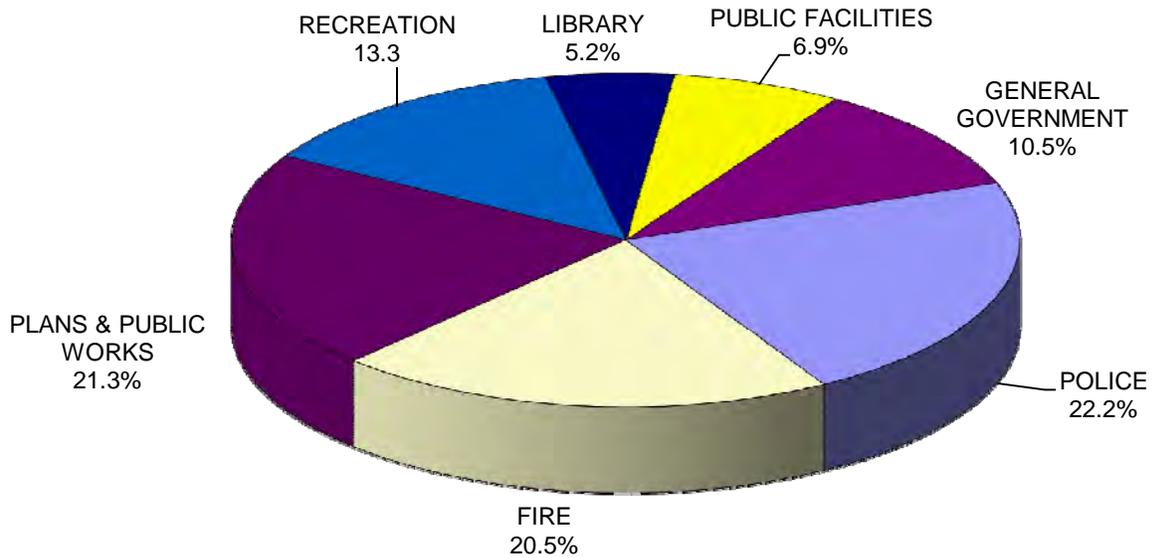
**GENERAL FUND REVENUES
2010-2011**



TOTAL GENERAL FUND REVENUES = \$53.2 MILLION

	2007-08 ACTUAL	2008-09 ACTUAL	2009-10 REVISED	2010-11 ESTIMATE
TRANSIENT OCCUPANCY TAX	\$13,331,341	\$12,428,585	\$11,708,146	\$11,405,260
SALES TAX	7,434,164	7,202,957	6,870,838	6,975,689
PROPERTY TAX	8,002,930	8,361,664	8,850,843	8,556,411
BUSINESS LICENSE TAX	3,120,006	3,166,530	2,887,500	2,887,500
UTILITY TAX	2,790,724	2,772,328	2,899,090	2,918,694
OTHER TAXES	1,829,195	1,717,876	1,802,865	1,750,816
INTEREST & RENT	4,586,314	4,183,316	3,795,079	3,979,523
INTERGOV'T REVENUE	787,674	942,592	255,943	174,000
CURRENT SERVICES	11,577,260	12,493,479	14,531,833	13,659,382
OTHER	1,020,290	819,238	963,480	910,293
TOTAL	\$54,479,898	\$54,088,565	\$54,565,617	\$53,217,568

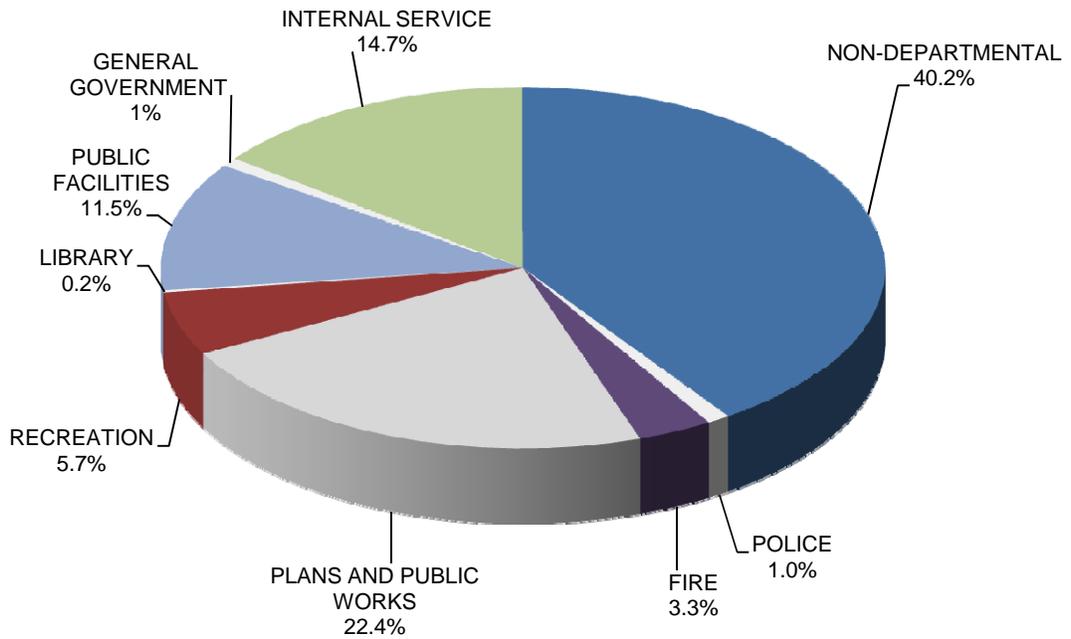
**OPERATING EXPENDITURES BY PROGRAM
GENERAL FUND
2010-11**



OPERATING EXPENDITURES = \$57.5 MILLION

	2007-08 ACTUAL	2009-09 ACTUAL	2009-10 AMENDED	2010-11 FINAL
POLICE	\$11,955,885	\$12,857,875	\$12,939,083	\$12,749,584
FIRE	9,860,792	10,803,358	11,525,721	11,756,557
PLANS & PUBLIC WORKS	14,329,945	14,869,365	13,411,441	12,232,502
RECREATION	7,283,990	7,677,288	7,664,061	7,636,238
LIBRARY	3,285,370	3,525,054	3,365,662	3,011,655
PUBLIC FACILITIES	4,131,226	4,104,587	4,100,566	3,997,166
GENERAL GOVERNMENT	5,765,451	5,889,143	5,859,087	6,038,994
TOTAL	\$56,612,658	\$59,726,671	\$58,865,621	\$57,422,695

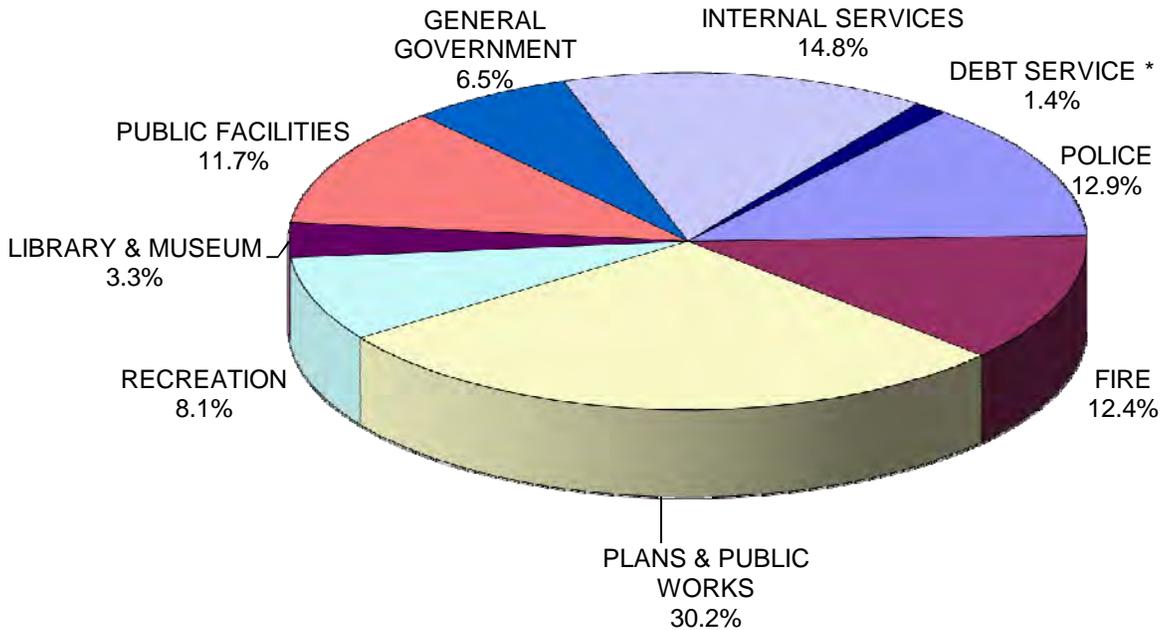
**OPERATING REVENUES BY PROGRAM
ALL FUNDS
2010-2011**



TOTAL OPERATING REVENUES: = \$95.5 million

	2007-08 ACTUAL	2008-09 ACTUAL	2009-10 REVISED	2010-11 ESTIMATE
NON-DEPARTMENTAL	\$41,450,993	\$39,624,457	\$39,483,920	\$38,537,811
POLICE	1,021,854	1,023,627	1,022,195	969,503
FIRE	2,410,548	3,045,751	4,760,556	3,196,219
PLANS AND PUBLIC WORKS	23,023,015	22,152,610	21,896,139	21,428,468
RECREATION	4,780,661	5,147,981	5,230,003	5,399,466
LIBRARY	237,456	265,260	209,205	181,117
PUBLIC FACILITIES	11,269,585	11,163,055	10,923,695	11,006,138
GENERAL GOVERNMENT	912,376	874,539	811,088	745,481
INTERNAL SERVICE	13,512,651	14,361,824	13,756,430	14,010,349
TOTAL	\$98,619,139	\$97,659,104	\$98,093,231	\$95,474,552

**OPERATING EXPENDITURES BY PROGRAM
ALL FUNDS
2010-11**



OPERATING EXPENDITURES = \$95.5 MILLION

	2007-08 ACTUAL	2008-09 ACTUAL	2009-10 AMENDED	2010-11 FINAL
POLICE	11,961,157	\$12,888,276	\$12,964,083	\$12,759,584
FIRE	10,839,604	10,894,513	12,877,236	11,835,468
PLANS & PUBLIC WORKS	30,896,989	32,795,908	32,780,236	27,163,261
RECREATION	7,348,241	7,744,694	7,820,536	7,786,238
LIBRARY & MUSEUM	3,364,391	3,630,811	3,582,273	3,187,783
PUBLIC FACILITIES	11,287,439	11,428,381	11,291,716	11,146,137
GENERAL GOVERNMENT	5,927,563	6,054,732	6,067,087	6,246,995
INTERNAL SERVICES	12,922,407	16,243,473	14,499,861	14,143,917
DEBT SERVICE *	2,730,425	2,640,185	2,564,035	1,291,486
TOTAL	\$97,278,216	\$104,320,972	\$104,447,064	\$95,560,868

* Includes principal and interest payments in all Enterprise Funds.

OPERATING REVENUE SUMMARY - GENERAL FUND

FUND / PROGRAM	2007-08	2008-09	2009-10		2010-11
	ACTUAL REVENUE	ACTUAL REVENUE	PROPOSED ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
GENERAL FUND					
NON-DEPARTMENTAL					
TRANSIENT OCCUPANCY TAX	\$ 13,331,341	\$ 12,428,585	\$ 12,371,218	\$ 11,708,146	\$ 11,405,260
SALES & USE TAX	5,462,433	5,152,200	5,434,018	5,169,160	5,272,543
PROPERTY TAX IN LIEU OF SALES TAX	1,971,731	1,846,448	1,750,000	1,479,555	1,509,146
CURRENT SECURED PROP. TAXES	5,423,706	5,520,865	6,067,678	5,985,667	5,888,829
CURRENT UNSECURED PROP. TAXES	213,676	249,242	245,589	245,589	245,589
PRIOR SECURED/UNSEC. PROP. TAXES	169,089	301,232	114,802	314,692	117,098
UTIL USERS-GAS & ELECTRIC	1,855,015	1,810,270	1,918,890	1,918,890	1,918,890
UTILITY USERS-TELEPHONE	608,401	655,880	630,000	630,000	642,600
UTILITY USERS-WATER	327,308	306,178	350,200	350,200	357,204
BUSINESS LICENSE	3,120,006	3,166,530	3,187,500	2,887,500	2,887,500
MOTOR VEHICLE IN LIEU - CA	130,690	111,495	150,000	150,000	100,000
PROPERTY TAX IN LIEU OF VLF	2,196,459	2,290,325	2,336,132	2,304,895	2,304,895
INTEREST INCOME	1,388,771	913,880	905,000	541,200	660,000
INTEREST INCOME - LOANS	927,727	912,520	896,629	896,629	880,023
LOAN REPAYMENTS	337,931	0	369,029	369,029	385,635
GAS & ELECTRIC FRANCHISE	363,770	372,982	399,572	399,572	350,000
SANITATION FRANCHISE	870,605	823,431	946,630	846,630	846,630
CABLE TV FRANCHISE	262,823	296,675	296,663	296,663	284,796
WATER FRANCHISE	95,133	106,153	106,000	106,000	110,240
ADMINISTRATIVE SUPPORT FEE	1,779,969	2,004,792	2,152,565	2,587,004	2,083,884
DOCUMENT TRANSFER TAX	197,686	77,566	103,000	103,000	108,150
SCUBA TANK TAX	3,320	2,484	4,000	4,000	4,000
RACE TRACK TAX	35,858	38,585	47,000	47,000	47,000
HOMEOWNERS SUBVENTION - CA	31,074	33,125	45,000	45,000	45,000
MANDATED COSTS REIMBURS. - CA	159,364	14,409	40,000	40,000	40,000
SEWER RENTALS	36,100	37,355	35,500	35,500	35,500
OTHER CURRENT SERVICES	6,353	13,336	0	0	-
OTHER REVENUE	35,291	121,660	4,600	19,600	4,600
REFUNDS	109,633	15,624	1,000	1,000	1,000
OFF-HIGHWAY LICENSE - CA	0	0	700	700	700
OTHER FINES	279	630	1,000	1,000	1,000
SALE OF PROPERTY	(560)	0	0	0	-
OTHER LICENSES & PERMIT	0	0	99	99	99
NON-DEPARTMENTAL TOTAL	41,450,982	39,624,457	40,910,014	39,483,920	38,537,811
POLICE					
ADMINISTRATION - Other	762,804	757,128	731,050	731,050	663,300
ADMINISTRATION - Sales Tax, Prop. 172	155,894	136,887	145,360	145,360	130,000
FIELD OPERATIONS	0	9,364	5,000	40,563	8,000
POLICE TOTAL	918,698	903,379	881,410	916,973	801,300
FIRE					
ADMINISTRATION	313	1,096	400	400	400
ADMINISTRATION - Sales Tax, Prop. 172	73,390	67,422	76,763	76,763	64,000
PREVENTION	131,790	81,095	80,000	80,000	40,000
TRAINING	0	0	0	0	4,400
OPERATIONS	1,143,167	2,746,517	3,209,990	3,304,490	3,080,705
EMERGENCY PREPAREDNESS	27,300	0	13,000	14,500	-
FIRE TOTAL	1,375,960	2,896,130	3,380,153	3,476,153	3,189,505
PLANS AND PUBLIC WORKS					
ADMINISTRATION	274,423	241,393	251,000	251,000	243,000
PLANNING & ENGINEERING	102,308	81,713	108,730	128,731	98,100
CAPITAL PROJECTS DIVISION	0	11,782	0	0	-
STREET MAINTENANCE	93,587	112,426	100,000	30,000	30,000
CUSTODIAL SERVICES	0	198	0	0	-
PARKS	200,881	223,656	209,348	209,348	213,250
URBAN FORESTRY	6,932	6,050	6,500	6,500	2,500
BUILDING SAFETY AND INSPECTION	1,138,523	806,686	988,682	1,004,782	920,000
HOUSING & PROPERTY MGMT	2,233,716	2,319,561	2,321,750	2,321,750	2,404,000
PLANS AND PUBLIC WORKS	4,050,370	3,803,465	3,986,010	3,952,111	3,910,850

GENERAL FUND

2010-2011

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2009-10
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL
\$ 11,405,260	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,405,260
5,272,543	-	-	-	-	-	-	5,272,543
1,509,146	-	-	-	-	-	-	1,509,146
5,888,829	-	-	-	-	-	-	5,888,829
245,589	-	-	-	-	-	-	245,589
117,098	-	-	-	-	-	-	117,098
1,918,890	-	-	-	-	-	-	1,918,890
642,600	-	-	-	-	-	-	642,600
357,204	-	-	-	-	-	-	357,204
2,887,500	-	-	-	-	-	-	2,887,500
100,000	-	-	-	-	-	-	100,000
2,304,895	-	-	-	-	-	-	2,304,895
-	-	660,000	-	-	-	-	660,000
-	-	880,023	-	-	-	-	880,023
-	-	-	-	-	-	385,635	385,635
350,000	-	-	-	-	-	-	350,000
846,630	-	-	-	-	-	-	846,630
284,796	-	-	-	-	-	-	284,796
110,240	-	-	-	-	-	-	110,240
-	2,083,884	-	-	-	-	-	2,083,884
108,150	-	-	-	-	-	-	108,150
4,000	-	-	-	-	-	-	4,000
47,000	-	-	-	-	-	-	47,000
45,000	-	-	-	-	-	-	45,000
-	-	-	40,000	-	-	-	40,000
-	-	35,500	-	-	-	-	35,500
-	-	-	-	-	-	-	0
-	-	-	-	-	-	4,600	4,600
-	-	-	-	-	-	1,000	1,000
700	-	-	-	-	-	-	700
-	-	-	-	-	1,000	-	1,000
-	-	-	-	-	-	-	0
-	-	-	-	99	-	-	99
34,446,070	2,083,884	1,575,523	40,000	99	1,000	391,235	38,537,811
-	20,300	-	49,000	129,000	397,000	68,000	663,300
130,000	-	-	-	-	-	-	130,000
-	-	-	8,000	-	-	-	8,000
130,000	20,300	0	57,000	129,000	397,000	68,000	801,300
-	400	-	-	-	-	-	400
64,000	-	-	-	-	-	-	64,000
-	40,000	-	-	-	-	-	40,000
-	2,400	-	2,000	-	-	-	4,400
-	3,053,705	-	27,000	-	-	-	3,080,705
-	-	-	-	-	-	-	0
64,000	3,096,505	0	29,000	0	0	0	3,189,505
-	-	-	8,000	-	-	235,000	243,000
-	98,000	-	-	-	-	100	98,100
-	10,000	-	-	-	-	20,000	30,000
-	-	-	-	-	-	-	0
-	25,000	-	-	185,000	-	3,250	213,250
-	-	-	-	2,500	-	-	2,500
-	509,900	-	-	410,000	-	100	920,000
-	-	2,404,000	-	-	-	-	2,404,000
0	642,900	2,404,000	8,000	597,500	0	258,450	3,910,850

-2.4%

-12.6%

-8.2%

-1.0%

OPERATING REVENUE SUMMARY - GENERAL FUND

FUND / PROGRAM	2007-08	2008-09	2009-10		2010-11
	ACTUAL REVENUE	ACTUAL REVENUE	PROPOSED ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
GENERAL FUND (Continued)					
RECREATION & COMMUNITY SERVICES					
ADMINISTRATION	26,391	24,910	42,264	42,264	43,714
MONTEREY YOUTH CENTER	137,897	135,932	156,124	156,124	156,924
MONTEREY SENIOR CENTER	31,860	32,486	38,990	35,040	35,040
ARCHER PARK CENTER	284	200	300	300	300
HILLTOP PARK CENTER	119,442	124,622	166,885	166,045	166,445
CASANOVA OAK KNOLL PARK CTR.	67,107	74,141	90,878	91,718	92,118
SPECIAL PROGRAMS & EVENTS	288,382	303,994	378,408	378,408	384,583
SPORTS	142,674	140,571	177,193	177,193	180,486
MONTEREY SPORTS CENTER	3,691,736	4,156,787	4,042,719	4,042,719	4,156,787
REC. & COMM. SERVICES TOTAL	4,505,773	4,993,643	5,093,761	5,089,811	5,216,397
LIBRARY					
ADMINISTRATION	11,700	10,010	5,050	5,050	5,000
SUPPORT SERVICES	16,145	16,818	17,250	17,250	18,325
READERS' SERVICES	93,105	98,509	86,650	86,650	100,150
MUSEUM	1,930	1,392	1,300	33,299	1,600
PRESIDIO PARK & MUSEUM	976	965	700	700	550
LIBRARY TOTAL	123,856	127,694	110,950	142,949	125,625
PUBLIC FACILITIES					
SALES & MARKETING	126,029	76,596	15,000	15,000	5,000
EVENT OPERATIONS	1,626,171	1,342,829	1,479,000	1,208,000	1,159,000
VISITOR PROMOTION	130,000	134,000	130,000	130,000	130,000
HARBOR MAINTENANCE	141,759	138,486	134,500	134,500	126,880
PUBLIC FACILITIES TOTAL	2,023,959	1,691,911	1,758,500	1,487,500	1,420,880
GENERAL GOVERNMENT					
INFORMATION RESOURCES	797	1,863	1,200	1,200	200
CITY ATTORNEY	29,488	46,023	15,000	15,000	15,000
FINANCE	15	-	-	-	-
GENERAL GOVERNMENT TOTAL	30,300	47,886	16,200	16,200	15,200
GENERAL FUND TOTAL	\$ 54,479,898	\$ 54,088,565	\$ 56,136,998	\$ 54,565,617	\$ 53,217,568

REVISED REVENUE BY MAJOR CATEGORY 2009-10

PERCENTAGE CHANGE COMPARED TO 2009-10 REVISED ESTIMATE

GENERAL FUND

2010-2011

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2009-10
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL	
-	43,714	-	-	-	-	-	43,714	
-	156,924	-	-	-	-	-	156,924	
-	35,040	-	-	-	-	-	35,040	
-	300	-	-	-	-	-	300	
-	166,445	-	-	-	-	-	166,445	
-	92,118	-	-	-	-	-	92,118	
-	364,125	-	-	-	-	20,458	384,583	
-	180,486	-	-	-	-	-	180,486	
-	4,156,787	-	-	-	-	-	4,156,787	
0	5,195,939	0	0	0	0	20,458	5,216,397	2.5%
-	-	-	5,000	-	-	-	5,000	
-	18,325	-	-	-	-	-	18,325	
-	65,150	-	35,000	-	-	-	100,150	
-	-	-	-	-	-	1,600	1,600	
-	-	-	-	-	-	550	550	
0	83,475	0	40,000	0	0	2,150	125,625	-12.1%
-	5,000	-	-	-	-	-	5,000	
-	1,119,000	-	-	-	-	40,000	1,159,000	
-	-	-	-	-	-	130,000	130,000	
-	126,880	-	-	-	-	-	126,880	
0	1,250,880	0	0	0	0	170,000	1,420,880	-4.5%
-	200	-	-	-	-	-	200	
-	-	-	-	-	15,000	-	15,000	
-	-	-	-	-	-	-	-	
0	200	0	0	0	15,000	0	15,200	-6.2%
\$ 34,640,070	\$ 12,374,083	\$ 3,979,523	\$ 174,000	\$ 726,599	\$ 413,000	\$ 910,293	\$ 53,217,568	-2.5%
\$ 35,214,982	\$ 13,076,244	\$ 3,795,079	\$ 255,943	\$ 835,889	\$ 424,000	\$ 963,480	\$ 54,565,617	
-1.6%	-5.4%	4.9%	-32.0%	-13.1%	-2.6%	-5.5%	-2.5%	

OPERATING REVENUE SUMMARY - SPECIAL FUNDS

FUND / PROGRAM	2007-08	2008-09	2009-10		2010-11
	ACTUAL REVENUE	ACTUAL REVENUE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
SPECIAL FUNDS - OPERATING					
PUBLIC SAFETY					
JUSTICE ASSISTANCE GRANT	\$ 594	\$ 18,496	0	0	0
LOCAL LAW ENFORCEMENT GRANT	4	0	0	0	0
PUBLIC SAFETY TRAINING	147,184	138,714	92,000	92,000	36,500
HOMELAND SECURITY GRANT	863,392	(3,390)	0	1,179,049	0
WATER SYSTEM IMPROVEMENT	24,012	14,297	13,354	13,354	6,714
ASSET SEIZURE	1,905	1,623	2,000	2,000	15,000
STATE COPS - AB1913	100,653	100,129	100,222	100,222	100,103
OFFICE OF TRAFFIC SAFETY GRANT	0	0	3,000	3,000	16,600
PUBLIC SAFETY TOTAL	1,137,744	269,869	210,576	1,389,625	174,917
PLANS AND PUBLIC WORKS					
PRESIDIO PUBLIC WORKS AUTHORITY	12,005,535	11,670,717	7,000,000	10,115,992	7,000,000
CONSTRUCTION TRUCK IMPACT FEE	649,438	363,042	550,000	550,000	375,000
STORM WATER UTILITY	1,065,467	1,085,689	1,090,462	1,090,462	1,078,593
SEWER LINE MAINTENANCE	1,319,483	1,340,271	1,352,600	1,352,600	1,437,951
INTEGRATED REG WATERSHED	25,000	476	0	0	302
NAVY SERVICES	444,489	358,196	330,000	330,000	330,723
MATERIALS RECOVERY FACILITY	385,736	376,722	363,105	363,105	365,448
OCEAN VIEW PLAZA CSD	12,318	9,260	0	0	0
CEMETERY - OPERATING	187,273	290,973	252,500	252,500	266,400
ALVARADO ST. MAINT. DISTRICT	47,866	47,363	43,785	43,785	42,589
CALLE PRINCIPAL ST. MAINT. DISTRICT	16,755	16,227	1,775	1,775	12,989
SKYLINE FOREST MAINT. DISTRICT	22,467	22,252	20,756	20,756	19,772
SEWER MAINS IMPROVEMENTS	1,988	2,094	1,090	1,090	667
DEPT OF CONSERVATION	0	147,096	0	0	0
PARK DEDICATION FEES	7,855	4,664	1,068	1,068	1,082
COMM. DEVELOPMENT - HCD	1,523,838	1,514,950	2,246,816	2,246,816	4,636,960
COMM. DEVELOP. BLOCK - HUD	483,472	943,894	800,583	800,583	1,198,642
SPECIAL HOUSING GRANTS	773,677	155,259	773,496	773,496	750,500
PLANS AND PUBLIC WORKS	18,972,656	18,349,145	14,828,036	17,944,028	17,517,618
RECREATION & CULTURAL					
GOLDEN TRAVELERS	44,115	42,525	40,000	40,000	125,000
LIBRARY	99,117	126,011	54,556	54,556	44,465
SPORTS CENTER	2,919	0	627	0	0
SCHOLZE PARK	106,997	51,363	45,604	45,604	26,477
SCHOLZE PLAYGROUND	106,951	51,350	45,604	45,604	26,605
SR. CENTER PROGRAMS	13,906	9,100	8,984	8,984	4,987
MUSEUM	14,483	11,555	11,700	11,700	11,027
REC. & CULTURAL TOTAL	388,488	291,904	207,075	206,448	238,561
PUBLIC FACILITIES					
MARINA					
MARINA - OPERATING	2,180,708	2,369,217	2,206,910	2,206,910	2,276,220
WHARF 1 SPRINKLER SYSTEM	29,494	30,522	30,650	30,650	30,650
MARINA TOTAL	2,210,202	2,399,739	2,237,560	2,237,560	2,306,870
PARKING					
PARKING - OPERATING	6,949,204	6,993,612	7,119,898	7,119,898	7,224,047
CANNERY ROW PARKING VARIANCES	32,024	30,093	31,066	31,066	27,864
SOUTH CANNERY ROW PARKING DIST.	19,794	19,643	19,627	19,627	6,669
TRANSPORTATION MANAGEMENT	30,670	24,357	24,351	24,351	16,160
PARKING ADJUSTMENT FEES	3,733	3,700	3,693	3,693	3,647
PARKING TOTAL	7,035,424	7,071,405	7,198,635	7,198,635	7,278,388
PUBLIC FACILITIES TOTAL	9,245,626	9,471,144	9,436,195	9,436,195	9,585,258

SPECIAL FUNDS

2010-11

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2009-10
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	36,500	-	-	-	-	-	36,500
-	-	-	-	-	-	-	-
-	1,000	5,714	-	-	-	-	6,714
-	-	-	15,000	-	-	-	15,000
-	-	103	100,000	-	-	-	100,103
-	-	-	16,600	-	-	-	16,600
0	37,500	5,817	131,600	0	0	0	174,917

-87.4%

-	7,000,000	-	-	-	-	-	7,000,000
-	375,000	-	-	-	-	-	375,000
-	1,065,000	13,593	-	-	-	-	1,078,593
-	1,417,100	20,851	-	-	-	-	1,437,951
-	-	302	-	-	-	-	302
-	150,000	723	-	-	-	180,000	330,723
-	-	365,448	-	-	-	-	365,448
-	-	0	-	-	-	-	-
-	256,000	10,400	-	-	-	-	266,400
42,272	-	317	-	-	-	-	42,589
11,934	-	1,055	-	-	-	-	12,989
18,000	-	1,772	-	-	-	-	19,772
-	-	667	-	-	-	-	667
-	1,000	82	-	-	-	-	1,082
800,399	-	189,000	-	-	-	3,647,561	4,636,960
-	-	340,000	299,844	-	-	558,798	1,198,642
-	-	38,000	-	-	-	712,500	750,500
872,605	10,264,100	982,210	299,844	0	0	5,098,859	17,517,618

-2.4%

-	-	-	-	-	-	125,000	125,000
-	8,000	11,965	-	-	-	24,500	44,465
-	-	-	-	-	-	-	-
-	-	26,477	-	-	-	-	26,477
-	-	26,605	-	-	-	-	26,605
-	-	4,987	-	-	-	-	4,987
-	-	2,027	-	-	-	9,000	11,027
0	8,000	72,061	0	0	0	158,500	238,561

15.6%

-	1,983,000	194,220	-	34,000	-	65,000	2,276,220
-	30,650	0	-	-	-	-	30,650
0	2,013,650	194,220	0	34,000	0	65,000	2,306,870

-	5,236,906	416,141	-	575,500	920,000	75,500	7,224,047
-	27,558	306	-	-	-	-	27,864
-	6,406	263	-	-	-	-	6,669
-	15,973	187	-	-	-	-	16,160
-	3,591	56	-	-	-	-	3,647
0	5,290,435	416,953	0	575,500	920,000	75,500	7,278,388

0	7,304,085	611,173	0	609,500	920,000	140,500	9,585,258
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1.6%

OPERATING REVENUE SUMMARY - SPECIAL FUNDS

FUND / PROGRAM	2007-08	2008-09	2009-10		2010-11
	ACTUAL REVENUE	ACTUAL REVENUE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
SPECIAL FUNDS - OPERATING (Continued)					
GENERAL GOVERNMENT					
TIDELANDS (Non-Departmental)	698,526	\$ 644,503	614,431	\$ 614,431	555,634
INSTITUTIONAL NETWORK SERVICE	20,826	16,219	14,207	14,207	8,560
PUBLIC ED. & GOV'T ACCESS	162,724	165,931	116,287	166,250	166,087
GENERAL GOVERNMENT TOTAL	882,076	826,653	744,925	794,888	730,281
INTERNAL SERVICES					
VEHICLE MAINTENANCE	1,981,805	1,967,698	1,706,250	1,667,846	1,667,688
EQUIPMENT REPLACEMENT	937,314	709,537	776,168	776,168	825,896
INFORMATION SERVICES	2,489,355	3,090,263	3,043,666	3,043,666	2,423,535
WORKERS COMPENSATION	2,552,709	2,801,030	2,590,119	2,590,119	2,588,366
HEALTH & OTHER BENEFITS	4,429,715	4,788,266	4,714,000	4,714,000	5,441,000
LIABILITY & PROPERTY INSURANCE	1,121,754	1,005,030	964,631	964,631	1,063,865
INTERNAL SERVICES TOTAL	13,512,651	14,361,824	13,794,834	13,756,430	14,010,349
SPECIAL FUNDS - OPERATING	\$ 44,139,241	\$ 43,570,539	\$ 39,221,641	\$ 43,527,614	\$ 42,256,984

REVISED REVENUE BY MAJOR CATEGORY 2009-10

PERCENTAGE CHANGE COMPARED TO 2009-10 REVISED ESTIMATE

OPERATING REVENUE SUMMARY - ALL FUNDS

2010-11

FUND TYPE	2007-08	2008-09	2009-10		2010-11
	ACTUAL REVENUE	ACTUAL REVENUE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
GENERAL FUND	\$ 54,479,898	\$ 54,088,565	\$ 56,136,998	\$ 54,565,617	\$ 53,217,568
SPECIAL FUNDS	44,139,241	43,570,539	39,221,641	43,527,614	42,256,984
TOTAL OPERATING - ALL FUNDS	\$ 98,619,139	\$ 97,659,104	\$ 95,358,639	\$ 98,093,231	\$ 95,474,552

SPECIAL FUNDS

2010-11

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2009-10
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL
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-	-	555,634	-	-	-	-	555,634
-	-	8,560	-	-	-	-	8,560
128,000	-	87	-	-	-	38,000	166,087
128,000	0	564,281	0	0	0	38,000	730,281

-8.1%

-	1,667,688	0	-	-	-	-	1,667,688
-	772,743	27,453	-	-	-	25,700	825,896
-	2,338,535	0	-	-	-	85,000	2,423,535
-	2,438,366	0	-	-	-	150,000	2,588,366
-	5,441,000	0	-	-	-	-	5,441,000
-	1,063,865	0	-	-	-	-	1,063,865
0	13,722,196	27,453	0	0	0	260,700	14,010,349

1.8%

\$ 1,000,605	\$ 31,335,881	\$ 2,262,995	\$ 431,444	\$ 609,500	\$ 920,000	\$ 5,696,559	\$ 42,256,984
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-2.9%

\$ 1,025,787	\$ 30,850,921	\$ 2,807,128	\$ 1,571,474	\$ 584,685	\$ 920,000	\$ 5,767,619	\$ 43,527,614
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-2.5%

1.6%

-19.4%

-72.5%

4.2%

0.0%

-1.2%

-2.9%

ALL FUNDS

2010-11

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2009-10
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL
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\$ 34,640,070	\$ 12,374,083	\$ 3,979,523	\$ 174,000	\$ 726,599	\$ 413,000	\$ 910,293	\$ 53,217,568
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-2.5%

1,000,605	31,335,881	2,262,995	431,444	609,500	920,000	5,696,559	42,256,984
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-2.9%

\$ 35,640,675	\$ 43,709,964	\$ 6,242,518	\$ 605,444	\$ 1,336,099	\$ 1,333,000	\$ 6,606,852	\$ 95,474,552
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-2.7%

OPERATING EXPENDITURES SUMMARY - ALL FUNDS							
FUND / PROGRAM	2007-08	2008-09	2009-10	AMENDED OPERATING BUDGET 2009-10			
	ACTUAL EXPENSES	ACTUAL EXPENSES	ADOPTED BUDGET	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS
GENERAL FUND							
POLICE							
ADMINISTRATION	\$ 1,918,401	\$ 2,106,903	\$ 1,828,327	\$ 845,622	\$ 992,646	\$ -	\$ 1,838,268
FIELD OPERATIONS	7,443,520	7,844,348	7,757,975	7,124,136	658,329	-	7,782,465
SUPPORT SERVICES	1,649,423	1,656,464	1,743,424	1,551,212	192,063	-	1,743,275
INVESTIGATION & COMM. SERVICES	944,542	1,250,158	1,576,802	1,469,821	105,254	-	1,575,075
POLICE TOTAL	11,955,885	12,857,875	12,906,528	10,990,790	1,948,292	-	12,939,083
FIRE							
ADMINISTRATION	778,309	807,308	1,004,340	793,868	210,472	-	1,004,340
PREVENTION	253,968	389,970	644,316	462,913	181,016	-	643,929
OPERATIONS	8,526,610	9,305,850	9,535,272	8,877,494	678,724	10,000	9,566,218
TRAINING	269,008	258,750	263,148	203,942	59,146	-	263,089
EMERGENCY PREPAREDNESS	32,897	41,481	45,645	-	48,145	-	48,145
FIRE TOTAL	9,860,792	10,803,358	11,492,722	10,338,218	1,177,503	10,000	11,525,721
PLANS & PUBLIC WORKS							
ADMINISTRATION	868,797	983,322	602,364	579,292	121,185	-	700,477
PLANNING, ENGINEERING AND ENVIRONMENTAL COMPLIANCE	1,503,168	1,530,932	1,669,556	1,428,154	311,248	-	1,739,402
ENGINEERING / SURVEY	114,016	115,688	124,545	109,790	19,547	-	129,336
BUILDING SAFETY & INSPECTION	865,664	1,252,566	1,098,368	1,067,721	251,382	-	1,319,102
PROPERTY MANAGEMENT	166,558	169,599	313,440	182,285	151,349	-	333,634
ECONOMIC DEVELOPMENT	129,270	251,955	119,921	-	219,921	-	219,921
CAPITAL PROJECTS	869,651	619,531	137,515	(63,947)	225,155	75,000	236,208
TRANSPORTATION ENGINEERING	622,562	689,939	608,063	332,083	225,533	50,000	607,616
STREET MAINTENANCE	1,571,597	1,494,287	1,513,963	843,273	733,305	-	1,576,578
BUILDING MAINTENANCE	1,891,396	2,170,145	1,219,050	478,275	754,440	156,100	1,388,814
HVAC	7,890	19,651	-	-	-	-	-
CUSTODIAL SERVICES	1,020,863	1,008,931	971,108	842,465	127,154	-	969,619
PARKS	3,491,862	3,333,441	3,093,283	2,134,896	898,323	92,500	3,125,720
URBAN FORESTRY	1,206,651	1,229,379	1,068,318	738,504	326,509	-	1,065,013
PLANS & PUBLIC WORKS TOTAL	14,329,945	14,869,365	12,539,494	8,672,791	4,365,050	373,600	13,411,441
RECREATION & COMM. SERV.							
REC. & COMM. SERV. ADMIN.	922,403	984,497	914,262	753,386	160,340	-	913,726
MONTEREY YOUTH CENTER	325,464	357,700	369,850	253,745	117,177	-	370,922
MONTEREY SENIOR CENTER	268,001	275,864	274,732	173,760	102,044	-	275,804
ARCHER PARK CENTER	3,367	2,830	3,315	-	3,315	-	3,315
HILLTOP PARK CENTER	371,343	383,646	393,315	288,603	105,785	-	394,388
CASANOVA OAK KNOLL PARK CTR.	220,934	253,742	270,117	219,655	51,534	-	271,189
SPECIAL PROGRAMS / EVENTS	558,036	582,912	576,482	481,115	95,367	-	576,482
SPORTS	271,296	277,706	301,173	219,941	81,232	-	301,173
MONTEREY SPORTS CENTER	4,035,571	4,188,263	4,158,113	3,340,224	893,817	40,000	4,274,042
MONTEREY SPTS CNTR BLDG MTCE	307,573	370,128	282,493	154,185	128,835	-	283,020
RECREATION & C.S. TOTAL	7,283,990	7,677,288	7,543,852	5,884,614	1,739,447	40,000	7,664,061
LIBRARY							
LIBRARY ADMIN.	1,179,755	1,258,977	1,126,596	724,404	477,623	25,000	1,227,027
SUPPORT SERVICES	436,838	496,910	463,605	412,958	72,288	-	485,246
REFERENCE SERVICES	324,003	353,044	289,284	286,624	4,500	-	291,124
YOUTH SERVICES	370,065	377,856	373,087	378,941	10,375	-	389,315
READERS' SERVICES	630,560	682,814	547,745	551,451	58,414	-	609,864
MUSEUM	283,515	296,426	248,365	178,491	105,345	17,000	300,835
PRESIDIO PARK & MUSEUM	60,635	59,027	62,251	55,449	6,802	-	62,251
LIBRARY TOTAL	3,285,370	3,525,054	3,110,931	2,588,315	735,346	42,000	3,365,662

FINAL OPERATING BUDGET 2010-11				PERCENTAGE CHANGE COMPARED TO 2009-10 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2009-10 AMENDED
PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS		
\$ 471,626	\$ 1,096,433	\$ -	\$ 1,568,059		
5,991,351	659,750	-	6,651,102		
1,635,015	198,069	-	1,833,084		
2,585,846	111,494	-	2,697,339		
10,683,838	2,065,746	-	12,749,584	-1.2%	-1.5%
789,407	160,588	-	949,995		
484,237	67,309	-	551,546		
9,035,007	894,553	-	9,929,560		
221,754	63,376	-	285,130		
-	40,326	-	40,326		
10,530,405	1,226,151	-	11,756,557	2.3%	2.0%
437,256	88,435	-	525,692		
1,400,069	235,862	-	1,635,931		
111,610	15,492	-	127,102		
960,761	159,120	-	1,119,881		
201,534	129,279	-	330,814		
-	119,921	-	119,921		
(54,986)	97,879	100,000	142,893		
244,022	196,050	50,000	490,072		
878,749	731,126	-	1,609,876		
224,423	498,001	200,000	922,424		
-	-	-	-		
848,070	130,184	-	978,254		
2,197,328	804,683	100,000	3,102,011		
747,124	380,509	-	1,127,633		
8,195,959	3,586,543	450,000	12,232,502	-2.4%	-8.8%
828,507	156,929	-	985,436		
249,903	112,241	-	362,144		
173,467	96,998	-	270,465		
-	2,972	-	2,972		
281,257	100,291	-	381,548		
220,433	51,430	-	271,864		
467,313	90,367	-	557,680		
188,995	83,184	-	272,179		
3,288,357	816,905	115,247	4,220,509		
183,131	128,308	-	311,440		
5,881,364	1,639,627	115,247	7,636,238	1.2%	-0.4%
594,418	509,051	-	1,103,469		
424,131	68,167	-	492,298		
282,200	4,250	-	286,450		
331,992	8,450	-	340,442		
494,067	63,528	-	557,595		
154,404	72,002	-	226,406		
244	4,750	-	4,994		
2,281,457	730,198	-	3,011,655	-3.2%	-10.5%

OPERATING EXPENDITURES SUMMARY - ALL FUNDS							
FUND / PROGRAM	2007-08	2008-09	2009-10	AMENDED OPERATING BUDGET 2009-10			
	ACTUAL EXPENSES	ACTUAL EXPENSES	ADOPTED BUDGET	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS
GENERAL FUND (Continued)							
PUBLIC FACILITIES							
CONFERENCE CENTER ADMIN.	336,877	308,710	389,165	284,634	104,532	-	389,165
SALES & MARKETING	708,057	575,129	421,567	218,825	202,703	-	421,528
EVENT OPERATIONS	1,084,326	1,010,445	1,033,133	879,926	153,641	-	1,033,567
BUILDING MAINTENANCE	178,974	182,397	208,369	100,230	118,373	-	218,602
LANDSCAPE / GENERAL MAINT.	281,694	394,007	316,877	-	341,217	-	341,217
VISITOR PROMOTION	903,030	958,704	931,329	-	950,634	-	950,634
HARBOR ADMINISTRATION	306,416	333,749	337,684	161,110	176,575	-	337,684
HARBOR MAINTENANCE	254,153	247,964	325,021	204,492	85,529	35,000	325,021
HARBOR SECURITY	77,699	93,484	83,146	48,711	34,435	-	83,146
PUB. FACILITIES TOTAL	4,131,226	4,104,587	4,046,291	1,897,927	2,167,639	35,000	4,100,566
GENERAL GOVERNMENT							
MAYOR-COUNCIL	113,357	111,542	109,353	102,843	6,492	-	109,335
CITY MANAGER-ADMINISTRATION	759,029	843,004	762,730	696,877	65,764	-	762,641
COMM. RESOURCES / EDUCATION	225,308	263,073	238,899	250,171	23,050	-	273,221
CITY CLERK	777,564	853,538	782,532	573,249	171,733	37,550	782,532
CITY ATTORNEY	757,150	806,095	697,127	556,898	140,229	-	697,127
HUMAN RESOURCES	916,151	886,389	868,987	697,678	143,982	-	841,660
HUMAN RESOURCES - TRAINING	100,461	116,092	105,080	93,363	12,717	-	106,080
FINANCE - ADMINISTRATION	321,864	389,197	268,370	257,568	95,810	-	353,378
REVENUE	537,795	528,832	662,964	599,750	63,213	-	662,964
ACCOUNTING	729,712	770,995	947,999	806,705	127,728	-	934,434
MISCELLANEOUS & FIXED	165,299	6,181	40,000	-	2,500	-	2,500
MUNICIPAL PROMOTION			10,000	-	33,500	-	33,500
COMMUNITY PROMOTION	122,512	137,390	10,454	10,454	26,586	-	37,040
INTERGOV'T. RELATIONS	239,247	176,815	243,082	-	262,677	-	262,677
GENERAL GOVERNMENT TOTAL	5,765,451	5,889,143	5,747,576	4,645,557	1,175,980	37,550	5,859,087
GENERAL FUND TOTAL	\$ 56,612,658	\$ 59,726,671	\$ 57,387,395	\$ 45,018,213	\$ 13,309,258	\$ 538,150	\$ 58,865,621
SPECIAL FUNDS							
PUBLIC SAFETY							
WATER SYSTEM IMPROVEMENT	\$ -	\$ -	\$ 25,750	\$ -	\$ -	\$ -	\$ -
PUBLIC SAFETY TRAINING	110,956	91,154	172,466	8,216	164,250	-	172,466
PUBLIC SAFETY GRANTS	2	29,401	-	-	-	-	-
HOMELAND SECURITY GRANTS	867,856	-	-	-	1,179,049	-	1,179,049
ASSET SEIZURE	5,270	1,000	25,000	-	-	25,000	25,000
PUBLIC SAFETY TOTAL	984,085	121,555	223,216	25,000	1,343,299	25,000	1,376,515
PLANS & PUBLIC WORKS							
PRESIDIO PUB. WORKS AUTH.	11,202,662	11,370,245	6,709,666	4,107,494	7,027,084	-	11,134,578
NAVY SERVICES	431,969	406,759	446,280	-	446,280	-	446,280
CEMETERY - OPERATING	311,343	364,354	295,891	245,116	50,775	-	295,891
CEMETERY - DEBT SERV.	14,523	13,973	71,288	-	71,288	-	71,288
SEWER LINE MAINTENANCE	1,019,982	908,482	1,052,216	571,331	520,000	-	1,091,331
HOUSING & CDBG	2,141,915	3,249,868	3,726,249	599,715	3,126,534	-	4,252,521
STORM WATER UTILITY	1,045,212	1,076,473	1,245,111	672,780	594,535	-	1,267,315
DEPT. OF CONSERVATION GRANTS	6,687	142,719	368	33,439	229,819	-	263,258
CONSTRUCTION TRUCK IMPACT FEE	2,013	992	-	-	-	-	-
ALVARADO ST. MAINT. DIST.	97,583	111,492	97,583	48,714	62,582	-	111,296
CALLE PRINCIPAL ST. MAINT. DIST.	12,597	13,238	17,121	9,809	48,994	-	58,803
SKYLINE FOREST MAINT. DIST.	13,433	13,000	20,269	-	20,269	-	20,269
MATERIALS RECOVERY FACILITY	267,126	254,946	355,965	-	355,965	-	355,965
PLANS & PUBLIC WORKS TOTAL	16,567,044	17,926,542	14,038,007	6,288,398	12,554,125	-	19,368,795

FINAL OPERATING BUDGET 2010-11				PERCENTAGE CHANGE COMPARED TO 2009-10 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2009-10 AMENDED
PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS		
274,661	92,492	-	367,153		
183,358	199,400	-	382,758		
838,151	150,004	39,480	1,027,635		
121,929	108,140	-	230,069		
-	316,877	-	316,877		
-	906,517	-	906,517		
178,022	183,034	-	361,056		
213,213	105,529	-	318,742		
51,924	34,435	-	86,359		
1,861,258	2,096,428	39,480	3,997,166	-1.2%	-2.5%
99,030	6,210	-	105,240		
708,309	65,148	-	773,458		
271,948	20,816	-	292,764		
583,709	223,920	-	807,629		
640,408	150,219	-	790,627		
613,055	144,684	-	757,739		
94,167	11,717	-	105,884		
230,648	38,748	-	269,396		
635,163	62,584	-	697,747		
877,448	100,355	-	977,803		
-	151,416	-	151,416		
-	30,000	-	30,000		
10,552	25,658	-	36,210		
-	243,082	-	243,082		
4,764,438	1,274,556	-	6,038,994	5.1%	3.1%
\$ 44,198,719	\$ 12,619,249	\$ 604,727	\$ 57,422,695	0.1%	-2.5%
\$ -	\$ 25,750	\$ -	\$ 25,750		
8,161	45,000	-	53,161		
-	-	-	-		
-	-	-	-		
-	-	10,000	10,000		
8,161	70,750	10,000	88,911	-60.2%	-93.5%
4,359,809	2,577,035	-	6,936,844		
-	454,050	-	454,050		
261,989	49,347	-	311,336		
-	70,813	-	70,813		
580,168	452,326	29,163	1,061,658		
599,539	3,704,075	3,000	4,306,614	15.6%	1.3%
681,556	629,697	-	1,311,253		
244	-	-	244		
-	-	-	-		
41,042	44,614	-	85,657		
8,276	7,781	-	16,058		
-	20,269	-	20,269		
-	355,965	-	355,965		
6,532,624	8,365,972	32,163	14,930,759	6.4%	-22.9%

OPERATING EXPENDITURES SUMMARY - ALL FUNDS							
FUND / PROGRAM	2007-08	2008-09	2009-10	AMENDED OPERATING BUDGET 2009-10			
	ACTUAL EXPENSES	ACTUAL EXPENSES	ADOPTED BUDGET	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS
SPECIAL FUNDS (Continued)							
RECREATION & CULTURAL							
SENIOR CENTER PROGRAMS	23,676	23,876	25,000	-	25,000	-	25,000
GOLDEN 55 TRAVELERS	40,575	43,531	125,000	-	131,475	-	131,475
LIBRARY	76,050	101,959	111,070	62,433	102,656	-	165,089
MUSEUM	2,971	3,799	6,450	-	51,523	-	51,523
REC. & CULTURAL TOTAL	143,272	173,164	267,520	62,433	310,654	-	373,087
PUBLIC FACILITIES							
WHARF 1 SPRINKLER SYSTEM	13,557	64,614	20,600	-	20,600	-	20,600
MARINA							
ADMINISTRATION	722,070	679,665	845,643	452,757	392,886	-	845,643
MAINTENANCE	761,993	836,318	463,263	227,680	285,413	-	513,094
SECURITY	178,051	232,872	208,205	199,276	8,929	-	208,205
DEBT SERVICE	503,483	435,564	414,412	-	414,412	-	414,412
MARINA TOTAL	2,165,597	2,184,419	1,931,524	879,713	1,101,641	-	1,981,354
PARKING							
ADMINISTRATION	2,075,467	2,029,460	1,684,957	658,007	1,093,533	-	1,751,539
ENFORCEMENT	757,243	968,832	1,037,083	894,060	215,727	-	1,109,787
MAINTENANCE	1,655,076	1,342,883	1,502,440	955,275	552,987	-	1,508,263
ATTENDANT / SECURITY	992,757	1,169,149	1,234,020	1,158,776	75,244	-	1,234,020
DEBT SERVICE	2,226,942	2,204,621	2,149,623	-	2,149,623	-	2,149,623
PARKING TOTAL	7,707,485	7,714,945	7,608,123	3,666,117	4,087,114	-	7,753,231
PUBLIC FACILITIES TOTAL	9,886,638	9,963,978	9,560,246	4,545,831	5,209,355	-	9,755,185
GENERAL GOVERNMENT							
INSTITUTIONAL NETWORK SERV.	-	-	42,000	-	42,000	-	42,000
PUBLIC ED. & GOV'T ACCESS	162,112	165,589	166,000	-	166,000	-	166,000
GENERAL GOVERNMENT TOTAL	162,112	165,589	208,000	-	208,000	-	208,000
INTERNAL SERVICES							
VEHICLE / EQUIPMENT MGMT.	2,466,891	2,906,168	2,520,804	754,580	1,008,398	757,827	2,974,473
INFORMATION SERVICES	2,537,836	2,877,305	2,478,550	1,140,905	1,997,084	46,000	3,183,989
WORKERS COMPENSATION	2,365,737	4,610,561	2,442,886	188,246	2,254,640	-	2,442,886
HEALTH INSURANCE TRUST	4,776,168	5,040,590	4,902,878	-	4,902,878	-	4,902,878
LIABILITY & PROPERTY INSUR.	775,775	808,850	995,636	198,539	797,097	-	995,636
INTERNAL SERVICES TOTAL	12,922,407	16,243,473	13,340,753	2,282,269	10,960,096	803,827	14,499,861
SPECIAL FUNDS TOTAL	\$ 40,665,556	\$ 44,594,302	\$ 37,637,743	\$ 13,203,931	\$ 30,585,529	\$ 828,827	\$ 45,581,443
GRAND TOTAL - ALL FUNDS	\$ 97,278,215	\$ 104,320,972	\$ 95,025,137	\$ 58,222,144	\$ 43,894,786	\$ 1,366,977	\$ 104,447,064

FINAL OPERATING BUDGET 2010-11				PERCENTAGE CHANGE COMPARED TO 2009-10 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2009-10 AMENDED
PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS		
-	25,000	-	25,000		
-	125,000	-	125,000		
68,916	100,762	-	169,678		
-	6,450	-	6,450		
68,916	257,212	-	326,128	21.9%	-12.6%
-	20,600	-	20,600	0.0%	0.0%
437,211	408,677	-	845,888		
242,487	241,573	-	484,060		
204,820	12,356	-	217,176		
-	414,412	-	414,412		
884,517	1,077,019	-	1,961,536	1.6%	-1.0%
656,056	1,012,268	-	1,668,324		
881,667	161,232	-	1,042,899		
1,082,742	522,926	-	1,605,668		
1,189,469	74,887	-	1,264,356		
-	877,074	-	877,074		
3,809,934	2,648,387	-	6,458,321	-15.1%	-16.7%
4,694,451	3,746,006	-	8,440,457	-11.7%	-13.5%
-	42,000	-	42,000		
-	166,000	-	166,000		
-	208,000	-	208,000	0.0%	0.0%
729,173	1,008,300	787,417	2,524,891		
1,048,724	1,533,572	-	2,582,296		
149,496	2,254,640	-	2,404,136		
-	5,630,478	-	5,630,478		
205,510	796,606	-	1,002,117		
2,132,903	11,223,596	787,417	14,143,917	6.0%	-2.5%
\$ 13,437,055	\$ 23,871,537	\$ 829,580	\$ 38,138,172	1.3%	-16.3%
\$ 57,635,774	\$ 36,490,786	\$ 1,434,307	\$ 95,560,868	0.6%	-8.5%

**INTERFUND TRANSFERS
2010-11**

Fund	2007-08 Actual Transfers	2008-09 Actual Transfers	2009-10 Revised Budget	2010-11 Adopted Budget	Description
GENERAL FUND					
Transfers In:					
State COPS - AB1913 Grant Fund	100,000	55,225	100,000	100,000	Grant for DVO position
Equipment Replacement Fund	0	0	0	0	
Gas Tax Fund	6,000	6,000	6,000	581,000	2107.5 Engineer payment, street maint
Marina Fund	136,591	140,689	144,909	154,261	Wharf II maint/Harbor building repair
Neighborhood Improvement Fund	0	0	2,044,653	376,303	Fund ordinary & necessary services
Parking Fund	200,904	206,931	213,139	219,533	Custodial/parks/streets
Parking Fund Loan Repayment	0	1,265,000	0	0	Converted to operating rev/exp FY10
Scholze Park & Playground Funds	64,000	120,000	394,000	350,000	Parks maintenance
Sports Center Donations Fund	0	0	31,740	0	Sports Center equipment
Operating Transfers In:	<u>507,495</u>	<u>1,793,845</u>	<u>2,934,441</u>	<u>1,781,097</u>	
Redevelopment Agency	4,431,322	4,866,135	2,939,391	2,822,839	Debt repayment
Storm Water Fund	489,910	0	0	0	Debt repayment
Materials Recovery Facility	0	400,000	0	0	Bond reserves
Public Services Ctr. CIP Fund	1,370,000	0	3,005,289	416,549	Fund capital renewal reserves
Non-Operating Transfers In:	<u>6,291,232</u>	<u>5,266,135</u>	<u>5,944,680</u>	<u>3,239,388</u>	
Total Transfers In	<u>6,798,727</u>	<u>7,059,980</u>	<u>8,879,121</u>	<u>5,020,485</u>	
Transfers Out:					
Alvarado St. Maintenance Dist.	(35,666)	(36,736)	(37,471)	(36,165)	Maintenance costs
Cemetery Fund	(58,846)	(68,586)	(49,726)	(44,473)	Operational subsidy
Information Services Fund	(139,193)	(97,856)	(104,211)	(277,000)	Trfr Business Trans Res to ISD fund
Employee Assistance Fund	(71,928)	(74,748)	(66,000)	(78,000)	To fund program
Retiree Medical	0	(89,000)	(104,000)	(144,000)	To fund program
Unemployment Insurance	(66,950)	(65,000)	(65,000)	(95,503)	To fund program
Operating Transfers Out:	<u>(372,583)</u>	<u>(431,926)</u>	<u>(426,408)</u>	<u>(675,141)</u>	
Redevelopment Agency	(514,458)	(489,331)	(470,498)	(467,364)	Facility lease payments
Parking Fund	(52,088)	0	0	0	Repay Del Monte improv
Cemetery Fund	(77,948)	(73,795)	(71,288)	(70,813)	Debt service payment
Monterey Financing Authority	(628,275)	(630,275)	(631,875)	(628,075)	Bond payment
Non-Operating Transfers Out:	<u>(1,272,769)</u>	<u>(1,193,401)</u>	<u>(1,173,661)</u>	<u>(1,166,252)</u>	
Total Transfers Out	<u>(1,645,352)</u>	<u>(1,625,327)</u>	<u>(1,600,069)</u>	<u>(1,841,393)</u>	
Net General Fund Transfers	<u>5,153,375</u>	<u>5,434,653</u>	<u>7,279,053</u>	<u>3,179,092</u>	
SPECIAL FUNDS					
Neighborhood Improvement Fund					
Transfers out: General Fund	0	0	(2,044,653)	(376,303)	Fund ordinary & necessary services
State COPS (AB1913) Grant Fund					
Transfer Out: General Fund	(100,000)	(55,225)	(100,000)	(100,000)	Grant for DVO position
Gas Tax Fund					
Transfers out: General Fund	(6,000)	(6,000)	(6,000)	(581,000)	2107.5 Engineer payment
Alvarado St. Maintenance District					
Transfers in: General Fund	35,666	36,736	37,471	36,165	Maintenance costs
Storm Water Utility Fund					
Transfers out: General Fund	(489,910)	0	0	0	
Total Storm Fund Transfers	<u>(489,910)</u>	<u>0</u>	<u>0</u>	<u>0</u>	
Redevelopment Agency Funds					
Transfer In: General Fund	514,458	489,331	470,498	467,364	Facility lease payments
Transfer Out: General Fund	(4,431,322)	(4,866,135)	(2,939,391)	(2,822,839)	Debt payment
Net Redev. Agency Transfers	<u>(3,916,864)</u>	<u>(4,376,804)</u>	<u>(2,468,893)</u>	<u>(2,355,475)</u>	

**INTERFUND TRANSFERS
2010-11**

Fund	2007-08 Actual Transfers	2008-09 Actual Transfers	2009-10 Revised Budget	2010-11 Adopted Budget	Description
<u>Public Services Ctr. Capital Project Fund</u>					
Transfer Out: General Fund	(1,370,000)	0	(3,005,289)	(416,549)	
<u>Sports Center Donations Fund</u>					
Transfer Out: General Fund	0	0	(31,740)	0	
<u>Marina Fund</u>					
Transfer Out: General Fund	(136,591)	(140,689)	(144,909)	(154,261)	Wharf II maint./Harbor Bldg Repair
Transfer Out: Parking Fund	(186,200)	(191,786)	(197,540)	(203,466)	Parking support
Total Marina Fund Transfers Out	(322,791)	(332,475)	(342,449)	(357,727)	
<u>Cemetery Fund</u>					
Transfer In: Gen. Fund - Operating	58,846	68,586	49,726	44,473	Operating subsidy
Transfer In: Gen. Fund - Non-Oper.	77,948	73,795	71,288	70,813	Debt service subsidy
Total Cemetery Fund Transfers In	136,794	142,381	121,014	115,286	
<u>Parking Fund</u>					
Transfer In: General Fund	52,088	0	0	0	Del Monte improv repay/MY Museum
Transfer In: Marina Fund	186,200	191,786	197,540	203,466	Parking support
	<u>238,288</u>	<u>191,786</u>	<u>197,540</u>	<u>203,466</u>	
Transfer Out: General Fund	0	(1,265,000)	0	0	Converted to operating rev/exp FY10
Transfer Out: General Fund	(200,904)	(206,931)	(213,139)	(219,533)	Custodial/parks/streets
	<u>(200,904)</u>	<u>(1,471,931)</u>	<u>(213,139)</u>	<u>(219,533)</u>	
Net Parking Fund Transfers	37,384	(1,280,145)	(15,599)	(16,067)	
<u>Monterey Financing Authority Fund</u>					
Transfer In: Gen. Fund - Non-Oper.	628,275	630,275	631,875	628,075	Bond payment
Total Fin. Author. Transfers In	628,275	630,275	631,875	628,075	
<u>Materials Recovery Facility Fund</u>					
Transfers out: General Fund	0	(400,000)	0	0	Bond reserves
<u>Presidio of Monterey Pub. Works Fund</u>					
Transfers out: Vehicle Repl Fund	0	(43,000)	0	(69,390)	Fund vehicle replacement
<u>Equipment Replacement Fund</u>					
Transfer In: Presidio Fund	0	43,000	0	69,390	
<u>Information Services Fund</u>					
Transfers in: General Fund	139,193	97,856	104,211	277,000	
<u>Employee Benefits Fund</u>					
Transfers in: Gen. Fund - EAP	71,928	74,748	66,000	78,000	To fund program
Transfers in: Gen. Fund - Retiree Med.	0	89,000	104,000	144,000	To fund program
Transfers in: Gen. Fund - UI	66,950	65,000	65,000	95,503	To fund program
Total Employee Ben Fund Trans In	138,878	228,748	235,000	317,503	
<u>Scholze Park & Playground Funds</u>					
Transfers out: General Fund	(64,000)	(120,000)	(394,000)	(350,000)	Parks maintenance services
NET SPECIAL FUNDS TRANSFERS	<u>(5,153,375)</u>	<u>(5,434,653)</u>	<u>(7,279,053)</u>	<u>(3,179,092)</u>	
NET TRANSFERS - ALL FUNDS	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	

General Fund Financial Forecast

	2009-10	2010-11	2011-12	2012-13	2013-14
	Revised budget	Preliminary budget	Preliminary estimate	Preliminary estimate	Preliminary estimate
Operations		-2.5%	2.9%	3.2%	3.3%
Operating revenues	\$56,136,998	\$55,127,239	\$56,569,172	\$58,333,880	\$60,265,608
Revenues adjusted - first quarter	(1,624,201)	0	0	0	0
Revenues adjusted - mid year	70,639	(271,250)	(100,250)	(70,476)	(58,193)
Revenues adjusted - third quarter	(17,819)	(1,638,421)	(1,684,895)	(1,735,451)	(1,789,182)
Total operating revenues	54,565,617	53,217,568	54,784,027	56,527,953	58,418,233
Operating expenditures	(58,399,035)	(58,461,030)	(61,439,027)	(62,674,257)	(64,097,261)
Employee group salary/benefit savings	0	1,038,335	1,202,896	0	0
Estimated budget savings	667,357	526,149	548,225	559,342	572,149
Total net operating expenditures	(57,731,678)	(56,896,546)	(59,687,906)	(62,114,915)	(63,525,112)
Operating transfers					
Public Safety Grant funds	100,000	100,000	100,000	100,000	100,000
Gas Tax Fund	6,000	581,000	6,000	6,000	6,000
Parking for custodial/parks/streets	213,139	219,533	226,119	232,903	239,890
Marina for Wharf II maintenance	144,909	154,261	158,889	163,655	168,565
Redevelopment Agency Fund	0	0	0	0	0
Business Transformation Reserve	0	0	0	0	0
Scholze Trust funds	394,000	350,000	90,000	90,000	90,000
Sports Center Donations Fund	31,740	0	0	0	0
From other funds	889,788	1,404,794	581,008	592,558	604,455
Unemployment/EAP/retiree medical	(235,000)	(317,503)	(346,503)	(379,503)	(417,503)
Alvarado St. Maint. Dist.	(37,471)	(36,165)	(37,250)	(38,367)	(39,518)
Cemetery Fund	(121,014)	(115,286)	(120,908)	(109,078)	(50,000)
Vehicle Maintenance Fund	0	0	0	0	0
Storm Water Fund (operational subsidy)	0	0	(100,000)	(100,000)	(100,000)
To other funds	(393,485)	(468,954)	(604,661)	(626,948)	(607,021)
Total net operating transfers	496,303	935,840	(23,653)	(34,390)	(2,567)
Net operating deficit	(2,669,758)	(2,743,138)	(4,927,532)	(5,621,353)	(5,109,446)

General Fund Financial Forecast

	2009-10	2010-11	2011-12	2012-13	2013-14
	Revised budget	Preliminary budget	Preliminary estimate	Preliminary estimate	Preliminary estimate
Non-operating activities					
Beginning Budgetary Fund Balance	9,669,157	9,900,013	10,215,786	5,821,019	869,649
Add Parking Fund debt to General Fund					
Redevelopment Agency loan payback	2,860,325	2,822,839	2,879,836	2,937,973	2,985,873
State RDA takeaway	(2,182,260)	(450,000)	0	0	0
Non-operating Transfers from/(to):					
Parking Fund - additional principal payment	0	1,265,658	0	0	0
ISD Fund	(104,211)	(277,000)	0	0	0
Public Service Center Fund	3,005,289	416,549	0	0	0
Neighborhood Improvement Fund	2,044,653	376,303	0	0	0
Capital Improvement Projects (CIP)					
Facility & Infrastructure maint/upgrades	(1,620,809)	0	(1,250,000)	(1,250,000)	(1,250,000)
Debt service					
Sports Center/Catellus Bonds	(631,875)	(628,075)	(629,075)	(628,075)	(629,075)
1999 Refunding Bonds	(470,498)	(467,364)	(467,995)	(389,916)	0
Ending Budgetary Fund Balance					
	9,900,013	10,215,786	5,821,019	869,649	(3,132,999)
General Fund reserves					
	10.1%	10.2%	10.2%	10.2%	10.3%
Economic uncertainty	5,821,470	5,821,470	6,071,470	6,321,470	6,571,470
Operational contingencies	143,323	250,000	250,000	250,000	250,000
Capital facilities renewal/new starts					
Public Safety	331,200	331,200	331,200	331,200	331,200
Sports Center	699,200	699,200	699,200	699,200	699,200
Conference Center	731,591	731,591	731,591	731,591	731,591
Library	345,800	345,800	345,800	345,800	345,800
Wharves I & II	1,448,000	1,448,000	1,448,000	1,448,000	1,448,000
Recreation Centers	364,800	364,800	364,800	364,800	364,800
City Hall	354,894	354,894	354,894	354,894	354,894
Less: State take-away	(1,963,963)	(1,963,963)	(1,963,963)	(1,963,963)	(1,963,963)
Continuing & closed capital projects	1,505,120	1,456,806	1,456,806	1,456,806	1,456,806
Cultural arts	83,962	83,962	83,962	83,962	83,962
Total General Fund reserves					
	9,865,397	9,923,760	10,173,760	10,423,760	10,673,760
Available Fund Balance per Budget					
	\$34,616	\$292,026	(\$4,352,741)	(\$9,554,111)	(\$13,806,759)



CAPITAL IMPROVEMENT SECTION

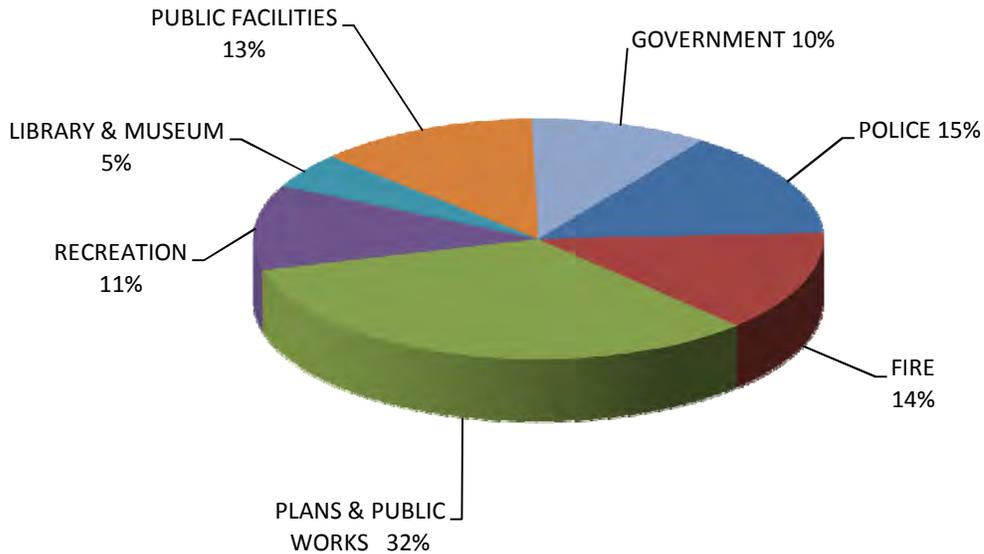
PROPOSED FUNDED CIP PROGRAM FY 10/11							
No.	Project Name	FY 10/11 AVAILABLE \$ 450,000 PROPOSED POM FUND	FY 10/11 AVAILABLE \$ 300,000 PROPOSED CONST. TRUCK FUND	FY 10/11 AVAILABLE \$ 795,000 PROPOSED MARINA FUND	FY 10/11 AVAILABLE \$ 2,200,000 PROPOSED PARKING FUND	FY 20/11 AVAILABLE \$ 700,000 PROPOSED SEWER FUND	Project Descriptions
GENERAL GOVERNMENT							
1	City ADA Transition Plan - Parking Lots and Garages				\$117,000		The project is to update the 1994 ADA transition plan and will analyze parking lots for ADA deficiencies at the following lots: Lot 4,7,8,10,11,14, 21, Sports Center, harbor, Monterey Bay, break water, depot, Foam, Pacific/Library Lot, Olivier, Visitor Center, City Hall, PD/EOC, and Garages-East,West,Cannery Row.
LEISURE, CULTURAL AND SOCIAL SERVICES							
1	Harbor Maintenance Yard SD Connection to Sewer			\$12,500			The project will install a catch basin chamber to collect debris and reconnect to sewer lateral at the 417 Figueroa Street Harbor maintenance fabrication/repair yard.
2	Marina Dredging			\$531,500			The project will remove sand build up within the Marina.
3	Harbor Office Boaters Showers and Restroom Repairs			\$251,000			The project will repair rotted walls, failed tile, and floor drainage seepage into walls and building exterior. ADA non-compliant upgrades will also be required.
PUBLIC SAFETY							
	None						
PUBLIC UTILITIES							
1	Emergency Sewer Repairs for Failed Pipes					\$117,000	The project will fund emergency repairs for failed sanitary sewer segments. Since the sewer segments were rated in 2000, 4 out of 58 rated F pipe segments have failed, which required emergency repairs, while awaiting project funding.
2	Sewer TV Inspect/Rate Abandoned 116 Sewer Segments					\$33,400	The project will TV inspect and rate sewer mains within the City that haven't been inspected.
3	Sewer Root Foaming					\$50,000	The project will sewer root foam approximately 30,000 lineal feet mainly in easement areas or known sewer segments with severe root intrusion .
4	Sewer Repairs to Inaccessible Sewer Mains for Routine Maintenance					\$160,000	This project will provide spot repair or line rehabilitation by trenchless technology for sewer segments that are un-accessible for routine maintenance. The project includes the following five sewer mains: F04-018 to F04-020, F04-015 to F04-002, B04-022C to B04-021, B03-044C to B04-043, and G03-042 to G03-043.

PROPOSED FUNDED CIP PROGRAM FY 10/11							
No.	Project Name	FY 10/11 AVAILABLE \$ 450,000 PROPOSED POM FUND	FY 10/11 AVAILABLE \$ 300,000 PROPOSED CONST. TRUCK FUND	FY 10/11 AVAILABLE \$ 795,000 PROPOSED MARINA FUND	FY 10/11 AVAILABLE \$ 2,200,000 PROPOSED PARKING FUND	FY 20/11 AVAILABLE \$ 700,000 PROPOSED SEWER FUND	Project Descriptions
TRANSPORTATION							
1	City Street Resurfacing 10/11 & Preparation Repair		\$300,000				This project will provide street preparation for asphalt pavements to be slurried or cape sealed.
2	POM Street & Parking Lot Resurfacing Program	\$450,000					Contract work for the POM contract. Combined with City resurfacing program to obtain favorable price with larger quantities.
3	Replace Electronic Parking Meter Housing and Coin Vaults.				\$75,000		This project will replace 25 year old meter housings.
4	Replace Parking Garage Security Camera System				\$50,000		This project will replace the security camera system in East, West, and Custom House Garages.
	Proposed CIP Project FY 10/11 Total	\$450,000	\$300,000	\$795,000	\$242,000	\$360,400	
	PROPOSED FY 10/11 FUND BALANCE	\$0.00	\$ 0.00	\$ 0.00	\$1,958,000	\$339,600	
	Grand Total = \$2,147,400						
Note that there are no projects funded by Gas Tax or the General Fund for this fiscal year 2010/2011							



SUPPLEMENTAL INFORMATION SECTION

AUTHORIZED POSITIONS BY DEPARTMENT 2010-11



TOTAL AUTHORIZED POSITIONS = 477.75 (Full-time & Regular Part-time)

	2008-09 AMENDED	2009-10 PROPOSED	2009-10 AMENDED	2010-11 PROPOSED
POLICE	79.00	72.00	72.00	69.00
FIRE	69.00	66.00	66.00	65.00
PLANS & PUBLIC WORKS *	173.75	162.75	165.75	158.00
RECREATION	58.25	55.25	56.25	54.50
LIBRARY & MUSEUM	27.25	23.25	25.75	22.75
PUBLIC FACILITIES	66.25	63.00	63.00	60.25
GENERAL GOVERNMENT *	47.50	48.75	49.25	48.25
TOTAL	521.00	491.00	498.00	477.75
* Includes positions related to Internal Service divisions.				

ADOPTED POSITION CONTROL LIST 2010-11

	2007-08	2008-09	2009-10	2009-10	2010-11	
	Amended	Amended	Adopted	Amended	Adopted	Comments
POLICE DEPARTMENT						
Administration						
Executive Assistant I	1	1	1	1	1	
Administrative Assistant I	1	1	0	0	0	
Police Chief	1	1	1	1	1	
Police Officer	2	1	0	0	0	
Police Recruit	2	2	0	0	0	
Police Sergeant	2	2	0	0	0	
Field Operations						
Animal Control Officer	1	1	1	1	1	
Deputy Police Chief	1	1	1	1	1	
Police Lieutenant	3	3	2	2	1	1 One position eliminated in proposed budget
Police Officer	32	33	28	28	27	2 One position eliminated in proposed budget
<i>Overfill Police Officer</i>						2 Unfunded overfill through 06/30/10 09-155
Police Sergeant	7	7	7	7	6	6 One position eliminated in proposed budget
<i>Overfill Police Recruit</i>						1 Unfunded overfill through 06/30/10 09-155
Support						
Administrative Assistant I	2	2	3	3	3	
Police Services Manager	1	1	1	1	1	
Police Services Technician	9	9	7	7	7	
Records/Detention Supervisor	2	2	2	2	2	
Senior Police Services Technician	3	3	3	3	3	
Investigations/Community Services						
Criminal Intelligence Specialist	1	0	0	0	0	
Crime Analyst	0	1	1	1	1	
Deputy Police Chief	1	1	1	1	1	
Police Officer	6	6	9	9	9	
Police Sergeant	1	1	3	3	3	
Police Lieutenant	0	0	1	1	1	
<i>Overfill Police Officer</i>						
POLICE DEPARTMENT TOTAL	79	79	72	72	69	
FIRE DEPARTMENT						
Administration						
Administrative Analyst	1	1	1	1	1	
Executive Assistant I	1	1	1	1	1	
Fire Chief	1	1	1	1	1	
Assistant Fire Chief	0	1	1	1	1	
Administrative Assistant I	1	1	0	0	0	
Fire Prevention Technician	0	1	1	1	1	
Fire Prevention & Emerg. Preparedness						
Division Chief, Fire Marshal	0	1	1	1	1	
Deputy Fire Marshal	1	1	1	1	1	
Fire Operations						
Division Chief	3	3	3	3	3	
Fire Captain	12	15	15	15	15	
Fire Engineer	12	15	15	15	15	
Firefighter	21	25	24	24	24	
Overfill Firefighter	0	2	1	1	0	PG overfill expired when incumbant separated
Training						
Division Chief	1	1	1	1	1	
FIRE DEPARTMENT TOTAL	54	69	66	66	65	
PLANS & PUBLIC WORKS DEPARTMENT						
Administration 3110						
Executive Assistant I	1	1	1	1	1	
Deputy City Mgr Plans & Pw	1	1	1	1	1	Position dollars not budgeted after 7/18/09
Grants & Governmental Affairs Manager	1	1	0	0	0	

ADOPTED POSITION CONTROL LIST 2010-11

	2007-08	2008-09	2009-10	2009-10	2010-11	
	Amended	Amended	Adopted	Amended	Adopted	Comments
Recycling Coordinator	1	1	1	1	1	Contract Position to 6/30/09, extended to 06/30/12
Accounting Specialist	1	1	1	1	1	
Solid Waste Program Manager	1	1	1	1	1	
Administrative Assistant I	0	0	0.75	0.75	0	Position eliminated in proposed budget
<u>Planning and Engineering 3121</u>						
Associate Civil Engineer	2	1	0	0	0	
City Engineer	1	1	1	1	1	
Engineering Technician	2	2	2	1	1	Moved to 280-3121
Code Compliance Coordinator	0	1	1	1	1	
Associate Planner	1	1	1	0	0	Moved to 280-3121
Chief Of Planning, Engineering And Environmental Compliance	1	1	1	1	1	
Executive Assistant II	1	1	1	1	1	
Senior Associate Planner	2	2	2	2	2	
Principal Planner	3	3	3	3	3	
Administrative Assistant II	3	3	3	3	3	
Transportation Planner	1	1	0	0	0	
Senior Engineer	0	0	1	1	1	
<u>Engineering/Survey 3122</u>						
Associate Engineering Surveyor	1	1	1	1	1	
<u>Construction Management 3140</u>						
Associate Civil Engineer	1	1	1	1	1	
Principal Engineer	1	1	1	1	1	
Administrative Assistant I	1	1	1	1	1	
Special Senior Project Mgr	1	0	0	0	0	
Administrative Assistant I	0.75	0	0	0	0	
Senior Engineer	0	1	0	0	0	
<u>Transportation Engineering 3144</u>						
City Traffic Engineer	1	1	1	1	1	
Field Assistant II	1	1	1	1	1	
Signal Maintenance Technician	1	1	1	0	0	Moved to 101-3151
Transportation Program Coordinator	1	0	0	0	0	
Associate Civil Engineer	0	1	1	1	1	
<u>Street Maintenance 3151</u>						
Lineworker	1	1	0	0	0	
Administrative Assistant I	1	1	1	1	1	
Senior Street Maintenance Worker	1	1	2	2	2	
Sign Crafts Supervisor	1	1	1	1	1	
Street & Utility Manager	1	1	1	1	1	
Street & Utility Supervisor	1	1	0	0	0	
Street Maintenance Leadworker	1	1	2	2	2	
Street Maintenance Worker	3	3	2	2	1	One position eliminated in proposed budget
Signal Maintenance Technician	0	0	0	1	1	Moved From 101-3144
<i>Contract Street Maintenance Worker</i>	0	0	0	1	0	Per Reso 09-118 through 7/31/10
<u>Sewer Maintenance 279-3153</u>						
Street & Utility Supervisor	1	1	1	1	1	
Senior Street Maintenance Worker	2	2	2	2	2	
Street Maintenance Worker	2	2	2	2	2	
<u>Storm Drain Engineering 280-3121</u>						
Associate Civil Engineer	1	1	0	0	0	
Engineering Technician	0	0	0	1	0	Moved from 101-3121; position removed & frozen FY11
Senior Environmental Reg. Analyst	0	0	1	0	0	Position eliminated Per Reso 09-184
Environmental Reg. Analyst	0	0	1	1	1	
Environmental Regulations Manager	0	0	0	1	0	One position eliminated in proposed budget
Associate Planner	0	0	0	1	1	Moved from 101-3121
<u>Storm Drain Construction Mgmt 280-3140</u>						
	1	0	0	0	0	
<u>Storm Drain/ Maintenance 280-3155</u>						
Senior Street Maintenance Worker	1	1	0	0	0	

ADOPTED POSITION CONTROL LIST 2010-11

	2007-08 Amended	2008-09 Amended	2009-10 Adopted	2009-10 Amended	2010-11 Adopted	Comments
Senior Street Sweeper Operator	1	1	1	1	1	
Street & Utility Supervisor	1	1	1	1	1	
Street Sweeper Operator	1	1	1	1	1	
<u>Building Maintenance 101-3152</u>						
Building Maintenance Craftsworker	5	5	3	3	3	
Building Maintenance Supervisor	1	0	0	0	0	
Electrician	1	1	1	1	1	
<u>Custodial Services 101-3172</u>						
Custodial Supervisor	1	1	1	1	1	
Custodian	9	9	9	9	9	
Facility Attendant	1	1	1	1	1	
Senior Custodian	2	2	2	2	2	
<u>Presidio Maintenance Admin 650-3110</u>						
Accounting Assistant	1	1	1	1	1	
Assistant Dir Plans & Pw	1	1	1	1	1	
Senior Administrative Analyst	1	1	1	1	1	
Quality Control Inspector	1	1	2	2	1	Position removed & frozen in FY11
<u>Presidio Maintenance Streets 650-3151</u>						
Street Maintenance Worker	1	1	1	1	1	
Senior Street Maintenance Worker	1	1	1	1	1	
<u>Presidio Maintenance Buildings 650-3152</u>						
Assistant Electrician	1	1	1	0	0	
Building Maint. Craftsworker	9	9	8	8	8	9 positions, 8 budgeted (overfill)
Building Maintenance Supervisor	1	2	2	2	2	
Facilities Maintenance Coord.	1	1	1	1	1	
Building Maintenance Worker	1	1	1	2	2	One position added per Reso 09-131
Electrician	2	2	2	3	3	One position added per Reso 09-113
Historic Facilities Sr. Craftsworker	1	1	1	1	1	
Park Maintenance Worker	0	0	1	1	1	
Maintenance Technician	1	1	1	1	1	
Administrative Assistant I	2	2	2	2	2	
Administrative Assistant II	1	1	1	1	1	
Parts Clerk	1	1	1	1	2	One position transferred from 708-3154
General Svc Superintendent	1	1	1	1	1	
Senior Craftsworker	4	5	5	5	5	
Arborist	1	0	0	0	0	
Assistant Urban Forester	0	1	1	1	1	
Senior Locksmith	0	0	1	1	1	
<u>Presidio Project Engineering & Mgmt 650-3159</u>						
Associate Civil Engineer	2	1	1	1	1	
Senior Engineer	1	1	1	1	1	
Assistant Engineer (Mechanical)	1	1	0	0	0	
<u>Presidio HVAC/Boiler Systems 650-3160</u>						
HVAC Senior Technician	1	1	1	1	1	
Building Maint. Craftsworker	1	1	1	1	1	
<u>Vehicle Management - Mechanical</u>						
Automotive Attendant	1	1	1	1	1	
Automotive Mechanic	4	4	3	3	3	4 positions, 3 budgeted (overfill)
Fleet Coordinator	1	1	1	1	1	
Lead Mechanic	1	1	1	1	1	
Administrative Assistant I	1	1	1	1	1	
Contract Parts Clerk	1	1	1	1	0	Position transferred to 650-3152
<u>Parks 3210</u>						
Field Assistant II	1	1	1	1	1	
Park Attendant	1	1	1	1	1	
Park Maintenance Craftsworker	3	3	2	2	2	
Park Maintenance Leadworker	2	2	2	2	2	
Park Maintenance Supervisor	2	2	2	2	2	
Park Maintenance Worker	13	13	10	9	9.4	One Position moved to 261/262-3210; FY11 .40 back from 261/262
Parks Crafts Leadworker	1	1	1	1	1	
Parks & Maint. Operations Sup.	1	1	1	1	1	

ADOPTED POSITION CONTROL LIST 2010-11

	2007-08 Amended	2008-09 Amended	2009-10 Adopted	2009-10 Amended	2010-11 Adopted	Comments
Pest Control Advisor	1	1	1	1	1	
Senior Park Maintenance Worker	2	2	2	3	3	One Position moved from 261/262-3210
Urban Forestry 3230						
Arborist	1	1	1	1	1	
Forester	1	0	0	0	0	
Urban Forester	0	1	1	1	1	
Greenbelt Coordinator	1	1	1	1	1	
Tree Maintenance Worker	2	2	1	1	1	
Tree Trimmer	2	2	2	2	2	
Cemetery						
Cemetery Coordinator	1	1	1	1	1	
Cemetery Maintenance Worker	2	2	2	2	2	
Street Maintenance Districts 261/262-3210						
Senior Park Maintenance Worker	1	1	1	0	0	
Parks Maintenance Worker	0	0	0	1	0.6	Moved from 101-3210; FY11 .40 back to 3210
Building Safety and Inspection 3410						
Public Works Inspector	2	2	2	2	2	
Building Inspector	2	2	2	3	2	Position added reso#09-138; eliminate in proposed budget
Code Enforcement Officer	0	0	0	0	0	
Chief Of Inspt Srvc/Bldg Off.	1	1	1	1	1	
Building Plans Examiner/Inspector	1	1	1	1	1	
Building Technician	1	1	1	1	1	
Administrative Assistant II	1	1	1	1	1	
Administrative Assistant I	0	0.75	0	0	0	
Housing and Property Mgt.						
Administrative Analyst	2	1	1	1	1	
Administrative Analyst - Real Estate	0	1	1	1	1	
HCD Coordinator - Programs	1	1	1	1	0	One position eliminated - never budgeted
HCD Coordinator - Projects/Prgm.	1	1	1	1	1	
HCD Coordinator - Housing programs	0	1	1	1	1	
Housing and Property Manager	1	1	1	1	1	
Administrative Assistant II	1	1	1	1	1	
PLANS & PUBLIC WORKS						
DEPARTMENT TOTAL	173.75	173.75	162.75	165.75	158	
RECREATION & COMMUNITY SERVICES DEPT.						
Administration						
Administrative Analyst	1	1	1	1	1	
Executive Assistant II	1	1	1	1	1	
Community Services Director	1	1	1	1	1	
Administrative Assistant I	3	3	1.75	1.75	1.75	
Recreation & Comm. Srvs. Mgr.	1	1	1	1	1	
Recreation Supervisor	1	1	1	1	1	
Youth Center 500-5121						
Recreation Coordinator	1	1	1	1	1	
Lead Preschool Instructor	0.75	0.75	0.75	0.75	0.75	
Recreation Specialist	0.75	0.75	0.75	0.75	0.75	
Senior Center 500-5122						
Recreation Coordinator	1	1	1	1	1	
Recreation Specialist	0.75	0.75	0.75	0.75	0.75	
Hilltop Park Center 500-5124						
Recreation Coordinator	1	1	1	1	1	
Lead Preschool Instructor	1.5	1.5	1.5	1.5	1.5	
Recreation Specialist	0.75	0.75	0.75	0.75	0.75	
Cona Park Center 500-5125						
Recreation Coordinator	1	1	1	1	1	
Lead Preschool Instructor	0.75	0.75	0.75	0.75	0.75	
Recreation Specialist	0.75	0.75	0.75	0.75	0.75	
Special Programs & Events 500-5130						
After School Site Directors	1.5	1.5	1.5	1.5	1.5	
Recreation Specialist	1.5	0	0	0	0	

ADOPTED POSITION CONTROL LIST 2010-11

	2007-08	2008-09	2009-10	2009-10	2010-11	
	Amended	Amended	Adopted	Amended	Adopted	Comments
Senior Recreation Leader	1.5	1.5	1.5	1.5	1.5	
Recreation Specialist (FT)	0	1	1	1	1	
Sports 500-5160						
Recreation Specialist	0.75	0.75	0.75	0.75	0.75	
Sports Coordinator	1	1	1	1	1	
Sports Center - Operations 500-5180						
Aquatics Coordinator	1	1	1	1	1	
Aquatics Specialist I	1.5	1.5	1.5	1.5	0.75	Position removed & frozen in FY11
Aquatics Specialist II	1	1	1	1	1	
Control Cashier	4	4	4	4	4	
Facility Attendant	6.5	6.5	5.75	5.75	5.75	
Guest Services Coordinator	0	0	1	1	1	
Recreation Specialist-Facility	0	0	0.75	0.75	0.75	
Facility Coordinator	2	2	0	0	0	
Fitness Manager	1	1	1	1	1	
Group Exercise Coordinator	1	1	1	1	1	
Laundry Attendant	2	2	2	2	2	
Lifeguard	0.75	0.75	0.75	0.75	0.75	
Maintenance Specialist	1	1	1	1	1	
Administrative Assistant I	2	2	2	2	2	
Administrative Assistant II	1	1	1	1	1	
Physical Therapist	1.5	1.5	1.5	1.5	1.5	
Recreation Specialist	1.5	1.5	0.75	0.75	0.75	
Senior Facility Attendant	1	1	1	1	1	
Sports Center Manager	1	1	1	1	1	
Sports Center Operations Mgr.	1	1	1	1	1	
Sports Coordinator	1	1	1	1	1	
Tot Activity Leader	0.75	0.75	0.75	0.75	0.75	
Contract Facility Coordinator	0	0	0	1	0	One Contract Position added through 7/31/10
Sports Center - Maintenance 500-5189						
Building Maint. Craftsworker	1	1	1	1	1	
Senior Craftsworker	1	1	1	1	1	
RECREATION & COMMUNITY SERVICES DEPARTMENT TOTAL						
	58.75	58.25	55.25	56.25	54.50	
LIBRARY						
Administration						
Executive Assistant II	1	1	1	1	1	
Archivist	1	1	1	1	0	Position restored from .5 to 1FTE through 6/30/10; eliminated in proposed budget-consolidated with Museum & Cultural Arts Manager
Assistant Library Director	1	1	1	1	1	
Library Director	1	1	1	1	1	
Museum & Cultural Arts Mgr	0	0	0	0	0.5	Position split 50/50 with Museum
Administrative Assistant I	0.5	0.5	0	0.5	0	Position Restored through 06/30/10 per Reso 09-106
Special Services Coordinator	1	1	0.5	1	1	Position restored through 7/31/10; restored in proposed budget
Contract Fund Development Coordinator	0	0	0	0.75	0.75	Contract Position through 12/31/2012
Support Services						
Automated Systems Coordinator	1	1	1	1	1	
Library Assistant I	0.75	0.75	0.75	0.75	0.75	
Library Assistant II	1	1	1	1	1	
Library Assistant III	1	1	1	1	1	
Technology Services Specialist	1	1	1	1	1	
Reference Services						
Librarian	2	3	3	3	3	
Senior Librarian	1	1	0	0	0	
Youth Services						
Librarian	3.75	2.75	2.75	2.75	2	One RPT (75%) position restored through 06/30/10 per Reso 09-106
Youth Services Manager	1	1	1	1	1	
Readers' Services						

ADOPTED POSITION CONTROL LIST 2010-11

	2007-08	2008-09	2009-10	2009-10	2010-11	
	Amended	Amended	Adopted	Amended	Adopted	Comments
Library Assistant I	2.5	2.25	2.25	2.25	2.25	
Library Assistant II	2	1	1	1	1	
Library Assistant III	1	1	1	1	1	
Reference & Reader Svcs Mgr	1	1	1	1	1	
Resources Sharing Coordinator	0	1	0	0	0	
Senior Library Page	0.75	0.75	0	0.75	0	Position Restored through 06/30/10 per Reso 09-106
Museum						
Cultural Arts Assistant	0.75	0.75	0.5	0.5	0.5	
Administrative Assistant I	0.5	0.5	0.5	0.5	0.5	
Museum & Cultural Arts Mgr	1	1	1	1	0.5	Position split 50/50 with Library Administration
LIBRARY DEPARTMENT TOTAL	27.5	27.25	23.25	25.75	22.75	
PUBLIC FACILITIES DEPARTMENT						
Administration						
Executive Assistant I	1	1	1	1	1	
Conference Center General Manager	1	1	1	1	1	
Event & Sales Assist	1	1	0	0	0	
Public Facilities Director	1	1	1	1	1	
Sales Office Assistant	0	0	0.75	0.75	0.75	
Conference Center- Sales						
Sales Manager	1	1	0	0	0	
Sales Office Assistant	1.75	1.75	1	1	1	
Senior Sales Manager	1	1	1	1	1	
Conference Center - Operations						
Custodian	1	0	0	0	0	
Senior Custodian	0	1	1	1	1	
Event Supervisor	1	1	1	1	1	
Events Coordinator	1	1	1	1	1	
Facility Attendant	4	4	3	3	2	One position eliminated in proposed budget
Event & Sales Assist	1	1	1	1	1	
Operations Supervisor	1	1	1	1	1	
Senior Facility Attendant	1	0	0	0	0	
Operations Coordinator	0	1	1	1	1	
Conference Center - Maintenance						
Senior Craftworker	1	1	1	1	1	
Marina & Harbor						
Harbor Maintenance Craftworker	2	2	1	1	1	
Harbor Maintenance Leadworker	1	1	1	1	1	
Harbor Security Worker	3	3	3	3	3	
Harbormaster	1	1	1	1	1	
Marine Operations Supervisor	1	1	1	1	1	
Waterfront Maint. Supervisor	1	1	1	1	1	
Marine Operations Specialist	1	1	1	1	1	
Marina Harbor Assistant	1	1	1	1	1	
Parking						
Account Clerk	1	0	0	0	0	
Administrative Assistant I	1	0	0	0	0	
Accounting Assistant	0	2	2.75	2.75	2.75	
Off-Street Parking Supervisor	1	1	1	1	1	
Parking Attendant	6	6	6	6	5	Position eliminated in proposed budget
Parking Controls Technician	2	2	2	2	2	
Parking Enforcement Officer	6.25	6.25	6.25	6.25	6.25	
Parking Enforcement Supervisor	1	1	1	1	1	
Parking Facility Worker	5.25	5.25	5.25	5.25	4.5	.75 Position removed & frozen in FY11
Parking Maintenance Craftworker	1	1	1	1	1	
Parking Maintenance Supervisor	1	1	1	1	1	
Parking Maintenance Worker	2	2	2	2	2	
Overfill Parking Maint Worker						
Parking Revenue Supervisor	1	1	1	1	1	
Parking Superintendent	1	1	1	1	1	
Accounting Specialist	1	1	1	1	1	
Senior Parking Attendant	2	2	2	2	2	

ADOPTED POSITION CONTROL LIST 2010-11

	2007-08	2008-09	2009-10	2009-10	2010-11	
	Amended	Amended	Adopted	Amended	Adopted	Comments
Senior Parking Controls Technician	1	1	1	1	1	
Senior Parking Enforcement Off.	1	1	1	1	1	
Senior Street Sweeper Operator	1	1	1	1	1	
Street Sweeper Operator	1	1	1	1	1	
PUBLIC FACILITIES						
DEPARTMENT TOTAL	66.25	66.25	63	63	60.25	
<u>CITY MANAGER DEPARTMENT</u>						
<u>Administration</u>						
Assistant City Manager	1	1	1	1	1	
City Manager	1	1	1	1	1	
Senior Executive Assistant	1	1	1	1	1	
Executive Assistant I	0.67	0.67	0.67	0.67	0.67	
<u>Community Resources/Education</u>						
Communications & Outreach Mgr.	1	1	1	1	1	
Communications Assistant	0.75	0.5	0.5	1	1	Position to Full time per Reso 09-152
Media Assistant	0	0.75	0.75	0.75	0.75	
<u>City Clerk & Printing</u>						
Senior Assistant City Clerk	1	1	1	1	1	
Director of Info. Res./City Clerk	1	1	1	1	1	
Executive Assistant I	0.33	0.33	0.33	0.33	0.33	
Contract Assistant City Clerk	1	1	1	1	1	Contract to 6/30/12
Contract Admin. Services Manager	1	1	1	1	1	Contract to 6/30/12
<u>Information Services</u>						
Computer Operations Specialist	1	1	1	1	1	
GIS Coordinator	1	1	1	1	1	
Information Services Manager	1	1	0	0	0	
Information Services Solutions Administrator	0	0	1	1	1	
Network Administrator	1	1	1	1	1	
Network Analyst	1	1	1	1	1	
Network Specialist	1.75	1.75	2	2	2	
Systems Analyst	3	3	3	3	3	Contract to 6/30/12
CITY MANAGER DEPT. TOTAL	19.5	20	20.25	20.75	20.75	
<u>CITY ATTORNEY DEPARTMENT</u>						
Assistant City Attorney	1	1	1	1	1	
City Attorney	1	1	1	1	1	
Legal Assistant	0.75	0.75	0.75	0.75	0.75	
Executive Assistant II	1	1	1	1	1	
CITY ATTORNEY DEPT. TOTAL	3.75	3.75	3.75	3.75	3.75	
<u>HUMAN RESOURCES DEPARTMENT</u>						
<u>Human Resources Administration</u>						
Executive Assistant I	1	1	1	1	1	
Asst. Human Resources Director	1	1	1	0	0	Position eliminated per Reso 09-152
Community Resources Coord.	0.75	0.75	0.75	0.75	0.75	
Human Resources Analyst	1	1	1	1	1	
Human Resources Director	1	1	1	1	1	
Human Resources Specialist	1	1	1	1	0	Position eliminated in proposed budget
Employee Relations Manager	0	0	0	1	1	Position added per Reso 09-152
<u>Workers' Comp/Employ. Benefits</u>						
Benefits Manager	1	1	1	1	1	
Administrative Assistant II	1	1	1	1	1	
HUMAN RESOURCES DEPT. TOTAL	7.75	7.75	7.75	7.75	6.75	
<u>FINANCE DEPARTMENT</u>						
<u>Administration</u>						
Executive Assistant I	1	1	1	1	1	
Administrative Services Manager	1	1	1	1	1	
Finance Director	1	1	1	1	1	
<u>Revenue Division</u>						
Finance Analyst	1	1	1	1	1	
Accounting Assistant	1	1	1	1	1	
Revenue Manager	1	1	1	1	1	

ADOPTED POSITION CONTROL LIST 2010-11

	2007-08	2008-09	2009-10	2009-10	2010-11	
	Amended	Amended	Adopted	Amended	Adopted	Comments
Accounting Specialist	2	2	2	2	2	
Grant & Governmental Affairs Manager	0	0	1	1	1	
Accounting						
Accountant/Auditor	1	1	2	2	2	
Accounting Assistant	1	1	1	1	1	
Assistant Finance Director	1	1	1	1	1	
Senior Accountant	1	1	1	1	1	
Senior Accountant-Presidio	0	1	0	0	0	
Accounting Specialist	3	3	3	3	3	
FINANCE DEPARTMENT TOTAL	15	16	17	17	17	
GRAND TOTAL	505.25	521.00	491.00	498.00	477.75	

FINANCIAL POLICIES

REVENUE POLICIES

- The City will set fees and user charges for each enterprise fund at a level that fully supports the total direct and indirect program costs. Indirect costs will ultimately include the cost of annual depreciation of fixed assets.
- The City Council will establish fees for non-enterprise funds based upon an awareness of the total direct and indirect costs of offering a service. It is recognized that certain services may be subsidized by general taxes based upon a level of subsidy determined by the Council.
- The City will aggressively pursue collection of all revenues when due.

OPERATING BUDGET POLICIES

- The City Council will adopt and maintain a balanced annual operating budget and an integrated five-year capital improvement budget.
- Current annual revenues will be equal to or greater than current expenditures. The City will maintain a long-range fiscal perspective by annually preparing and maintaining a five-year General Fund operating revenue, expenditure and available reserve schedule and a five-year capital improvement plan.
- Any normal existing revenue inflation will be used to pay for normal existing expenditure inflation. The identification of funding sources will be required for any new or expanded programs.
- The City will provide for adequate maintenance and the orderly replacement of fixed assets and equipment.
- As resource allocation plans are developed, consideration for citywide public safety shall be given high priority.
- The City will comply with all the requirements of Generally Accepted Accounting Principles (GAAP).
- The City will annually retain the services of an independent Certified Public Accounting firm to audit the City's financial statements and conduct any tests of the City's records deemed necessary to render an opinion on the City's compliance with Generally Accepted Accounting Principles (GAAP).

FINANCIAL POLICIES

CAPITAL IMPROVEMENT POLICIES

- All estimated construction, maintenance and operating costs and potential funding sources for each proposed capital improvement and neighborhood improvement will be identified before it is submitted to the City Council for approval.
- The City will finance only those capital improvements that are consistent with the adopted capital improvement plan and City priorities. All capital improvement operating and maintenance costs will be included in operating budget forecasts.

DEBT POLICIES

- Only capital improvements that cannot be financed from current revenues will be financed with debt borrowing except for enterprise funds. The City will determine and use the least costly financing method for all new capital improvement projects.
- The term for repayment of long-term financing for capital improvements will not exceed the expected useful life of the project.

RESERVE POLICIES

- The City goal will be to maintain a reserve for emergencies and economic uncertainty equivalent to 15% of the General Fund annual operating budget.
- The City will maintain appropriate reserves in the Self-Insurance Funds based on statutory requirements and actuarially projected needs.

PROPERTY MANAGEMENT

- Acquisition of real property shall be tied to a specific objective, with the source of adequate funds identified and considerations given for the long-term fiscal and policy impacts.
- Disposition of real property shall be considered for those properties without specific deed restrictions and which are unused, under-utilized, economically not viable, or which were acquired for an outdated plan or purpose.

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