

# **CITY OF MONTEREY**



## **ADOPTED BUDGET 2009-10**



**CITY OF MONTEREY**  
**ADOPTED OPERATING BUDGET**  
**2009-10**

**CITY COUNCIL**

Mayor Chuck Della Sala

Libby Downey  
Nancy Selfridge

Jeff Haferman  
Frank Sollecito

**PRINCIPAL ADMINISTRATIVE OFFICERS**

City Manager ..... Fred Meurer  
Assistant City Manager ..... Fred Cohn  
Deputy City Manager Plans and Public Works.....Bill Reichmuth  
City Attorney ..... Deborah Mall  
Director of Information Resources/City Clerk.....Bonnie Gawf  
Finance Director ..... Don Rhoads  
Fire Chief ..... Sam Mazza  
Human Resources Director ..... Ralph A. Bailey  
Library Director ..... Kim Bui-Burton  
Police Chief ..... Tim Shelby  
Public Facilities Director ..... Carl Anderson  
Recreation and Community Services Director ..... Kay Russo



# CITY OF MONTEREY

## ADOPTED BUDGET 2009-10

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**BUDGET  
TRANSMITTAL  
SECTION**



To: Mayor & City Council  
From: City Manager  
Date: May 22, 2009  
Subject: Fiscal Year 2009-10 Proposed Operating Budget

The process leading up to this presentation of the City of Monterey proposed operating budget for fiscal year 2009-10 (FY10) has been one of the most challenging in memory. It has also, however, been one of the most collaborative and has received the most community input of any budget in memory. This community collaboration has been especially crucial this year because the fiscal challenges facing us have been the greatest in a generation.

These challenges notwithstanding, the proposed FY10 budget presented here will show a positive balance at year end. This feat required an extraordinary effort by City departments, fueled by literally hundreds of comments and suggestions by citizens and employees, to craft a plan to reduce ongoing General Fund operations by \$5.8 million. This plan was presented to the public in March at community budget forums.

Unfortunately, even after the mid-year review and the submission of the departmental budget reduction plans, the economy continued to worsen. This brought revenues even lower creating an additional budget gap of \$2 million. One piece of good news is that the courts have rebuffed the State's efforts to grab redevelopment funds, saving the City over \$400,000. This decision could be appealed, but this is not factored into the FY10 equation. These changes bring the total FY10 budget deficit to \$7.4 million as summarized in the following chart.

<b>WHAT IF WE DO NOTHING?</b>	
<b>FY10 shortfall projected at mid-year</b>	<b>\$5.8M</b>
Add'l shortfall at 3 <sup>rd</sup> qtr (covers FY09 &10)	+2.0M
State loses RDA court case	<u>-0.4M</u>
<b>Total FY10 shortfall if nothing is done</b>	<b>\$7.4M</b>

In this proposal I am recommending that FY10 be treated as a transitional year and that the projected \$7.4 million deficit be closed with a combination of budget reductions and one-time sources as summarized in the following chart. The one time sources would be comprised of employee pay concessions and deferring contributions into the Reserve for Economic Uncertainty. A detailed discussion of the budget reduction plan and the reserves comes later in this report.

**HOW CAN WE CLOSE THE \$7.4M GAP?**

<b>Budget reduction plan</b>	<b>\$5.83M</b>
Economic Uncertainty Reserve	\$0.85M
Estimated employee concessions	<u>\$0.89M</u>
<b>Total savings</b>	<b>\$7.6M</b>

### **Overview of General Fund Revenues**

General Fund revenues are estimated to be \$56.3 million in FY10, which is 3%, or \$1.7 million, over the current year's revised estimates. Note that most of this increase (\$1.2 million) is related to the impact of a full year's budget for the Pacific Grove fire contract. Therefore most of it is offset by a corresponding addition to the expenditure budget. Another portion of this increase (almost \$500,000) comes from additional fees implemented as part of the budget reduction plan (e.g. planning, building, recreation, etc.).

For all funds, operating revenues are estimated to be \$95.5 million, down 4% from the prior year. Following is a discussion of the major General Fund revenue sources.

#### **Transient Occupancy Tax**

Through the first two-thirds of FY09, TOT decreased 1% from the same eight month period last fiscal year. However, because original projections included modest growth plus the addition of the Intercontinental Clement Hotel, the expectation was to actually grow more than 13%. So even though a negative 1% does not sound alarming, it is far below expectations. In addition, discussions with major hotels, MCCVB and other sources indicate that March and April will also be very poor performing months. In

some case hotels are projecting 30% declines in these months. In addition, the trend line is not good: Sep/Oct -8%; Nov/Dec -16%; Jan-Feb -20% (not including impact of new hotel).

Given this updated TOT receipt and other source information, the FY09 TOT estimate was lowered again to \$12.5M in the General Fund. This is a staggering \$2.7M reduction from the original estimate (or almost 18%), and a 6.5% decrease over FY08 receipts. In FY10 the projection includes continued, though lesser, declines in the July-October period and a flattening out after that. The only bright spot, and a significant one, is the return of the US Open in June of 2010. We are expecting a bump up in TOT receipts in that period, though we did not project as aggressive an increase as we saw in June of 2000.

<b>TRANSIENT OCCUPANCY TAX</b>		
<b>(INCLUDES GENERAL FUND AND NIP PORTIONS)</b>		
	<u>Millions</u>	<u>Growth</u>
2002-03	\$12.5	-2.7%
2003-04	12.8	2.4%
2004-05	13.6	6.1%
2005-06	14.2	4.1%
2006-07	15.2	6.9%
2007-08	15.9	4.6%
2008-09 est.	14.8	-6.5%
2009-10 est.	14.7	-0.7%

Property Tax

Under normal market conditions property tax can be expected to rise each year by at least the 2% growth factor allowed by state law. In many years the increase has been much more than this because as real properties are sold they are reassessed at current market value. The only event that would drive property tax receipts lower would be a devaluation of real property. This can occur when, for example, there are many more than usual foreclosures flooding the market.

Although foreclosures have been a major factor for some of our neighboring and Salinas Valley cities, as well as many other locations around the country, so far we have not see a high rate of foreclosures and the subsequent decline in property values in Monterey.

However, after recent discussions with the County Tax Assessor, it seems possible that continued foreclosure activity and property devaluations could affect Monterey

properties as well. Nothing like the levels we've heard about in Salinas and other communities. But to be cautious an already conservative growth estimate of 2% has been cut in half to 1% for FY10.

Another factor affecting General Fund property tax receipts in FY10 is the ending of the Cannery Row Project Area in the Redevelopment Agency. The Agency loses a very large tax increment revenue stream (about \$1.8M), but the City will begin getting its normal share of that property tax stream, or about \$260,000. This has been factored into property taxes for FY10 and accounts for most of the projected 4.8% increase shown in the chart below.

PROPERTY TAX		
	<u>Millions</u>	<u>Growth</u>
2002-03	\$4.1	6.8%
2003-04	4.4	7.4%
2004-05	6.4	44.4%
2005-06	7.3	14.3%
2006-07	7.3	0.0%
2007-08	8.0	9.6%
2008-09 est.	8.4	4.5%
2009-10 est.	8.8	4.8%

Sales Tax

Sales Tax receipts declined at a rate of 5.3% in the first quarter of FY09 and another 3.4% in the second quarter. Based on information gathered from a variety of sources, we expect the remainder of the year to see retail sales declines as well, though perhaps not as steep.

Some sectors are down, such as department stores, apparel and service stations. However, some restaurants are holding their own and auto sales are up. Most importantly though, new stores that have come on line recently have made a big difference, particularly at Del Monte Center, the Intercontinental Clement and Trader Joes.

The FY09 sales tax projection came in 6.6% below the original estimate, or about \$519,000 short. The FY10 projection is for a further, though lesser, decline of about 1.7% to \$7.2M.

## SALES TAX

	<u>Millions</u>	<u>Growth</u>
2002-03	\$6.3	-5.5%
2003-04	6.3	-0.7%
2004-05	6.9	9.4%
2005-06	7.0	1.6%
2006-07	7.2	2.4%
2007-08	7.4	3.7%
2008-09 est.	7.3	-1.7%
2009-10 est.	7.2	-1.7%

### **Overview of Reserves**

The City maintains a number of reserves to protect against uncertainty and prudently plan for the future. Following is a discussion of some of the more significant of these reserves.

#### **Reserve for Economic Uncertainty**

In FY04, Council authorized a draw of \$1.5 million from the Reserve for Economic Uncertainty to balance the budget during those challenging economic times. The original FY09 budget would have added \$750,000 to this reserve, bringing it up to a total of \$6.6 million. However, due to the economic downturn this fiscal year Council approved the deferral of \$400,000 of that addition. Furthermore, this budget proposal recommends that the remaining addition of \$350,000 in FY09 be deferred and that no addition be made to the reserve in FY10.

Council fiscal policy sets the target reserve at 15%, which would require a reserve of \$8.5 million. However, if staff's recommendation is adopted the reserve would be closer to 10%, or about \$2.7 million short. In the FY08 budget, Council approved a plan to gradually bring the Economic Uncertainty reserve back up to 15% by FY 14. However, given the very difficult financial times we are in it did not seem practical to increase the reserve at this time. Staff will return at a future time with a proposed plan for restoring the reserve to 15%.

#### **Capital Renewal Reserves**

In FY07 Council established several capital renewal reserves for key facilities such as the Sports Center, Conference Center, Library, the wharves, recreation centers and City Hall. Since that time we have been setting aside 1% of their insured value each year for

long-term capital renewal and replacement projects. While 1% of the value of these facilities (currently amounts to \$1.1 million) is more than a token amount, it falls far short of the 3%-5% we should be putting aside each year. Setting aside only 1% is like saying a building will last 100 years before major renewal is needed. Nevertheless it is a starting point and to date we have accumulated approximately \$2M in these reserves.

In order to augment these facility reserves, in this budget proposal staff is recommending that the remaining \$2.67 million that is not appropriated in the old Public Service Center Fund be transferred back to the General Fund and distributed amongst these important designated reserves. This would bring the total Capital Renewal Reserve balance to \$4.6 million, or approximately 4% of the value of the facilities. The Public Service Center Fund would be closed and the remaining CIP projects funded there (primarily wharf projects) moved to a capital projects fund.

This transfer is shown in the chart below as \$2.67 coming out of the Public Service Center Fund and going into the Capital Renewal Reserves.

<b>FY 10 SIGNIFICANT RESERVES</b>			
<b>(MILLIONS)</b>			
<b>General Fund</b>	<u>Beginning</u>	<u>Change</u>	<u>Ending</u>
Economic Uncertainty	\$6.17	(\$0.35)	\$5.82
Capital Renewal			
Public Safety	0.00	0.33	0.33
Sports Center	0.56	0.14	0.70
Conference Center	0.11	0.95	1.05
Library	0.14	0.21	0.35
Wharves I & II	0.81	0.64	1.45
Recreation Centers	0.15	0.21	0.36
City Hall	0.21	0.19	0.40
<b>Total Capital Renewal</b>	<b>1.98</b>	<b>2.67</b>	<b>4.64</b>
<b>Other Funds</b>			
Public Services Center	2.67	(2.67)	0.00
Parking	8.50	(0.70)	7.80
NIP (requires 4/5 vote)	0.00	0.40	0.40
Workers Compensation	6.00	0.40	6.40
General Liability	2.50	0.10	2.60

Other Reserves

The Workers Compensation and General Liability reserves are set based on actuarial funding requirements. Currently the General Liability reserve level meets actuarial requirements, while the Workers Compensation reserve has fallen somewhat behind. The latest actuarial report indicates that the reserve should be \$7.8 million, so with a current reserve level of \$6.4 million we are 82% funded. It is normal City policy to build the reserve when it is temporarily underfunded. However, given the fiscal situation at present, the proposed budget does not include any additions to the Workers

Compensation reserve in FY10 at this time. In any case, staff will be review this matter in the weeks ahead and report back to Council if any changes in the funding plan are needed.

The Parking Fund continues to maintain significant reserves, built up over time to fund capital renewal, replacement and expansion of parking facilities. However, this reserve (currently \$7.8 million) is being drawn down in the near term as the Parking Fund makes annual debt service payment of \$1.25 million to the General Fund. This is expected to be brought back into equilibrium by 2013 through fee increases and the end of debt service payments on the Cannery Row parking garage.

The NIP reserve noted in the chart above represents the amount set aside by the NIP Committee in the contingency reserve that has not been allocated to any specific project. It is therefore available, with a four-fifths vote of the Council, for any one-time need of the City. This amount does not of course include NIP projects that have been temporarily suspended.

### **Overview of General Fund Expenditures**

Overall for FY10, proposed General Fund operating expenditures amount to \$58.2 million. This represents a decrease of 7% from the FY09 amended budget and a 3% decrease from the original FY09 budget. After allowing for estimated budget savings and one-time items paid for with non-operating money, the net operating expenditure budget is \$56.5 million. The total proposed FY10 operating expenditures for all funds is \$96.1 million, which represents a decrease of 9% from the original FY09 adopted budget.

#### **New Fire Engine**

One significant piece of equipment included in this budget proposal that is worth special note is the replacement of one of our fire engines. The estimated cost of this engine is \$500,000. Funding is available in the Equipment Replacement Fund in the amount of \$443,000. This has been accumulated over the years from a combination of depreciation set-asides and fire strike team reimbursements for equipment use. The remaining \$57,000 we are proposing be set up as a loan from the Equipment Replacement Fund to the General Fund. This would be paid off using the existing depreciation amount of \$6,334 already budgeted in the Fire Department. The loan would be repaid in nine years.

### **Budget Reduction Plan**

The table below summarizes the budget reduction plan savings for each General Fund department. Following that table and in Attachment A is detailed information about each individual department's reduction plan, the estimated dollar savings and the potential service impacts. If fully implemented, the plan will generate ongoing savings of \$5.83 million. Attachment B summarizes all position changes in this proposed budget.

## BUDGET REDUCTION PLAN SUMMARY

Department	Savings
Administration	577,356
Police	1,038,590
Fire	157,129
Plans & Public Works	2,654,566
Recreation	566,967
Library/Museum	589,640
Public Facilities	322,327
Less transition costs	<u>-80,000</u>
<b>Total Budget Reduction Plan</b>	<b>\$5,826,575</b>

### Council

- Proposed savings of \$11,796 in Travel/Meetings budget
- Results in reduced representation of the City and less participation in regional governance issues

### City Manager

- Proposed savings of \$40,438
- Eliminate printed version of City Focus, Community Survey, and other printed publications
- Segments of citizens will become disenfranchised due to elimination of newsletter; loss of ability to assess citizen needs, interests, and concerns via survey
- Increased use of web and Channel 25 will help minimize impacts of City Focus loss.

### Information Resources

- Proposed savings of \$21,650 (City Clerk) and \$197,153 (Information Services)
- Reduction in number of Council packets produced; elimination of ceremonial gifts. Combining commissions and reducing size from 7 to 5 would help mitigate impacts.
- Decentralized and reduced mail services, increased use of e-mail, web site , and alternative communication tools
- Continued deployment of Enterprise Content Management System will be important to help reductions.
- In Information Services: reduction in system and equipment procurements and support to service departmental needs

## **City Attorney**

- Proposed savings of \$59,571
- Loss of part-time staffing
- Less ability to provide service during staff absences; reduced ability to support and proctor public records requests; staff attorneys will have to do more administrative work
- Regular Part Time Legal Assistant has already been reduced to half time.

## **Human Resources**

- Proposed savings of \$114,797
- Reduce services and supplies; eliminate overtime; reduce travel and meetings
- Significant reduction in recruitment advertising; elimination of service awards, employee recognition breakfast and volunteer recognition function; elimination of paid intern program. Volunteer services to be decentralized by transferring selection and placement duties to Departments.
- Employee Training and Development will become vitally important to the organization, making staff reductions unwise. Realignment of staff duties to permit delivery of employee training and development services

## **Finance**

- Proposed savings of \$87,587
- Underfill vacant Senior Accountant with a lesser position (Accountant/Auditor); misc reductions in training and professional services
- Finance staffing was reduced substantially in previous years and substantial functions are receiving only cursory coverage. While various business transformation efforts, such as the new timekeeping system, have helped mitigate the impacts of staff loss, additional staff reductions are unwise.

## **Police**

- Proposed staff savings totaling \$1,038,590
- 3 Full Time sworn (2 vacant), 2 Full Time sworn "overfills" (vacant), 4 Full Time civilian (3 vacant).
- One of four Community Action Team officers, K-9 unit and Public Education Officer reduction would have impact on Police visibility.
- The loss of two Police Services Technicians will mean more jail closures requiring officers to transport prisoners to County Jail, reduced lobby hours and increased processing time for reports.
- Core patrol, traffic enforcement, and investigative services are maintained. Loss of PEO is somewhat mitigated by recent reorganization that created Community Policing Sergeant.

## **Fire**

- Proposed savings of \$157,129 in FY10 (additional \$363,000 savings expected in FY11 related to PG fire contract)
- 1 vacant Full Time civilian position eliminated
- Eliminate City funding for CERT & CPR programs. CERT program will remain intact managed by community volunteer; reduce non-mandatory training;

operational savings and economies of scale achieved through contract with PG Fire

- Reduced office staffing would make it difficult to meet support requirements
- Core emergency response and prevention services are maintained. Station and apparatus staffing remain unchanged.

### **Plans & Public Works**

- Proposed savings of \$2,654,566 (includes revenue from planning and building permit fee increases)
- Reduce maintenance levels, eliminate Transportation Planning function, reduce "green" initiatives
- 11 Full Time (3 vacant, several Full Time can transfer to other vacant positions)
- Reduced services levels in streets, parks, trees, buildings (janitorial and maintenance/repair), and high voltage and street lighting; slower progress on transportation issues and green initiatives; emergency response capability reduced, particularly in Forestry

### **Recreation**

- Proposed savings of \$566,967 (includes recreation fee increases)
- Reduce Recreation Center hours, reduce programs, partially reduce Sports Center subsidy
- 1 Full Time, 2 Full Time reduced to Regular Part Time, 2 Regular Part Time reduced to Part Time (seasonal)
- Reduction in operating hours at all Recreation Centers; reduce printed activities guide; reduced office staffing; reduction in Center-based programs especially for youth, teens and adults, playground program, and special events; reduced random drug testing; the reductions will be felt by all age segments of our service population.
- Activities guide will continue to be available online and online registration will continue to be encouraged

### **Library**

- Proposed savings of \$535,304 (includes increases in Library fines)
- Close one-day/week & reduce open hours; reduce California History Room support; reduce public/cultural programs; reduce collection development; reduce general Library staff support
- 1 Full Time (vacant), 3 Full Time reduced to Regular Part Time, 4 Regular Part Time
- Library closed one day/week with reduced open hours. Youth programs, California History Room outreach and customer service reduced. Cultural programs and Inter-Library Loan eliminated.

### **Museum**

- Proposed savings of \$59,547
- Reduced Museum hours, Eliminate Cultural Arts Grants
- 1 Regular Part Time reduced from 30 hours to 20 hours/week

- Reduced cultural arts programs and events, reduced museum hours at Colton Hall and Presidio, reduced number of exhibits at Alvarado Gallery

### **Conference Center & Harbor**

- Proposed savings of \$322,327
- Reduced Conference Center and Harbor staffing and operational costs; eliminate contribution to Monterey County Film Commission; reduce contribution to Fisherman's Wharf marketing by 50%
- 4 Full Time employees (2 vacant)
- Little service impact predicted at Conference Center due to substantial reengineering of operations and outsourcing of some sales/marketing functions to MCCVB.
- Creative effort to insource most capital renewal on Wharf II should save money.

### **Non-departmental**

- Proposed savings of \$241,517
- Reductions in support to outside events, July 4 events, and special projects
- Elimination of July 4, 2010 parade, lawn party, and fireworks; eliminate support to First Night, Big Sur Marathon, City Council Holiday Reception, MCEA Holiday party, Panetta Lecture Series, etc.; reduced support for special projects

## **FINANCIAL OVERVIEW – SPECIAL FUNDS**

The City maintains a number of funds other than the General Fund to account for the revenues and expenditures of activities that are separate from the General Fund for either legal or accounting purposes. A brief overview of the FY10 budget picture for some of the more significant of these funds follows.

### **Presidio Public Works Authority Fund**

The Presidio Public Works Authority Fund accounts for the operational activities, capital projects, and revenues associated with the municipal services contract between the City and the U.S. Army at the Presidio of Monterey. Services provided to the Army include maintenance of buildings, streets, sewers, storm drains and water systems and other special projects. The proposed FY10 operating budget of \$6.7 million includes an estimated payment to the General Fund of \$750,000 for the overhead and administrative support the City provides to support this contract

The existing federal contracts with the Presidio of Monterey and, to a lesser extent with the Naval Postgraduate School, continue to be fully funded by the Federal Government. The Presidio of Monterey has expanded their demand for services making it possible through these additional federal dollars to preserve three positions in the City that would have otherwise been considered for lay-off notices. The overall work force on Army payroll is now in excess of 30 employees.

### Storm Water Utility Fund

Projected revenues of \$1.09 million in the Storm Water Utility Fund fall short of the \$1.26 million in proposed operating expenditures in this fund for FY10. However, due to accumulated fund balances from prior years, it is not anticipated that a subsidy will be required this year from the General Fund.

### Sewer Line Maintenance Fund

The Sewer Line Maintenance Fund will generate an estimated \$1.35 million in FY10 which covers the \$1.17 million in projected operating expenditures, but does not leave much for capital improvements. In the past, Sewer Fund fees generated enough revenue to pay for operating costs as well our “pay-as-you-go” capital program. However, as costs have risen and the sewer maintenance fee has not, revenues now pay for operations only.

To address this infrastructure funding shortfall, staff has been analyzing the pros and cons of issuing sewer revenue bonds to implement a \$15.7 million sewer capital renewal/replacement program. Due to staffing issues and competing priorities, this process of analysis has been ongoing for about two years now.

While financing capital needs with debt requires careful consideration, given the size of the sewer renewal and replacement program, and the importance of minimizing the potential for sewer leaks, staff believes the current pay-as-you-go method is not getting the job done. In order to pay for the annual debt service that would result from issuing debt, sewer fees would have to be increased.

Currently the rate is 46.7% of the Monterey Regional Water Pollution Control Agency (MRWPCA) sewer fee, which generates most of the \$1.35 million in revenue mentioned above. The charge related to the debt service payment would be on top of the current 46.7% and could be as much as double that amount depending on the type of debt issued.

Staff is still studying this matter and is looking into both the State revolving loan program and sewer revenue bonds as potential sources of funding. We will return to Council in the near future with options and a recommended course of action.

### Cemetery Fund

Projected Cemetery revenues of \$252,500, and an operating budget of \$312,000 results in a \$59,500 operating shortfall that the General Fund will have to subsidize. In addition, the Cemetery Fund will require a transfer from the General Fund of \$71,288 to cover the debt service payments on the columbarium.

### Marina Fund

The Marina Fund's proposed budget for FY10 totals \$2 million, which includes debt service on state loans in the amount of \$414,000. In addition, the Marina Fund will transfer \$144,909 to the General Fund next year to assist with the expense of maintaining Wharf II. Total estimated revenues for FY10 in the Marina Fund are expected to be \$2.2 million.

### Parking Fund

The proposed \$6.4 million Parking Fund FY10 budget includes \$883,965 in facility lease payments for the Cannery Row Parking Garage. In addition, \$213,139 will be transferred from the Parking Fund to the General Fund as reimbursement for custodial, parks and street maintenance services. The Parking Fund will also make its third annual installment of \$1,265,658 to the General Fund in repayment of past advances.

Parking Fund revenues are projected to be \$7.1 million which, although sufficient to cover operations, will not also cover the debt repayment to the General Fund. Staff expects that the Parking Fund reserve (currently \$7.8 million) will be drawn down to some extent in the next few years as it repays the General Fund. Once the debt service on the Cannery Row garage ends in FY13, this will mostly offset the repayment to the General Fund. Additionally, in March, 2009, Public Facilities Department staff increased Parking Fees for parking violations to include an increase in State mandated surcharge, and to bring revenues in line with expenditures.

### Information Services Fund

The reorganization of the City Clerk's Office and the Information Services Division into the Department of Information Resources was completed over two years ago and has been very successful. The recent retirement of the Information Services Manager presents an opportunity now to further fine tune the organization. My recommendation is to eliminate the Information Services Manager position and institute a new position titled Information Services Solutions Administrator in its place. This lesser paying position would be banded to the existing Network Administrator position. This substitution of a senior manager with a more junior working professional will provide additional capacity and better coordination of our business and systems support activities.

In addition, I propose to take the savings from this position reduction and use it to bring an existing vacant Regular Part Time Network Specialist position up to full time. We have had difficulty filling the position at the RPT level and need the additional capacity in Information Resources to meet increasing demands for service that include, but are not limited to, support for Fire and Building services to Pacific Grove, new mobile computing capability in the Fire and Plans and Public Works Departments, and the introduction of video equipment in our marked Police fleet. This reorganization has no net fiscal impact to the City.

Also included in this recommended budget is the extension of three contract transformation positions (that are currently scheduled to end June 30, 2010) to June 30, 2012. The positions are Assistant City Clerk, Systems Analyst and Systems Implementation Manager. These positions have proven to be invaluable as we work through the process of transforming our processes and procedures to become more automated, online and efficient. The recent successful completion of the online timekeeping solution, development of a new billing system to support the Presidio of Monterey contract and the change to a more unified city-wide filing structure are examples the value of these positions.

## GENERAL FUND FORECAST

We are all very much aware of the economic difficulties playing out daily in the press at the global, national and state levels. There is much uncertainty and concern to say the least. Unfortunately our own local community is not immune to these historic forces.

As you can tell from the general tone of this budget message, I expect the next few years to be very challenging as we deal with a down economy and the increased need to fully fund our capital facility and infrastructure responsibilities. There are some signs that we may have “hit bottom” and recovery is underway. However, no one knows the timing of this, or how long it will take.

As you can see from the chart below, we are projecting a small \$50,000 operating deficit in FY10 after application of the budget reduction plan detailed earlier in this report. There is projected, however, a modest General Fund available ending balance for FY10 of \$204,000.

The “Reserves” line in the chart reflects the increase in Capital Renewal Reserves noted earlier, funded by a transfer from the Public Services Center Fund that would be closed out. Also evident on the “Redevelopment Agency loan Payback” line is the drop in funding in FY10 due to the ending of the Cannery Row project area. This will have an impact on our ability to fund capital and other one-time expenditures going forward.

### General Fund Financial Forecast

	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>
	Revised budget	Preliminary estimate	Preliminary estimate
<b>Operations</b>			
Revenues	\$54,539,260	\$56,256,699	\$57,694,606
Expenditures	(58,077,030)	(56,467,380)	(59,098,421)
Net transfers	822,221	160,196	145,004
<b>Net operating deficit</b>	<b>(2,715,549)</b>	<b>(50,485)</b>	<b>(1,258,811)</b>
<b>Beginning Budgetary Fund Balance</b>	10,973,666	9,831,250	12,879,009
Redevelopment Agency loan payback	4,209,402	2,884,039	2,839,057
Net non-operating transfers	(1,063,012)	2,566,578	(107,337)
CIP	(453,651)	(1,250,000)	(1,250,000)
Debt Service	(1,119,606)	(1,102,373)	(1,095,439)
<b>Ending Budgetary Fund Balance</b>	9,831,250	12,879,009	12,006,478
<b>Reserves</b>	10,353,773	12,674,562	13,174,562
<b>Available General Fund ending balance</b>	<b>(\$522,523)</b>	<b>\$204,447</b>	<b>(\$1,168,084)</b>

### Looking Ahead to Fiscal Year 2010-11

As you can see in the chart above, the “Net operating deficit” for FY11 is projected to be \$1.26 million. This represents our best estimate at the moment of what our out-year General Fund structural imbalance is, even after the \$5.8 million in net budget reductions proposed in this budget. Keep in mind that many of the assumptions built into this estimate are much more speculative than in past history because of the extreme uncertainty that exists in all normal market indicators (e.g. real estate, employment, credit, retail sales, tourism, stock market, etc.).

Even after the FY10 budget is adopted, we clearly have much more work to do. Just as clear, we are also not alone in this condition. In order to cover any remaining structural deficit and go beyond that to begin funding infrastructure adequately, we will need to look even more closely at every service the City provides, what it costs, and what its relative priority is with the Council and the community at large.

### Summary

The budget presented to you here for FY10 has been the most difficult to put together in memory. It is not a plan we like from a programmatic and service perspective. There is something in here for almost everyone to dislike. However, what it does do is meet the challenge of making the hard decisions other agencies often are not willing to do, and end up in very deep trouble (think: State of California). If we are to build a solid fiscal foundation for the future, within existing revenue resources, difficult choices must be made.

I would like to add that as difficult as this process has been up to this point, I have been constantly amazed and surprised by the very high level of collaboration, creativity and civility that all participants, from City employees to citizens, have exhibited. This gives me confidence that we will be able to work through the challenges that lie in the immediate future in this same manner, in other words, in the “Monterey Way”.



Fred Meurer  
City Manager

**RESOLUTION NO. 09-094 C.S.**

**A RESOLUTION ADOPTING AND APPROVING THE OPERATING BUDGET OF THE CITY OF MONTEREY FOR FISCAL YEAR 2009-10**

WHEREAS, the proposed operating budget of the City of Monterey for the fiscal year 2009-10 was prepared and submitted to the City Council by the City Manager in accordance with Section 6.3 of the City Charter; and

WHEREAS, the City Council reviewed the proposed operating budget and thereafter caused a public appearance to be held concerning the budget; and

WHEREAS the City of Monterey is experiencing significant revenue shortfalls resulting from a severe downturn in the economy; and

WHEREAS these revenue shortfalls have resulted in the need to reduce ordinary and necessary services commonly provided by the City of Monterey;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF MONTEREY that the City Council finds that there are insufficient funds available to provide for ordinary and necessary services in the budget year 2009-10, and therefore authorizes the reduction of Neighborhood Improvement funds in the amount of \$193,320 for fiscal year 2009-10.

BE IT RESOLVED BY THE COUNCIL OF THE CITY OF MONTEREY that the City of Monterey - Proposed Operating Budget - 2009-10 containing information as required in Section 6.3 of the Monterey City Charter, as amended by the City Council, is hereby adopted and approved as the budget of the City of Monterey for fiscal year 2009-10 in the following amounts:

Operating Budget - General Fund	\$ 58,363,861
Operating Budget - Special Funds	<u>37,942,761</u>
Total Operating Budget	<u>\$96,306,622</u>

A copy of said budget, as modified and amended, is on file in the office of the City Clerk and is hereby referred to for further particulars.

BE IT FURTHER RESOLVED THAT monies may be transferred from one account to another with the approval of the City Manager or his designee except for the following transfers which may be made only with the approval of the City Council:

- a. Transfers to or from Special Funds where state or federal regulations require Council approval;
- b. Transfers from unappropriated reserves or fund balances.

BE IT FURTHER RESOLVED THAT the following reserve is hereby approved and the monies therein appropriated for use with the approval of the City Manager or his designee:

1. Reserve for Operational Contingencies \$250,000

BE IT FURTHER RESOLVED THAT the proposed transfers included in the Interfund Transfers Schedule of the 2009-10 Proposed Operating Budget are hereby adopted and approved.

BE IT FURTHER RESOLVED THAT the Operating Budget includes the purchase of a Fire Engine for a total cost of \$500,000. Funding in the amount of \$443,000 is available in the Vehicle Replacement Fund through a combination of Strike Team Reimbursements and depreciation on the existing Fire Engine. The City Council hereby authorizes a loan for up to \$57,000 to the General Fund from the Equipment Replacement Fund and authorizes the Finance Director to establish appropriate repayment terms.

BE IT FURTHER RESOLVED THAT the following Capital Improvement Project funds shall be closed. In addition, the Finance Director is hereby authorized to transfer funds from the General Fund-Reserve for Completed Capital Projects to the following Capital Project Funds as deemed necessary to complete fund closure.

		<u>Transfer to/(from)</u>
415	Presidio Curve/Bike Pedestrian Trail	\$(83,322.97)
445	Sand Dunes Dr. Bikeway	(95,430.65)
417	Larkin St. Bridge Construction	38,571.71
435	Launchramp/ADA Access	155,489.94
470	Sports Center Expansion Fund	140,735.39
101	Reserve for Completed Capital Projects	<u>(156,043.42)</u>
	Net total transfer	<u>\$ 0.00</u>

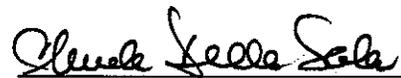
PASSED AND ADOPTED BY THE COUNCIL OF THE CITY OF MONTEREY on the 24<sup>th</sup> day of June, 2009 by the following vote:

AYES: 5 COUNCILMEMBERS: Della Sala, Downey, Haferman, Selfridge  
Sollecito

NOES: 0 COUNCILMEMBERS: NONE

ABSENT: 0 COUNCILMEMBERS: NONE

APPROVED:

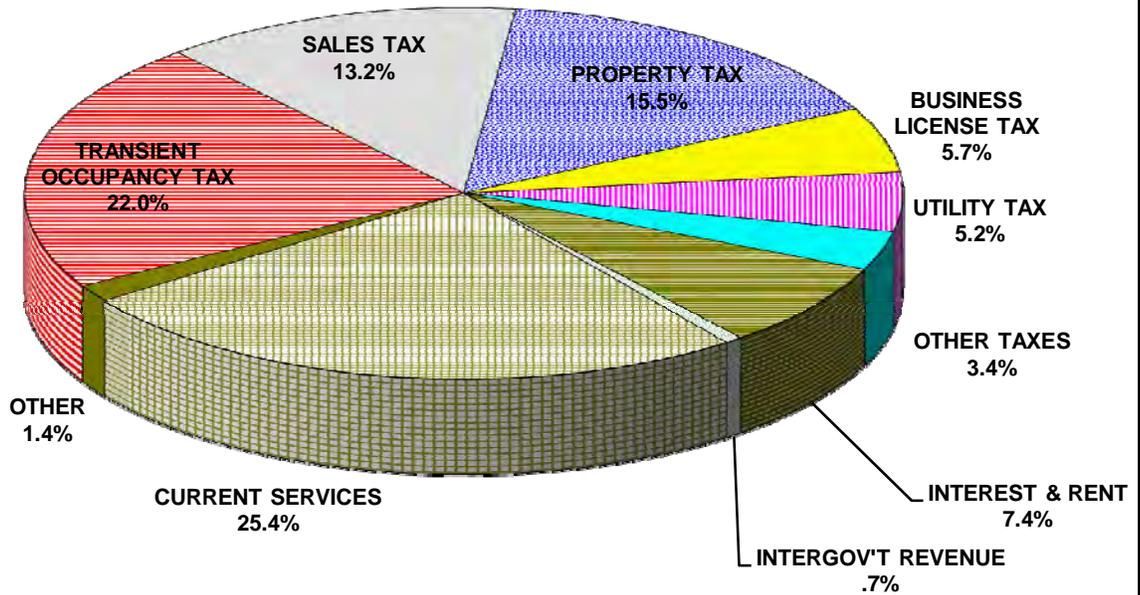
  
 \_\_\_\_\_  
 Mayor of Said City



ATTEST:

  
 \_\_\_\_\_  
 City Clerk Thereof

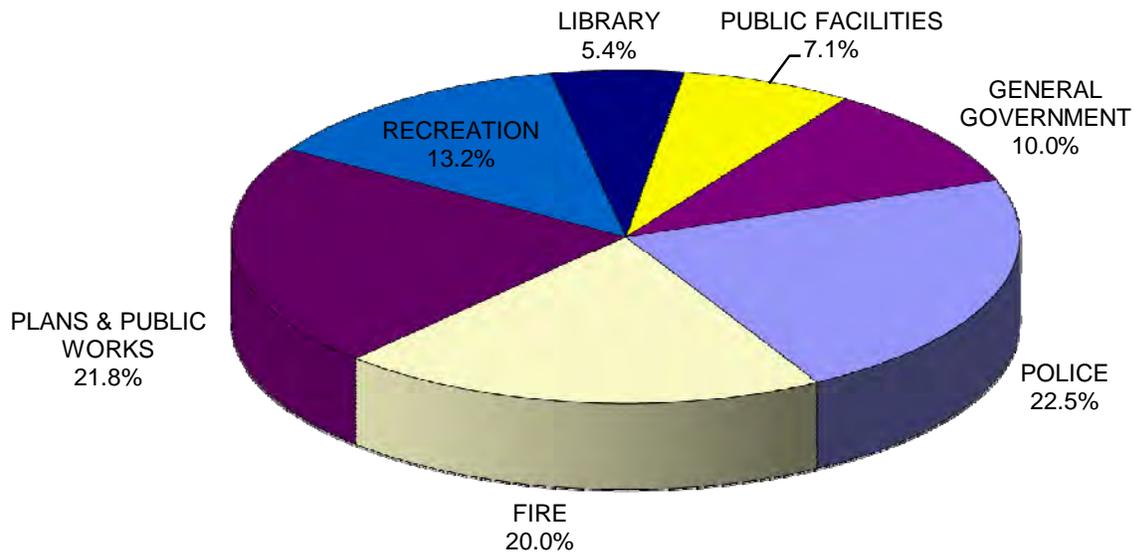
**GENERAL FUND REVENUES**  
2009-10



TOTAL GENERAL FUND REVENUES = \$56.1 MILLION

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 REVISED	2009-10 ESTIMATE
TRANSIENT OCCUPANCY TAX	\$12,744,457	\$13,331,341	\$12,462,451	\$12,371,218
SALES TAX	7,169,050	7,663,448	7,548,863	7,406,141
PROPERTY TAX	7,303,860	8,002,930	8,361,168	8,764,201
BUSINESS LICENSE TAX	3,002,607	3,120,006	3,187,500	3,187,500
UTILITY TAX	2,566,413	2,790,724	2,803,000	2,899,090
OTHER TAXES	1,801,502	1,829,195	1,820,536	1,902,865
INTEREST & RENT	3,592,788	4,586,314	4,325,020	4,158,879
INTERGOV'T REVENUE	957,036	787,674	432,830	371,980
CURRENT SERVICES	11,250,130	11,477,163	12,778,654	14,238,801
OTHER	556,707	911,362	819,238	836,323
<b>TOTAL</b>	<b>\$50,944,550</b>	<b>\$54,500,157</b>	<b>\$54,539,260</b>	<b>\$56,136,998</b>

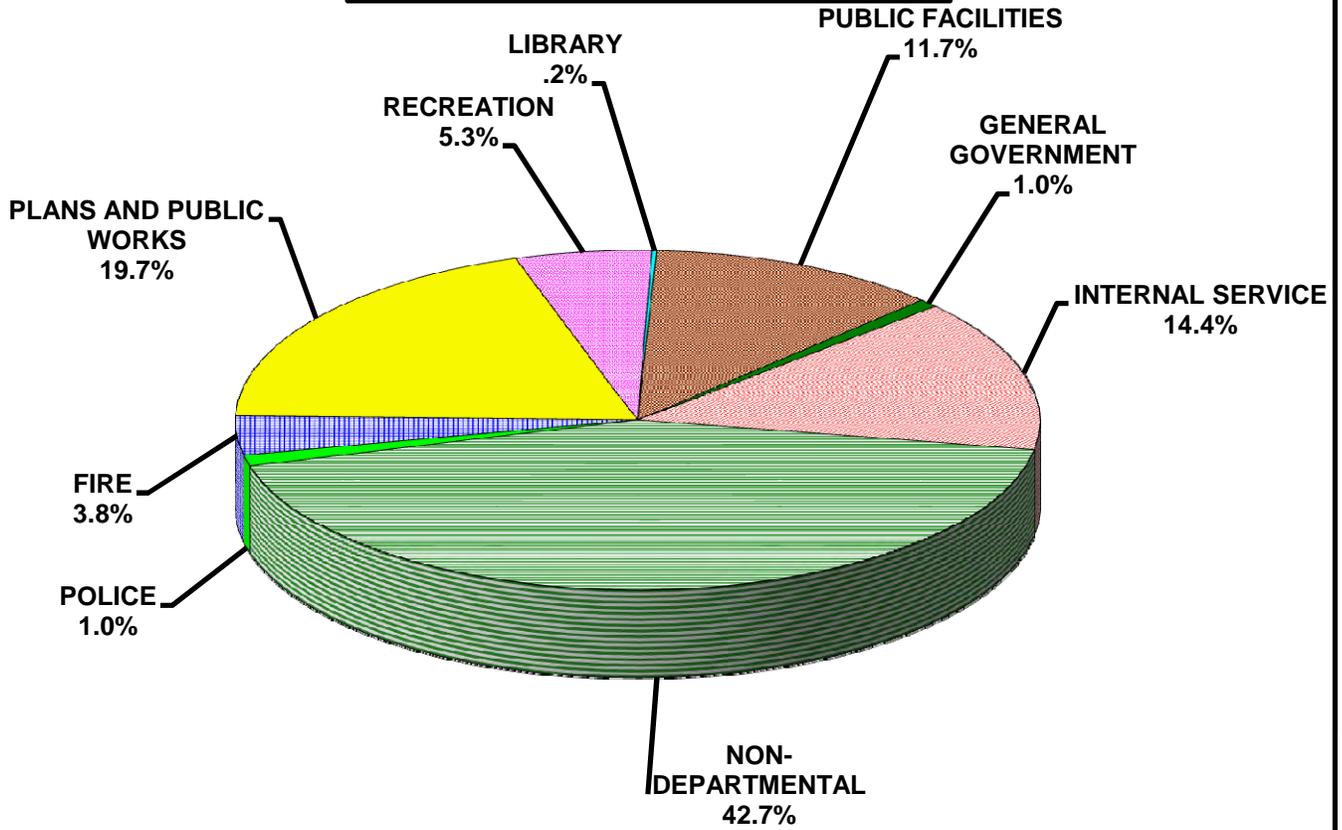
**OPERATING EXPENDITURES BY PROGRAM  
GENERAL FUND  
2009-10**



OPERATING EXPENDITURES = \$57.4 MILLION

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 AMENDED	2009-10 ADOPTED
POLICE	\$10,976,332	\$11,955,885	\$13,570,490	\$12,906,528
FIRE	8,164,187	9,860,792	10,967,136	11,492,722
PLANS & PUBLIC WORKS	12,788,836	14,329,945	15,320,006	12,539,494
RECREATION	6,718,776	7,283,990	8,105,074	7,543,852
LIBRARY	2,993,848	3,285,370	3,577,660	3,110,931
PUBLIC FACILITIES	4,269,252	4,131,226	4,478,778	4,046,291
GENERAL GOVERNMENT	5,038,874	5,765,451	6,435,779	5,747,576
<b>TOTAL</b>	<b>\$50,950,104</b>	<b>\$56,612,658</b>	<b>\$62,454,924</b>	<b>\$57,387,395</b>

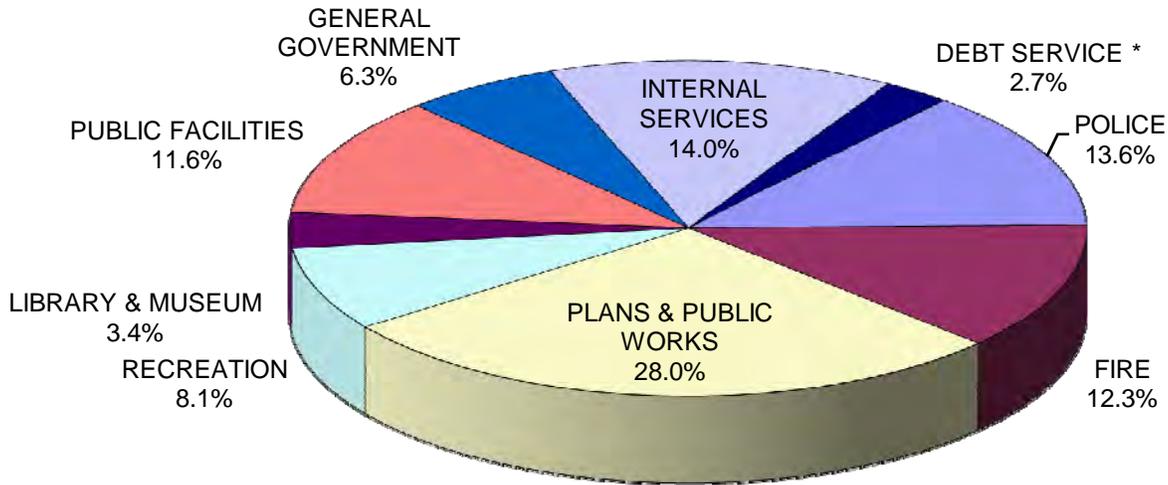
**OPERATING REVENUES BY PROGRAM  
ALL FUNDS  
2009-10**



TOTAL REVENUES = \$ 95.4 MILLION

	2006-07 ACTUAL	2007-08 ACTUAL	2008-09 REVISED	2009-10 ESTIMATE
NON-DEPARTMENTAL	\$38,491,719	\$41,471,250	\$40,681,517	\$40,910,014
POLICE	910,293	1,021,852	1,002,269	986,632
FIRE	1,267,856	2,410,547	2,586,079	3,485,507
PLANS AND PUBLIC WORKS	20,352,450	23,023,025	24,401,745	18,814,046
RECREATION	5,316,047	4,780,656	5,165,024	5,234,580
LIBRARY	215,878	237,456	192,841	177,206
PUBLIC FACILITIES	11,500,176	11,269,585	10,747,529	11,194,695
GENERAL GOVERNMENT	910,326	912,376	925,664	761,125
INTERNAL SERVICE	13,366,971	13,512,651	13,796,249	13,794,834
<b>TOTAL</b>	<b>\$92,331,716</b>	<b>\$98,639,398</b>	<b>\$99,498,917</b>	<b>\$95,358,639</b>

**OPERATING EXPENDITURES BY PROGRAM  
ALL FUNDS  
2009-10**



OPERATING EXPENDITURES = \$95.0 MILLION

	2006-07 ACTUAL	2007-08 ACTUAL	2009-09 AMENDED	2009-10 ADOPTED
POLICE	11,016,674	\$11,961,155	\$13,585,490	\$12,931,528
FIRE	8,241,993	9,971,748	11,174,099	11,690,938
PLANS & PUBLIC WORKS	23,935,202	30,896,989	41,613,703	26,577,501
RECREATION	6,802,766	7,348,241	8,255,074	7,693,852
LIBRARY & MUSEUM	3,118,896	3,364,391	3,799,664	3,228,451
PUBLIC FACILITIES	12,329,248	11,287,439	11,613,329	11,042,502
GENERAL GOVERNMENT	5,201,128	5,927,563	6,630,400	5,955,576
INTERNAL SERVICES	13,249,464	12,922,407	15,060,273	13,340,753
DEBT SERVICE *	1,422,618	1,347,772	1,333,761	2,564,035
<b>TOTAL</b>	<b>\$85,317,988</b>	<b>\$95,027,705</b>	<b>\$113,065,794</b>	<b>\$95,025,137</b>

\* Includes principal and interest payments in all Enterprise Funds.

## OPERATING REVENUE SUMMARY - GENERAL FUND

FUND / PROGRAM	2006-07	2007-08	2008-09		2009-10
	ACTUAL REVENUE	ACTUAL REVENUE	PROPOSED ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
<b>GENERAL FUND</b>					
<b>NON-DEPARTMENTAL</b>					
TRANSIENT OCCUPANCY TAX	\$ 12,744,457	\$ 13,331,341	\$ 15,156,979	\$ 12,462,451	\$ 12,371,218
SALES & USE TAX	5,473,075	5,462,433	6,132,853	5,462,752	5,434,018
PROPERTY TAX IN LIEU OF SALES TAX	1,695,975	1,971,731	1,695,975	1,846,448	1,750,000
CURRENT SECURED PROP. TAXES	4,981,833	5,423,706	5,744,445	5,744,445	6,067,678
CURRENT UNSECURED PROP. TAXES	196,617	213,676	213,847	213,847	245,589
PRIOR SECURED/UNSEC. PROP. TAXES	112,825	169,089	112,551	112,551	114,802
UTIL USERS-GAS & ELECTRIC	1,706,017	1,855,015	1,706,840	1,863,000	1,918,890
UTILITY USERS-TELEPHONE	563,370	608,401	600,000	600,000	630,000
UTILITY USERS-WATER	297,026	327,308	340,000	340,000	350,200
BUSINESS LICENSE	3,002,607	3,120,006	3,187,500	3,187,500	3,187,500
MOTOR VEHICLE IN LIEU - CA	203,761	130,690	221,491	101,491	150,000
PROPERTY TAX IN LIEU OF VLF	2,012,585	2,196,459	2,307,356	2,290,325	2,336,132
INTEREST INCOME	1,436,370	1,388,771	1,377,000	1,077,000	905,000
INTEREST INCOME - LOANS	0	927,727	0	912,520	896,629
LOAN REPAYMENTS	0	337,931	0	353,138	369,029
GAS & ELECTRIC FRANCHISE	349,461	363,770	382,000	382,000	399,572
SANITATION FRANCHISE	831,280	870,605	905,000	905,000	946,630
CABLE TV FRANCHISE	260,681	262,823	282,536	282,536	296,663
WATER FRANCHISE	84,023	95,133	100,000	100,000	106,000
ADMINISTRATIVE SUPPORT FEE	1,703,439	1,800,228	2,165,614	2,165,614	2,152,565
DOCUMENT TRANSFER TAX	229,477	197,686	175,000	100,000	103,000
SCUBA TANK TAX	4,037	3,320	4,000	4,000	4,000
RACE TRACK TAX	42,543	35,858	47,000	47,000	47,000
HOMEOWNERS SUBVENTION - CA	28,074	31,074	45,000	45,000	45,000
MANDATED COSTS REIMBURS. - CA	429,519	159,364	100,000	40,000	40,000
SEWER RENTALS	33,598	36,100	35,500	35,500	35,500
TELEPHONE SERVICES	106	0	0	0	0
OTHER CURRENT SERVICES	8,801	6,353	0	0	0
OTHER REVENUE	924	35,302	4,600	4,600	4,600
REFUNDS	50,282	109,632	1,000	1,000	1,000
OFF-HIGHWAY LICENSE - CA	0	0	700	700	700
OTHER FINES	888	279	1,000	1,000	1,000
SALE OF PROPERTY	8,068	(560)	0	0	0
OTHER LICENSES & PERMIT	0	0	99	99	99
<b>NON-DEPARTMENTAL TOTAL</b>	<b>38,491,719</b>	<b>41,471,250</b>	<b>43,045,886</b>	<b>40,681,517</b>	<b>40,910,014</b>
<b>POLICE</b>					
ADMINISTRATION - Other	614,744	762,803	717,500	717,500	731,050
ADMINISTRATION - Sales Tax, Prop. 172	155,218	155,894	158,000	158,000	145,360
FIELD OPERATIONS	3,248	0	5,000	5,000	5,000
<b>POLICE TOTAL</b>	<b>773,210</b>	<b>918,697</b>	<b>880,500</b>	<b>880,500</b>	<b>881,410</b>
<b>FIRE</b>					
ADMINISTRATION	651	313	400	400	400
ADMINISTRATION - Sales Tax, Prop. 172	76,451	73,390	81,663	81,663	76,763
PREVENTION	152,179	131,790	80,000	80,000	80,000
OPERATIONS	887,396	1,143,167	876,461	2,218,699	3,209,990
EMERGENCY PREPAREDNESS	0	27,300	0	0	13,000
<b>FIRE TOTAL</b>	<b>1,116,677</b>	<b>1,375,959</b>	<b>1,038,524</b>	<b>2,380,762</b>	<b>3,380,153</b>
<b>PLANS AND PUBLIC WORKS</b>					
ADMINISTRATION	161,546	274,422	251,000	267,639	251,000
PLANNING & ENGINEERING	0	2,200	92,020	92,020	108,730
STREET MAINTENANCE	101,839	93,587	100,000	100,000	100,000
CUSTODIAL SERVICES	367	0	0	0	0
PARKS	185,132	200,881	203,250	203,250	209,348
URBAN FORESTRY	6,379	6,931	6,500	6,500	6,500
BUILDING SAFETY AND INSPECTION	1,314,182	1,238,631	809,760	809,760	988,682
HOUSING & PROPERTY MGMT	2,122,820	2,233,716	2,350,000	2,300,000	2,321,750
<b>PLANS AND PUBLIC WORKS</b>	<b>3,892,265</b> #	<b>4,050,369</b>	<b>3,812,530</b>	<b>3,779,169</b>	<b>3,986,010</b>

**GENERAL FUND**

**2009-2010**

**OPERATING REVENUE BY MAJOR CATEGORY**

PERCENTAGE  
CHANGE  
COMPARED  
TO 2008-09  
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL
\$ 12,371,218	\$0	\$0	\$0	\$0	\$0	\$0	\$ 12,371,218
5,434,018							5,434,018
1,750,000							1,750,000
6,067,678							6,067,678
245,589							245,589
114,802							114,802
1,918,890							1,918,890
630,000							630,000
350,200							350,200
3,187,500							3,187,500
2,336,132			150,000				2,336,132
		905,000					905,000
		896,629					896,629
					369,029		369,029
399,572							399,572
946,630							946,630
296,663							296,663
106,000							106,000
	2,152,565						2,152,565
103,000							103,000
4,000							4,000
47,000							47,000
			45,000				45,000
			40,000				40,000
		35,500					35,500
							0
						4,600	4,600
						1,000	1,000
			700				700
					1,000		1,000
							0
				99			99
<b>36,308,892</b>	<b>2,152,565</b>	<b>1,837,129</b>	<b>235,700</b>	<b>99</b>	<b>1,000</b>	<b>374,629</b>	<b>40,910,014</b>
	198,390		44,280	10,000	408,000	70,380	731,050
145,360			5,000				145,360
<b>145,360</b>	<b>198,390</b>	<b>0</b>	<b>49,280</b>	<b>10,000</b>	<b>408,000</b>	<b>70,380</b>	<b>881,410</b>
	400						400
76,763							76,763
	80,000						80,000
	3,186,990		23,000				3,209,990
			13,000				13,000
<b>76,763</b>	<b>3,267,390</b>	<b>0</b>	<b>36,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,380,153</b>
			8,000	13,000		230,000	251,000
	108,318					412	108,730
	80,000					20,000	100,000
							0
	206,000					3,348	209,348
	0		6,500				6,500
	396,278			592,200		204	988,682
	0	2,321,750					2,321,750
<b>0</b>	<b>790,596</b>	<b>2,321,750</b>	<b>14,500</b>	<b>605,200</b>	<b>0</b>	<b>253,964</b>	<b>3,986,010</b>

0.6%

0.1%

42.0%

5.5%

## OPERATING REVENUE SUMMARY - GENERAL FUND

FUND / PROGRAM	2006-07	2007-08	2008-09		2009-10
	ACTUAL REVENUE	ACTUAL REVENUE	PROPOSED ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
<b>GENERAL FUND (Continued)</b>					
<b>RECREATION &amp; COMMUNITY SERVICES</b>					
ADMINISTRATION	22,612	26,391	32,596	32,596	42,264
MONTEREY YOUTH CENTER	135,222	137,896	152,031	152,031	156,124
MONTEREY SENIOR CENTER	31,837	31,860	37,990	37,990	38,990
ARCHER PARK CENTER	205	284	300	300	300
HILLTOP PARK CENTER	119,699	119,441	162,025	162,025	166,885
CASANOVA OAK KNOLL PARK CTR.	53,730	67,107	88,028	88,028	90,878
SPECIAL PROGRAMS & EVENTS	276,197	288,382	379,583	379,583	378,408
SPORTS	142,286	142,673	171,643	171,643	177,193
MONTEREY SPORTS CENTER	3,711,476	3,691,736	3,880,224	3,880,224	4,042,719
<b>REC. &amp; COMM. SERVICES TOTAL</b>	<b>4,493,264</b>	<b>4,505,768</b>	<b>4,904,420</b>	<b>4,904,420</b>	<b>5,093,761</b>
<b>LIBRARY</b>					
ADMINISTRATION	18,355	11,700	5,050	5,050	5,050
SUPPORT SERVICES	17,504	16,145	16,500	16,500	17,250
READERS' SERVICES	63,013	93,105	91,700	91,700	86,650
MUSEUM	1,342	1,929	1,300	1,300	1,300
PRESIDIO PARK & MUSEUM	801	977	1,000	1,000	700
<b>LIBRARY TOTAL</b>	<b>101,015</b>	<b>123,856</b>	<b>115,550</b>	<b>115,550</b>	<b>110,950</b>
<b>PUBLIC FACILITIES</b>					
SALES & MARKETING	176,746	126,029	70,000	70,000	15,000
EVENT OPERATIONS	1,632,623	1,626,171	1,485,500	1,445,642	1,479,000
VISITOR PROMOTION	96,744	130,000	130,000	130,000	130,000
HARBOR MAINTENANCE	141,578	141,759	135,500	135,500	134,500
<b>PUBLIC FACILITIES TOTAL</b>	<b>2,047,691</b>	<b>2,023,959</b>	<b>1,821,000</b>	<b>1,781,142</b>	<b>1,758,500</b>
<b>GENERAL GOVERNMENT</b>					
CITY MANAGER	980	797	1,200	1,200	1,200
CITY ATTORNEY	27,729	29,488	15,000	15,000	15,000
FINANCE	0	15			
<b>GENERAL GOVERNMENT TOTAL</b>	<b>28,709</b>	<b>30,300</b>	<b>16,200</b>	<b>16,200</b>	<b>16,200</b>
<b>GENERAL FUND TOTAL</b>	<b>\$ 50,944,550</b>	<b>\$ 54,500,157</b>	<b>\$ 55,634,610</b>	<b>\$ 54,539,260</b>	<b>\$ 56,136,998</b>

REVISED REVENUE BY MAJOR CATEGORY 2008-09

PERCENTAGE CHANGE COMPARED TO 2008-09 REVISED ESTIMATE

**GENERAL FUND**

**2009-2010**

**OPERATING REVENUE BY MAJOR CATEGORY**

PERCENTAGE  
CHANGE  
COMPARED  
TO 2008-09  
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL	
	42,264						42,264	
	156,124						156,124	
	38,990						38,990	
	0					300	300	
	166,885						166,885	
	90,878						90,878	
	378,408						378,408	
	177,193						177,193	
	4,042,719						4,042,719	
<b>0</b>	<b>5,093,461</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>5,093,761</b>	<b>3.9%</b>
						5,050	5,050	
	17,250						17,250	
	50,150		36,500				86,650	
						1,300	1,300	
						700	700	
<b>0</b>	<b>67,400</b>	<b>0</b>	<b>36,500</b>	<b>0</b>	<b>0</b>	<b>7,050</b>	<b>110,950</b>	<b>-4.0%</b>
						130,000	130,000	
	15,000						15,000	
	1,479,000						1,479,000	
	134,500						134,500	
<b>0</b>	<b>1,628,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130,000</b>	<b>1,758,500</b>	<b>-1.3%</b>
						15,000	15,000	
	1,200						1,200	
<b>0</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>16,200</b>	<b>0.0%</b>
<b>\$ 36,531,015</b>	<b>\$ 13,199,502</b>	<b>\$ 4,158,879</b>	<b>\$ 371,980</b>	<b>\$ 615,299</b>	<b>\$ 424,000</b>	<b>\$ 836,323</b>	<b>\$ 56,136,998</b>	<b>2.9%</b>
<b>\$ 36,183,518</b>	<b>\$ 11,879,305</b>	<b>\$ 4,325,020</b>	<b>\$ 432,830</b>	<b>\$ 483,349</b>	<b>\$ 416,000</b>	<b>\$ 819,238</b>	<b>\$ 54,539,260</b>	
<b>1.0%</b>	<b>11.1%</b>	<b>-3.8%</b>	<b>-14.1%</b>	<b>27.3%</b>	<b>1.9%</b>	<b>2.1%</b>	<b>2.9%</b>	

## OPERATING REVENUE SUMMARY - SPECIAL FUNDS

FUND / PROGRAM	2006-07	2007-08	2008-09		2009-10
	ACTUAL REVENUE	ACTUAL REVENUE	PROPOSED ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
<b>SPECIAL FUNDS - OPERATING</b>					
<b>PUBLIC SAFETY</b>					
JUSTICE ASSISTANCE GRANT	1,132	594	18,565	18,565	0
LOCAL LAW ENFORCEMENT GRANT	612	4	0	0	0
PUBLIC SAFETY TRAINING	133,210	147,184	187,000	187,000	92,000
HOMELAND SECURITY GRANT	23,712	863,392	0	0	0
WATER SYSTEM IMPROVEMENT	18,658	24,012	18,317	18,317	13,354
ASSET SEIZURE	4,921	1,905	2,500	2,500	2,000
STATE COPS - AB1913	104,850	100,653	100,704	100,704	100,222
OFFICE OF TRAFFIC SAFETY GRANT	1,165	0	0	0	3,000
<b>PUBLIC SAFETY TOTAL</b>	<b>288,261</b>	<b>1,137,744</b>	<b>327,086</b>	<b>327,086</b>	<b>210,576</b>
<b>PUBLIC WORKS</b>					
PRESIDIO PUBLIC WORKS AUTHORITY	9,458,894	12,005,535	6,042,617	7,767,689	7,000,000
CONSTRUCTION TRUCK IMPACT FEE	669,206	649,438	550,000	550,000	550,000
STORM WATER UTILITY	1,105,507	1,065,467	1,075,000	1,075,000	1,090,462
SEWER LINE MAINTENANCE	1,351,965	1,319,483	1,200,000	1,200,000	1,352,600
INTEGRATED REG WATERSHED	225,000	25,000	0	0	0
NAVY SERVICES	247,440	444,489	330,000	593,670	330,000
MATERIALS RECOVERY FACILITY	374,454	385,736	386,622	386,622	363,105
OCEAN VIEW PLAZA CSD	0	12,318	0	0	0
CEMETERY - OPERATING	251,354	187,273	245,000	245,000	252,500
ALVARADO ST. MAINT. DISTRICT	50,301	47,866	49,947	49,947	43,785
CALLE PRINCIPAL ST. MAINT. DISTRICT	16,914	16,755	16,605	16,605	1,775
SKYLINE FOREST MAINT. DISTRICT	22,237	22,467	19,502	19,502	20,756
SEWER MAINS IMPROVEMENTS	2,489	1,988	1,430	1,430	1,090
PARK DEDICATION FEES	18,170	7,855	1,100	1,100	1,068
COMM. DEVELOPMENT - HCD	1,373,459	1,523,838	6,929,705	6,929,705	2,246,816
COMM. DEVELOP. BLOCK - HUD	1,001,693	483,472	1,191,143	1,191,143	800,583
SPECIAL HOUSING GRANTS	291,103	773,677	595,162	595,163	773,496
<b>PUBLIC WORKS TOTAL</b>	<b>16,460,185</b>	<b>18,972,656</b>	<b>18,633,833</b>	<b>20,622,576</b>	<b>14,828,036</b>
<b>RECREATION &amp; CULTURAL</b>					
GOLDEN TRAVELERS	66,052	44,115	125,000	125,000	40,000
LIBRARY	100,217	99,117	65,193	65,193	54,556
SPORTS CENTER	18,515	2,919	2,814	2,814	627
SCHOLZE PARK	361,102	106,997	60,000	60,000	45,604
SCHOLZE PLAYGROUND	360,991	106,951	60,000	60,000	45,604
SR. CENTER PROGRAMS	16,123	13,906	12,790	12,790	8,984
MUSEUM	14,646	14,483	12,098	12,098	11,700
<b>REC. &amp; CULTURAL TOTAL</b>	<b>937,646</b>	<b>388,488</b>	<b>337,895</b>	<b>337,895</b>	<b>207,075</b>
<b>PUBLIC FACILITIES</b>					
<b>MARINA</b>					
MARINA - OPERATING	2,174,506	2,180,708	2,220,387	2,220,387	2,206,910
WHARF 1 SPRINKLER SYSTEM	29,606	29,494	30,078	30,078	30,650
<b>MARINA TOTAL</b>	<b>2,204,112</b>	<b>2,210,202</b>	<b>2,250,465</b>	<b>2,250,465</b>	<b>2,237,560</b>
<b>PARKING</b>					
PARKING - OPERATING	7,179,717	6,949,204	6,637,123	6,637,123	7,119,898
CANNERY ROW PARKING VARIANCES	31,794	32,024	31,191	31,191	31,066
SOUTH CANNERY ROW PARKING DIST.	20,363	19,794	19,716	19,716	19,627
TRANSPORTATION MANAGEMENT	12,719	30,670	24,179	24,179	24,351
PARKING ADJUSTMENT FEES	3,780	3,733	3,713	3,713	3,693
<b>PARKING TOTAL</b>	<b>7,248,373</b>	<b>7,035,424</b>	<b>6,715,922</b>	<b>6,715,922</b>	<b>7,198,635</b>
<b>PUBLIC FACILITIES TOTAL</b>	<b>9,452,485</b>	<b>9,245,626</b>	<b>8,966,387</b>	<b>8,966,387</b>	<b>9,436,195</b>

**SPECIAL FUNDS**

**2009-10**

**OPERATING REVENUE BY MAJOR CATEGORY**

PERCENTAGE  
CHANGE  
COMPARED  
TO 2008-09  
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL	
							0	
	92,000						92,000	
							0	
	9,354	4,000					13,354	
			2,000				2,000	
		222	100,000				100,222	
			3,000				3,000	
<b>0</b>	<b>101,354</b>	<b>4,222</b>	<b>105,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>210,576</b>	<b>-35.6%</b>
	7,000,000						7,000,000	
	550,000						550,000	
	1,040,000	25,462				25,000	1,090,462	
	1,317,100	35,500					1,352,600	
							0	
	330,000						330,000	
		363,105					363,105	
	247,500	5,000					252,500	
42,272		1,513					43,785	
		1,775					1,775	
18,000		2,756					20,756	
		1,090					1,090	
	1,000	68					1,068	
837,515		341,067				1,068,234	2,246,816	
		400,511	262,425			137,647	800,583	
		30,000	618,000			125,496	773,496	
<b>897,787</b>	<b>10,485,600</b>	<b>1,207,847</b>	<b>880,425</b>	<b>0</b>	<b>0</b>	<b>1,356,377</b>	<b>14,828,036</b>	<b>-28.1%</b>
	40,000						40,000	
	9,000	19,556				26,000	54,556	
		627					627	
		45,604					45,604	
		45,604					45,604	
		8,984					8,984	
		3,200				8,500	11,700	
<b>0</b>	<b>49,000</b>	<b>123,575</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>34,500</b>	<b>207,075</b>	<b>-38.7%</b>
	1,958,540	189,185		34,185		25,000	2,206,910	
	30,650						30,650	
<b>0</b>	<b>1,989,190</b>	<b>189,185</b>	<b>0</b>	<b>34,185</b>	<b>0</b>	<b>25,000</b>	<b>2,237,560</b>	
	4,986,500	518,698		550,500	920,000	144,200	7,119,898	
	30,395	671					31,066	
	19,218	409					19,627	
	23,851	500					24,351	
	3,591	102					3,693	
<b>0</b>	<b>5,063,555</b>	<b>520,380</b>	<b>0</b>	<b>550,500</b>	<b>920,000</b>	<b>144,200</b>	<b>7,198,635</b>	
<b>0</b>	<b>7,052,745</b>	<b>709,565</b>	<b>0</b>	<b>584,685</b>	<b>920,000</b>	<b>169,200</b>	<b>9,436,195</b>	<b>5.2%</b>

## OPERATING REVENUE SUMMARY - SPECIAL FUNDS

FUND / PROGRAM	2006-07	2007-08	2008-09		2009-10
	ACTUAL REVENUE	ACTUAL REVENUE	PROPOSED ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
<b>SPECIAL FUNDS - OPERATING (Continued)</b>					
<b>GENERAL GOVERNMENT</b>					
TIDELANDS (Non-Departmental)	696,345	698,526	712,266	712,266	614,431
INSTITUTIONAL NETWORK SERVICE	22,402	20,826	19,033	19,033	14,207
PUBLIC ED. & GOV'T ACCESS	162,870	162,724	178,165	178,165	116,287
<b>GENERAL GOVERNMENT TOTAL</b>	<b>881,617</b>	<b>882,076</b>	<b>909,464</b>	<b>909,464</b>	<b>744,925</b>
<b>INTERNAL SERVICES</b>					
VEHICLE MAINTENANCE	1,978,434	1,981,805	1,742,350	1,742,350	1,706,250
EQUIPMENT REPLACEMENT	1,327,688	937,314	779,437	779,437	776,168
INFORMATION SERVICES	2,544,348	2,489,355	3,059,461	3,043,666	3,043,666
WORKERS COMPENSATION	2,290,783	2,552,709	2,537,867	2,537,867	2,590,119
HEALTH & OTHER BENEFITS	4,007,870	4,429,715	4,707,000	4,707,000	4,714,000
LIABILITY & PROPERTY INSURANCE	1,217,849	1,121,754	985,929	985,929	964,631
<b>INTERNAL SERVICES TOTAL</b>	<b>13,366,971</b>	<b>13,512,651</b>	<b>13,812,044</b>	<b>13,796,249</b>	<b>13,794,834</b>
<b>SPECIAL FUNDS - OPERATING</b>	<b>\$ 41,387,166</b>	<b>\$ 44,139,241</b>	<b>\$ 42,986,709</b>	<b>\$ 44,959,657</b>	<b>\$ 39,221,641</b>

REVISED REVENUE BY MAJOR CATEGORY 2008-09

PERCENTAGE CHANGE COMPARED TO 2008-09 REVISED ESTIMATE

## OPERATING REVENUE SUMMARY - ALL FUNDS

2008-09

FUND TYPE	2006-07	2007-08	2008-09		2009-10
	ACTUAL REVENUE	ACTUAL REVENUE	PROPOSED ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
<b>GENERAL FUND</b>	\$ 50,944,550	\$ 54,500,157	\$ 55,634,610	\$ 54,539,260	\$ 56,136,998
<b>SPECIAL FUNDS</b>	41,387,166	44,139,241	42,986,709	44,959,657	39,221,641
<b>TOTAL OPERATING - ALL FUNDS</b>	<b>\$ 92,331,716</b>	<b>\$ 98,639,398</b>	<b>\$ 98,621,319</b>	<b>\$ 99,498,917</b>	<b>\$ 95,358,639</b>

SPECIAL FUNDS 2009-10 OPERATING REVENUE BY MAJOR CATEGORY								PERCENTAGE CHANGE COMPARED TO 2008-09 REVISED EST.
TAXES	FEES & CHARGES	INTEREST & RENTS	INTER- GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL	
		614,431					614,431	
		14,207					14,207	
	116,037	250					116,287	
<b>0</b>	<b>116,037</b>	<b>628,888</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>744,925</b>	<b>-18.1%</b>
	1,706,250						1,706,250	
	691,564	59,604				25,000	776,168	
	2,958,666					85,000	3,043,666	
	2,440,119					150,000	2,590,119	
	4,714,000						4,714,000	
	964,631						964,631	
<b>0</b>	<b>13,475,230</b>	<b>59,604</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>260,000</b>	<b>13,794,834</b>	<b>0.0%</b>
<b>\$ 897,787</b>	<b>\$ 31,279,966</b>	<b>\$ 2,733,701</b>	<b>\$ 985,425</b>	<b>\$ 584,685</b>	<b>\$ 920,000</b>	<b>\$ 1,820,077</b>	<b>\$ 39,221,641</b>	<b>-12.8%</b>
<b>\$ 1,272,860</b>	<b>\$ 31,896,141</b>	<b>\$ 3,142,003</b>	<b>\$ 372,208</b>	<b>\$ 576,500</b>	<b>\$ 910,000</b>	<b>\$ 6,789,945</b>	<b>\$ 44,959,657</b>	
<b>-29.5%</b>	<b>-1.9%</b>	<b>-13.0%</b>	<b>164.8%</b>	<b>1.4%</b>	<b>1.1%</b>	<b>-73.2%</b>	<b>-12.8%</b>	

ALL FUNDS 2008-09 OPERATING REVENUE BY MAJOR CATEGORY								PERCENTAGE CHANGE COMPARED TO 2008-09 REVISED EST.
TAXES	FEES & CHARGES	INTEREST & RENTS	INTER- GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL	
<b>\$ 36,531,015</b>	<b>\$ 13,199,502</b>	<b>\$ 4,158,879</b>	<b>\$ 371,980</b>	<b>\$ 615,299</b>	<b>\$ 424,000</b>	<b>\$ 836,323</b>	<b>\$ 56,136,998</b>	<b>2.9%</b>
<b>897,787</b>	<b>31,279,966</b>	<b>2,733,701</b>	<b>985,425</b>	<b>584,685</b>	<b>920,000</b>	<b>1,820,077</b>	<b>39,221,641</b>	<b>-12.8%</b>
<b>\$ 37,428,802</b>	<b>\$ 44,479,468</b>	<b>\$ 6,892,580</b>	<b>\$ 1,357,405</b>	<b>\$ 1,199,984</b>	<b>\$ 1,344,000</b>	<b>\$ 2,656,400</b>	<b>\$ 95,358,639</b>	<b>-4.2%</b>

<b>OPERATING EXPENDITURES SUMMARY - ALL FUNDS</b>						
FUND / PROGRAM	2006-07	2007-08	2008-09	AMENDED OPERATING BUDGET 2008		
	ACTUAL EXPENSES	ACTUAL EXPENSES	ADOPTED BUDGET	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT
<b>GENERAL FUND</b>						
<b>POLICE</b>						
ADMINISTRATION	\$ 1,924,078	\$ 1,918,401	\$ 2,344,273	\$ 1,286,930	1,097,233	-
FIELD OPERATIONS	6,722,756	7,443,520	7,410,505	7,062,450	724,372	12,700
SUPPORT SERVICES	1,575,628	1,649,423	1,870,657	1,638,952	231,704	-
INVESTIGATION & COMM. SERVICES	753,870	944,542	1,452,555	1,391,574	124,575	-
<b>POLICE TOTAL</b>	<b>10,976,332</b>	<b>11,955,885</b>	<b>13,077,990</b>	<b>11,379,907</b>	<b>2,177,883</b>	<b>12,700</b>
<b>FIRE</b>						
ADMINISTRATION	760,179	778,309	706,391	700,223	213,534	-
PREVENTION	209,033	253,968	315,057	324,805	69,701	-
OPERATIONS	6,889,968	8,526,610	7,974,367	8,426,452	850,442	61,707
TRAINING	251,726	269,008	256,265	193,230	66,285	-
EMERGENCY PREPAREDNESS	53,282	32,897	51,641	-	51,641	9,116
<b>FIRE TOTAL</b>	<b>8,164,187</b>	<b>9,860,792</b>	<b>9,303,720</b>	<b>9,644,709</b>	<b>1,251,604</b>	<b>70,823</b>
<b>PLANS &amp; PUBLIC WORKS</b>						
ADMINISTRATION	645,832	868,797	779,551	637,341	190,395	-
PLANNING, ENGINEERING AND ENVIRONMENTAL COMPLIANCE	1,470,258	1,503,168	1,667,533	1,404,781	337,938	-
ENGINEERING / SURVEY	111,555	114,016	135,126	109,447	25,679	-
BUILDING SAFETY & INSPECTION	866,838	865,664	1,070,062	811,965	382,348	-
PROPERTY MANAGEMENT	127,861	166,558	232,749	109,460	158,088	-
ECONOMIC DEVELOPMENT	182,674	129,270	118,921	-	148,921	-
CONSTRUCTION MANAGEMENT	702,173	869,651	567,780	298,318	166,463	153,000
TRANSPORTATION ENGINEERING	646,680	622,562	756,090	453,571	283,515	50,000
STREET MAINTENANCE	1,377,091	1,571,597	1,709,399	973,662	735,738	-
BUILDING MAINTENANCE	1,475,756	1,891,396	1,964,213	1,008,838	707,602	517,222
HVAC	-	7,890	-	-	-	-
CUSTODIAL SERVICES	924,716	1,020,863	1,083,951	913,395	170,556	-
PARKS	3,220,592	3,491,862	3,347,654	2,352,868	871,286	159,000
URBAN FORESTRY	1,036,809	1,206,651	1,170,709	789,026	399,582	-
<b>PLANS &amp; PUBLIC WORKS TOTAL</b>	<b>12,788,836</b>	<b>14,329,945</b>	<b>14,603,740</b>	<b>9,862,673</b>	<b>4,578,112</b>	<b>879,222</b>
<b>RECREATION &amp; COMM. SERV.</b>						
REC. & COMM. SERV. ADMIN.	818,268	922,403	1,050,687	828,890	230,168	-
MONTEREY YOUTH CENTER	284,118	325,464	379,645	252,194	127,451	1,073
MONTEREY SENIOR CENTER	263,038	268,001	284,172	180,241	103,931	1,073
ARCHER PARK CENTER	2,710	3,367	3,102	-	3,102	-
HILLTOP PARK CENTER	315,331	371,343	409,572	298,187	111,386	1,073
CASANOVA OAK KNOLL PARK CTR.	232,662	220,934	272,843	219,046	53,798	1,073
SPECIAL PROGRAMS / EVENTS	507,195	558,036	740,684	573,499	167,185	-
SPORTS	248,067	271,296	317,390	226,108	91,282	-
MONTEREY SPORTS CENTER	3,758,360	4,035,571	4,307,489	3,366,545	880,944	60,000
MONTEREY SPTS CNTR BLDG MTCE	289,028	307,573	326,827	182,018	144,808	-
<b>RECREATION &amp; C.S. TOTAL</b>	<b>6,718,776</b>	<b>7,283,990</b>	<b>8,092,413</b>	<b>6,126,729</b>	<b>1,914,055</b>	<b>64,290</b>
<b>LIBRARY</b>						
LIBRARY ADMIN.	1,115,314	1,179,755	1,271,007	705,734	565,873	-
SUPPORT SERVICES	406,538	436,838	476,985	396,648	67,337	33,000
REFERENCE SERVICES	238,840	324,003	382,480	375,805	6,711	-
YOUTH SERVICES	385,368	370,065	382,057	366,882	15,175	-
READERS' SERVICES	537,643	630,560	590,711	597,911	61,320	893
MUSEUM	257,114	283,515	337,198	184,300	137,398	-
PRESIDIO PARK & MUSEUM	53,031	60,635	62,672	55,605	7,067	-
<b>LIBRARY TOTAL</b>	<b>2,993,848</b>	<b>3,285,370</b>	<b>3,503,110</b>	<b>2,682,885</b>	<b>860,881</b>	<b>33,893</b>

3-09	ADOPTED OPERATING BUDGET 2009-10				PERCENTAGE CHANGE COMPARED TO 2008-09 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2008-09 AMENDED
	TOTALS	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT		
2,384,163	\$ 835,182	\$ 993,146	\$ -	\$ 1,828,327		
7,799,522	7,101,913	656,063	-	7,757,975		
1,870,656	1,551,212	192,212	-	1,743,424		
1,516,148	1,469,821	106,981	-	1,576,802		
<b>13,570,490</b>	<b>10,958,127</b>	<b>1,948,401</b>	<b>-</b>	<b>12,906,528</b>	<b>-1.3%</b>	<b>-4.9%</b>
913,757	793,868	210,472	-	1,004,340		
394,506	462,913	181,403	-	644,316		
9,338,601	8,878,494	646,778	10,000	9,535,272		
259,515	203,942	59,206	-	263,148		
60,757	-	45,645	-	45,645		
<b>10,967,136</b>	<b>10,339,218</b>	<b>1,143,504</b>	<b>10,000</b>	<b>11,492,722</b>	<b>23.5%</b>	<b>4.8%</b>
827,736	515,888	86,475	-	602,364		
-	-	-	-	-		
1,742,719	1,408,154	261,402	-	1,669,556		
135,126	109,790	14,755	-	124,545		
1,194,314	964,381	133,987	-	1,098,368		
267,548	182,285	131,155	-	313,440		
148,921	-	119,921	-	119,921		
617,781	(63,947)	126,463	75,000	137,515		
787,086	332,083	225,980	50,000	608,063		
1,709,400	774,257	739,707	-	1,513,963		
2,233,662	478,275	584,675	156,100	1,219,050		
-	-	-	-	-		
1,083,951	842,465	128,642	-	971,108		
3,383,154	2,134,896	865,886	92,500	3,093,283		
1,188,608	738,504	329,814	-	1,068,318		
<b>15,320,006</b>	<b>8,417,031</b>	<b>3,748,862</b>	<b>373,600</b>	<b>12,539,494</b>	<b>-14.1%</b>	<b>-18.1%</b>
1,059,058	753,386	160,876	-	914,262		
380,718	253,745	116,105	-	369,850		
285,245	173,760	100,972	-	274,732		
3,102	-	3,315	-	3,315		
410,645	288,603	104,712	-	393,315		
273,916	219,655	50,462	-	270,117		
740,684	481,115	95,367	-	576,482		
317,390	219,941	81,232	-	301,173		
4,307,489	3,279,779	838,334	40,000	4,158,113		
326,827	154,185	128,308	-	282,493		
<b>8,105,074</b>	<b>5,824,169</b>	<b>1,679,683</b>	<b>40,000</b>	<b>7,543,852</b>	<b>-6.8%</b>	<b>-6.9%</b>
1,271,607	623,973	477,623	25,000	1,126,596		
496,985	397,817	65,788	-	463,605		
382,517	285,284	4,000	-	289,284		
382,057	362,712	10,375	-	373,087		
660,124	488,557	59,188	-	547,745		
321,698	156,691	74,674	17,000	248,365		
62,672	55,449	6,802	-	62,251		
<b>3,577,660</b>	<b>2,370,480</b>	<b>698,451</b>	<b>42,000</b>	<b>3,110,931</b>	<b>-11.2%</b>	<b>-13.0%</b>

<b>OPERATING EXPENDITURES SUMMARY - ALL FUNDS</b>						
<b>FUND / PROGRAM</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>AMENDED OPERATING BUDGET 2008</b>		
	<b>ACTUAL EXPENSES</b>	<b>ACTUAL EXPENSES</b>	<b>ADOPTED BUDGET</b>	<b>PERSONNEL</b>	<b>SUPPLIES &amp; SERVICES</b>	<b>BLDGS. &amp; EQUIPMENT</b>
<b>GENERAL FUND (Continued)</b>						
<b>PUBLIC FACILITIES</b>						
CONFERENCE CENTER ADMIN.	332,849	336,877	449,257	351,120	98,137	-
SALES & MARKETING	692,240	708,057	689,785	350,294	339,572	957
EVENT OPERATIONS	1,342,978	1,084,326	1,075,491	915,743	139,749	20,494
BUILDING MAINTENANCE	151,727	178,974	222,691	114,552	108,140	-
LANDSCAPE / GENERAL MAINT.	268,580	281,694	349,877	-	349,877	-
VISITOR PROMOTION	848,867	903,030	966,779	-	986,603	-
HARBOR ADMINISTRATION	319,758	306,416	332,882	164,508	168,374	-
HARBOR MAINTENANCE	237,907	254,153	284,681	163,901	120,779	-
HARBOR SECURITY	74,345	77,699	81,907	47,472	38,507	-
<b>PUB. FACILITIES TOTAL</b>	<b>4,269,252</b>	<b>4,131,226</b>	<b>4,453,350</b>	<b>2,107,589</b>	<b>2,349,738</b>	<b>21,451</b>
<b>GENERAL GOVERNMENT</b>						
MAYOR-COUNCIL	91,962	113,357	118,452	99,947	18,506	-
CITY MANAGER-ADMINISTRATION	659,524	759,029	754,899	734,547	70,352	-
COMM. RESOURCES / EDUCATION	257,040	225,308	250,415	176,461	82,415	-
CITY CLERK	516,323	777,564	810,960	561,824	241,636	52,255
PRINTING	37,235	-	-	-	-	-
CITY ATTORNEY	621,600	757,150	749,410	599,513	149,897	-
HUMAN RESOURCES	791,699	916,151	1,069,325	713,763	247,398	-
HUMAN RESOURCES - TRAINING		100,461		103,868	22,560	-
FINANCE - ADMINISTRATION	278,687	321,864	375,717	227,151	143,566	-
REVENUE	468,214	537,795	589,199	522,012	67,186	-
ACCOUNTING	813,390	729,712	996,818	832,324	164,494	5,000
MISCELLANEOUS & FIXED	85,268	165,299	544,000	-	150,793	-
COMMUNITY PROMOTION	193,594	122,512	222,031	10,245	116,512	-
INTERGOV'T. RELATIONS	224,339	239,247	301,703	-	321,553	-
<b>GENERAL GOVERNMENT TOTAL</b>	<b>5,038,874</b>	<b>5,765,451</b>	<b>6,782,930</b>	<b>4,581,657</b>	<b>1,796,867</b>	<b>57,255</b>
<b>GENERAL FUND TOTAL</b>	<b>\$ 50,950,104</b>	<b>\$ 56,612,658</b>	<b>\$ 59,817,253</b>	<b>\$ 46,386,149</b>	<b>\$ 14,929,140</b>	<b>\$ 1,139,634</b>
<b>SPECIAL FUNDS</b>						
<b>PUBLIC SAFETY</b>						
WATER SYSTEM IMPROVEMENT	\$ -	\$ -	\$ 25,750	\$ -	\$ 25,750	\$ -
PUBLIC SAFETY TRAINING	77,806	110,956	181,213	8,963	164,250	8,000
PUBLIC SAFETY GRANTS	36,323	2	-	-	-	-
HOMELAND SECURITY GRANTS		867,856	-	-	-	-
ASSET SEIZURE	4,019	5,270	15,000	-	-	15,000
<b>PUBLIC SAFETY TOTAL</b>	<b>118,148</b>	<b>984,085</b>	<b>221,963</b>	<b>8,963</b>	<b>190,000</b>	<b>23,000</b>
<b>PLANS &amp; PUBLIC WORKS</b>						
PRESIDIO PUB. WORKS AUTH.	5,701,348	11,202,662	6,042,617	3,492,721	9,591,083	-
NAVY SERVICES	254,330	431,969	160,680	-	431,515	-
CEMETERY - OPERATING	321,131	311,343	320,093	-	320,093	-
CEMETERY - DEBT SERV.	77,774	14,523	74,141	-	74,141	-
SEWER LINE MAINTENANCE	1,138,138	1,019,982	1,184,063	622,579	561,713	-
HOUSING & CDBG	2,339,014	2,141,915	8,645,772	672,108	8,253,193	5,000
STORM WATER UTILITY	917,708	1,045,212	1,262,950	671,436	629,050	-
DEPT. OF CONSERVATION GRANTS		6,687		394,196	2,086	-
CONSTRUCTION TRUCK IMPACT FEE		2,013		-	-	-
ALVARADO ST. MAINT. DIST.	90,605	97,583	136,523	45,298	50,925	40,301
CALLE PRINCIPAL ST. MAINT. DIST.	13,170	12,597	68,957	9,125	7,781	52,051
SKYLINE FOREST MAINT. DIST.	12,093	13,433	19,679	-	19,679	-
MATERIALS RECOVERY FACILITY	281,056	267,126	347,625	-	347,625	-
<b>PLANS &amp; PUBLIC WORKS TOTAL</b>	<b>11,146,366</b>	<b>16,567,044</b>	<b>18,263,100</b>	<b>5,907,462</b>	<b>20,288,884</b>	<b>97,352</b>

3-09	ADOPTED OPERATING BUDGET 2009-10				PERCENTAGE CHANGE COMPARED TO 2008-09 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2008-09 AMENDED
	TOTALS	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT		
449,257	284,634	104,532	-	389,165		
690,823	218,825	202,742	-	421,567		
1,075,985	879,926	153,207	-	1,033,133		
222,691	100,230	108,140	-	208,369		
349,877	-	316,877	-	316,877		
986,603	-	931,329	-	931,329		
332,882	161,110	176,575	-	337,684		
284,681	204,492	85,529	35,000	325,021		
85,979	48,711	34,435	-	83,146		
<b>4,478,778</b>	<b>1,897,927</b>	<b>2,113,364</b>	<b>35,000</b>	<b>4,046,291</b>	<b>-9.1%</b>	<b>-9.7%</b>
118,453	102,843	6,510	-	109,353		
804,899	696,877	65,853	-	762,730		
258,876	222,849	16,050	-	238,899		
855,716	573,249	171,733	37,550	782,532		
-	-	-	-	-		
749,410	556,898	140,229	-	697,127		
961,162	725,000	143,988	-	868,987		
126,428	93,363	11,717	-	105,080		
370,717	227,068	41,302	-	268,370		
589,198	599,750	63,213	-	662,964		
1,001,818	837,205	110,793	-	947,999		
150,793	-	40,000	-	40,000		
126,757	10,454	-	-	10,454		
321,553	-	243,082	-	243,082		
<b>6,435,779</b>	<b>4,645,557</b>	<b>1,064,469</b>	<b>37,550</b>	<b>5,747,576</b>	<b>-15.3%</b>	<b>-10.7%</b>
<b>62,454,924</b>	<b>44,452,510</b>	<b>12,396,735</b>	<b>538,150</b>	<b>57,387,395</b>	<b>-4.1%</b>	<b>-8.1%</b>
25,750	-	25,750	-	25,750		
181,213	8,216	164,250	-	172,466		
-	-	-	-	-		
-	-	-	-	-		
15,000	-	-	25,000	25,000		
<b>221,963</b>	<b>8,216</b>	<b>190,000</b>	<b>25,000</b>	<b>223,216</b>	<b>0.6%</b>	<b>0.6%</b>
13,083,804	4,107,494	2,602,172	-	6,709,666		
431,515	-	446,280	-	446,280		
320,093	245,116	50,775	-	295,891		
74,141	-	71,288	-	71,288		
1,184,292	571,331	480,886	-	1,052,216		
8,930,300	599,715	3,126,534	-	3,726,249	<b>-56.9%</b>	<b>-58.3%</b>
1,300,487	672,780	572,331	-	1,245,111		
396,281	368	-	-	368		
-	-	-	-	-		
136,523	47,804	49,779	-	97,583		
68,957	9,626	7,495	-	17,121		
19,679	-	20,269	-	20,269		
347,625	-	355,965	-	355,965		
<b>26,293,697</b>	<b>6,254,234</b>	<b>7,783,774</b>	<b>-</b>	<b>14,038,007</b>	<b>-23.1%</b>	<b>-46.6%</b>

<b>OPERATING EXPENDITURES SUMMARY - ALL FUNDS</b>						
FUND / PROGRAM	2006-07	2007-08	2008-09	AMENDED OPERATING BUDGET 2008		
	ACTUAL EXPENSES	ACTUAL EXPENSES	ADOPTED BUDGET	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT
<b>SPECIAL FUNDS (Continued)</b>						
<b>RECREATION &amp; CULTURAL</b>						
SPORTS CENTER ENDOWMENT		-		-	-	-
SENIOR CENTER PROGRAMS	21,920	23,676	25,000	-	25,000	-
GOLDEN 55 TRAVELERS	62,070	40,575	125,000	-	125,000	-
LIBRARY	119,223	76,050	167,344	42,959	162,896	9,700
MUSEUM	5,825	2,971	6,450	-	6,450	-
<b>REC. &amp; CULTURAL TOTAL</b>	<b>209,038</b>	<b>143,272</b>	<b>323,794</b>	<b>42,959</b>	<b>319,346</b>	<b>9,700</b>
<b>PUBLIC FACILITIES</b>						
WHARF 1 SPRINKLER SYSTEM	10,853	13,557	20,600	-	20,600	-
<b>MARINA</b>						
ADMINISTRATION	667,566	722,070	791,112	418,889	372,223	-
MAINTENANCE	1,030,784	761,993	580,756	334,008	243,748	18,000
SECURITY	179,800	178,051	202,454	193,628	8,826	-
DEBT SERVICE	458,223	239,962	414,412	-	414,412	-
<b>MARINA TOTAL</b>	<b>2,336,373</b>	<b>1,902,075</b>	<b>1,988,734</b>	<b>946,525</b>	<b>1,039,209</b>	<b>18,000</b>
<b>PARKING</b>						
ADMINISTRATION	1,870,486	2,075,467	1,806,177	686,395	1,131,232	7,700
ENFORCEMENT	949,651	757,243	1,040,633	889,093	151,540	-
MAINTENANCE	2,478,692	1,655,076	1,394,654	902,423	458,656	35,000
ATTENDANT / SECURITY	872,165	992,757	1,249,081	1,168,995	93,594	-
DEBT SERVICE	964,394	1,107,811	919,349	-	919,349	-
<b>PARKING TOTAL</b>	<b>7,135,388</b>	<b>6,588,354</b>	<b>6,409,894</b>	<b>3,646,907</b>	<b>2,754,371</b>	<b>42,700</b>
<b>PUBLIC FACILITIES TOTAL</b>	<b>9,482,614</b>	<b>8,503,986</b>	<b>8,419,227</b>	<b>4,593,432</b>	<b>3,814,179</b>	<b>60,700</b>
<b>GENERAL GOVERNMENT</b>						
INSTITUTIONAL NETWORK SERV.		-	42,000	-	42,000	-
PUBLIC ED. & GOV'T ACCESS	162,254	162,112	152,621	-	152,621	-
<b>GENERAL GOVERNMENT TOTAL</b>	<b>162,254</b>	<b>162,112</b>	<b>194,621</b>	<b>-</b>	<b>194,621</b>	<b>-</b>
<b>INTERNAL SERVICES</b>						
VEHICLE / EQUIPMENT MGMT.	3,266,655	2,466,891	2,688,039	807,566	1,307,712	1,148,831
INFORMATION SERVICES	2,703,321	2,537,836	3,182,577	1,099,647	1,970,856	408,204
WORKERS COMPENSATION	2,182,151	2,365,737	2,439,495	184,855	2,258,140	-
HEALTH INSURANCE TRUST	4,135,513	4,776,168	4,899,178	-	4,899,178	-
LIABILITY & PROPERTY INSUR.	961,824	775,775	973,784	176,472	798,812	-
<b>INTERNAL SERVICES TOTAL</b>	<b>13,249,464</b>	<b>12,922,407</b>	<b>14,183,072</b>	<b>2,268,540</b>	<b>11,234,698</b>	<b>1,557,035</b>
<b>SPECIAL FUNDS TOTAL</b>	<b>\$ 34,367,884</b>	<b>\$ 39,282,905</b>	<b>\$ 41,605,778</b>	<b>\$ 12,821,355</b>	<b>\$ 36,041,728</b>	<b>\$ 1,747,787</b>
<b>GRAND TOTAL - ALL FUNDS</b>	<b>\$ 85,317,988</b>	<b>\$ 95,895,563</b>	<b>\$ 101,423,031</b>	<b>\$ 59,207,504</b>	<b>\$ 50,970,868</b>	<b>\$ 2,887,422</b>

3-09	ADOPTED OPERATING BUDGET 2009-10				PERCENTAGE CHANGE COMPARED TO 2008-09 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2008-09 AMENDED
	TOTALS	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT		
-	-	-	-	-		
25,000	-	25,000	-	25,000		
125,000	-	125,000	-	125,000		
215,554	20,618	90,452	-	111,070		
6,450	-	6,450	-	6,450		
<b>372,004</b>	<b>20,618</b>	<b>246,902</b>	<b>-</b>	<b>267,520</b>	<b>-17.4%</b>	<b>-28.1%</b>
<b>20,600</b>	<b>-</b>	<b>20,600</b>	<b>-</b>	<b>20,600</b>	<b>0.0%</b>	<b>0.0%</b>
791,112	452,757	392,886	-	845,643		
595,756	227,680	235,583	-	463,263		
202,454	199,276	8,929	-	208,205		
414,412	-	414,412	-	414,412		
<b>2,003,734</b>	<b>879,713</b>	<b>1,051,810</b>	<b>-</b>	<b>1,931,524</b>	<b>-2.9%</b>	<b>-3.6%</b>
1,825,328	658,007	1,026,950	-	1,684,957		
1,040,633	894,060	143,024	-	1,037,083		
1,396,079	955,275	547,165	-	1,502,440		
1,262,589	1,158,776	75,244	-	1,234,020		
919,349	-	2,149,623	-	2,149,623		
<b>6,443,978</b>	<b>3,666,117</b>	<b>3,942,005</b>	<b>-</b>	<b>7,608,123</b>	<b>18.7%</b>	<b>18.1%</b>
<b>8,468,311</b>	<b>4,545,831</b>	<b>5,014,416</b>	<b>-</b>	<b>9,560,246</b>	<b>13.6%</b>	<b>12.9%</b>
42,000	-	42,000	-	42,000		
152,621	-	166,000	-	166,000		
<b>194,621</b>	<b>-</b>	<b>208,000</b>	<b>-</b>	<b>208,000</b>	<b>6.9%</b>	<b>6.9%</b>
3,264,110	754,580	1,008,398	757,827	2,520,804		
3,478,706	1,140,905	1,291,645	46,000	2,478,550		
2,442,995	188,246	2,254,640	-	2,442,886		
4,899,178	-	4,902,878	-	4,902,878		
975,284	198,539	797,097	-	995,636		
<b>15,060,273</b>	<b>2,282,269</b>	<b>10,254,657</b>	<b>803,827</b>	<b>13,340,753</b>	<b>-5.9%</b>	<b>-11.4%</b>
<b>50,610,870</b>	<b>\$ 13,111,168</b>	<b>\$ 23,697,748</b>	<b>\$ 828,827</b>	<b>\$ 37,637,743</b>	<b>-9.5%</b>	<b>-25.6%</b>
<b>113,065,794</b>	<b>\$ 57,563,678</b>	<b>\$ 36,094,483</b>	<b>\$ 1,366,977</b>	<b>\$ 95,025,137</b>	<b>-6.3%</b>	<b>-16.0%</b>

**INTERFUND TRANSFERS  
2009-10**

Fund	2006-07 Actual Transfers	2007-08 Revised Budget	2008-09 Adopted Budget	2009-10 Adopted Budget	Description
<b>GENERAL FUND</b>					
<b>Transfers In:</b>					
Local Law Enforcement Grant Fund	\$10,297	\$0	\$0	\$0	Grant for SRO position
State COPS - AB1913 Grant Fund	165,059	100,000	100,000	100,000	Grant for DVO position
Gas Tax Fund	6,000	6,000	6,000	6,000	2107.5 Engineer payment
Library Trust Fund	40,000	0	0	0	To cover loss of non-resident fees
Marina Fund	132,613	136,591	140,689	144,909	Wharf II maintenance
Neighborhood Improvement Fund	0	0	0	193,320	Fund misc Library/Recreation pgrms
Parking Fund	253,184	200,904	206,931	213,139	Custodial/parks/streets
Parking Fund Loan Repayment	0	1,265,000	1,265,000	0	Converted to operating rev/exp FY10
Scholze Park & Playground Funds	64,000	64,000	120,000	90,000	Parks maintenance
<b>Operating Transfers In:</b>	<u>671,153</u>	<u>1,772,495</u>	<u>1,838,620</u>	<u>747,368</u>	
Redevelopment Agency	4,121,460	4,239,244	5,147,617	2,939,391	Debt repayment
Storm Water Fund	200,000	489,910	0	0	Debt repayment
Materials Recovery Facility	0	0	250,000	0	Bond reserves
Public Services Ctr. CIP Fund	0	1,370,000	0	2,670,789	Fund capital renewal reserves
<b>Non-Operating Transfers In:</b>	<u>4,321,460</u>	<u>6,099,154</u>	<u>5,397,617</u>	<u>5,610,180</u>	
<b>Total Transfers In</b>	<u>4,992,613</u>	<u>7,871,649</u>	<u>7,236,237</u>	<u>6,357,548</u>	
<b>Transfers Out:</b>					
Alvarado St. Maintenance Dist.	(34,627)	(35,666)	(36,736)	(37,471)	Maintenance costs
Cemetery Fund	(36,446)	(58,846)	(73,795)	(49,726)	Operational subsidy
Storm Water Fund	0	(96,450)	(100,000)	0	Operational subsidy
Parking Fund	(15,240)	0	0	0	MY Museum subsidy
Information Services Fund	219,117	(98,973)	(97,856)	(104,211)	Contract position
Employee Assistance Fund	(66,000)	(71,928)	(74,748)	(66,000)	To fund program
Retiree Medical	0	0	(89,000)	(104,000)	To fund program
Unemployment Insurance	(65,000)	(66,950)	(65,000)	(65,000)	To fund program
<b>Operating Transfers Out:</b>	<u>1,805</u>	<u>(428,813)</u>	<u>(537,135)</u>	<u>(426,408)</u>	
Redevelopment Agency	(515,946)	(514,458)	(489,331)	(470,498)	Facility lease payments
Parking Fund	(52,088)	(52,088)	0	0	Repay Del Monte improv
Cemetery Fund	(78,174)	(77,948)	(74,141)	(71,288)	Debt service payment
Monterey Financing Authority	(631,075)	(628,275)	(630,275)	(631,875)	Bond payment
<b>Non-Operating Transfers Out:</b>	<u>(1,277,283)</u>	<u>(1,272,769)</u>	<u>(1,193,747)</u>	<u>(1,173,661)</u>	
<b>Total Transfers Out</b>	<u>(1,275,479)</u>	<u>(1,701,582)</u>	<u>(1,730,882)</u>	<u>(1,600,069)</u>	
<b>Net General Fund Transfers</b>	<u>3,717,135</u>	<u>6,170,067</u>	<u>5,505,355</u>	<u>4,757,480</u>	
<b>SPECIAL FUNDS</b>					
<b>Neighborhood Improvement Fund</b>					
Transfer Out: General Fund	0	0	0	(193,320)	Fund misc Library/Recreation pgrms
<b>Local Law Enforcement Grant Fund</b>					
Transfers out: General Fund	(10,297)	0	0	0	Grant for SRO position
<b>Total Local Law Enforce. Fund</b>	<u>(10,297)</u>	<u>0</u>	<u>0</u>	<u>0</u>	
<b>State COPS (AB1913) Grant Fund</b>					
Transfer Out: General Fund	(165,059)	(100,000)	(100,000)	(100,000)	Grant for DVO position

**INTERFUND TRANSFERS  
2009-10**

Fund	2006-07 Actual Transfers	2007-08 Revised Budget	2008-09 Adopted Budget	2009-10 Adopted Budget	Description
<b><u>Gas Tax Fund</u></b>					
Transfers out: General Fund	(6,000)	(6,000)	(6,000)	(6,000)	2107.5 Engineer payment
<b><u>Alvarado St. Maintenance District</u></b>					
Transfers in: General Fund	34,627	35,666	36,736	37,471	Maintenance costs
<b><u>Parking Adjustment Fee Funds</u></b>					
Transfers out: Parking Fund	(3,772)	0	0	0	Lease payment (CH Garage)
<b><u>Sewer Line Maintenance Fund</u></b>					
Transfers in: Storm Water Utility Fund	82,355	0	0	0	Repayment of advance
<b><u>Storm Water Utility Fund</u></b>					
Transfers in: General Fund	0	96,450	100,000	0	
Transfers out: General Fund	(200,000)	(489,910)	0	0	
Transfers out: Sewer Line Maint. Fund	(82,355)	0	0	0	Repayment of advance
<b>Total Storm Fund Transfers</b>	<b>(282,355)</b>	<b>(393,460)</b>	<b>100,000</b>	<b>0</b>	
<b><u>Redevelopment Agency Funds</u></b>					
Transfer In: General Fund	515,946	514,458	489,331	470,498	Facility lease payments
	515,946	514,458	489,331	470,498	
Transfer Out: General Fund	(4,121,460)	(4,239,244)	(5,147,617)	(2,939,391)	Debt payment
<b>Net Redev. Agency Transfers</b>	<b>(3,605,514)</b>	<b>(3,724,786)</b>	<b>(4,658,286)</b>	<b>(2,468,893)</b>	
<b><u>Public Services Ctr. Capital Project Fund</u></b>					
General Fund	0	(1,370,000)	0	(2,670,789)	
<b><u>Marina Fund</u></b>					
Transfer Out: General Fund	(132,613)	(136,591)	(140,689)	(144,909)	Wharf II maint.
Transfer Out: Tidelands Fund	0	0	0	0	Advance
Transfer Out: Parking Fund	(180,777)	(186,200)	(191,786)	(197,540)	Parking support
<b>Total Marina Fund Transfers Out</b>	<b>(313,390)</b>	<b>(322,791)</b>	<b>(332,475)</b>	<b>(342,449)</b>	
<b><u>Cemetery Fund</u></b>					
Transfer In: Gen. Fund - Operating	36,446	58,846	73,795	49,726	Operating subsidy
Transfer In: Gen. Fund - Non-Oper.	78,174	77,948	74,141	71,288	Debt service subsidy
<b>Total Cemetery Fund Transfers In</b>	<b>114,620</b>	<b>136,794</b>	<b>147,936</b>	<b>121,014</b>	
<b><u>Parking Fund</u></b>					
Transfer In: General Fund	67,328	52,088	0	0	Del Monte improv repay/MY Museum
Transfer In: Parking Adj. Fee Funds	3,772	0	0	0	
Transfer In: Marina Fund	180,777	186,200	191,786	197,540	Parking support
	251,877	238,288	191,786	197,540	
Transfer Out: General Fund	0	(1,265,000)	(1,265,000)	0	Converted to operating rev/exp FY10
Transfer Out: General Fund	(253,184)	(200,904)	(206,931)	(213,139)	Custodial/parks/streets
	(253,184)	(1,465,904)	(1,471,931)	(213,139)	
<b>Net Parking Fund Transfers</b>	<b>(1,307)</b>	<b>(1,227,616)</b>	<b>(1,280,145)</b>	<b>(15,599)</b>	
<b><u>Monterey Financing Authority Fund</u></b>					
Transfer In: Gen. Fund - Non-Oper.	631,075	628,275	630,275	631,875	Bond payment
<b>Total Fin. Author. Transfers In</b>	<b>631,075</b>	<b>628,275</b>	<b>630,275</b>	<b>631,875</b>	

**INTERFUND TRANSFERS  
2009-10**

Fund	2006-07 Actual Transfers	2007-08 Revised Budget	2008-09 Adopted Budget	2009-10 Adopted Budget	Description
<b><u>Materials Recovery Facility Fund</u></b>					
Transfers out: General Fund	0	0	(250,000)	0	Bond reserves
<b><u>Presidio of Monterey Pub. Works Fund</u></b>					
Transfers out: Vehicle Repl Fund	(145,655)	(34,100)	(23,000)	0	
<b><u>Equipment Replacement Fund</u></b>					
Transfer In: Presidio Fund	145,655	34,100	23,000	0	
Transfer In: Library Trust Fund	99,202	0	0	0	
Total Transfers In	244,857	34,100	23,000	0	
Transfer Out: Vehicle Mgmt. Fund	(500,000)	0	0	0	
<b>Net Equip Repl Fund Transfers</b>	(255,143)	34,100	23,000	0	
<b><u>Vehicle Management Fund</u></b>					
Transfer In: Equip. Replace. Fund	500,000	0	0	0	
<b><u>Information Services Fund</u></b>					
Transfers in: General Fund	(219,117)	98,973	97,856	104,211	
Transfers in: PEG Access Fund	0	0	0	0	
<b>Total Info. Svcs Fund Transfers In</b>	(219,117)	98,973	97,856	104,211	
<b><u>Employee Benefits Fund</u></b>					
Transfers in: Gen. Fund - EAP	66,000	71,928	74,748	66,000	To fund program
Transfers in: Gen. Fund - Retiree Med.	0	0	89,000	104,000	To fund program
Transfers in: Gen. Fund - UI	65,000	66,950	65,000	65,000	To fund program
<b>Total Employee Ben Fund Trans In</b>	131,000	138,878	228,748	235,000	
<b><u>Scholze Park &amp; Playground Funds</u></b>					
Transfers out: General Fund	(64,000)	(64,000)	(120,000)	(90,000)	Parks maintenance services
<b><u>Library Trust Fund</u></b>					
Transfer out: Equip. Replace. Fund	(99,202)	0	0	0	
Transfer out: General Fund	(40,000)	0	0	0	To cover loss of non-resident fees
<b>Total Library Trust Transfers Out</b>	(139,202)	0	0	0	
<b>NET SPECIAL FUNDS TRANSFERS</b>	<b>(3,717,135)</b>	<b>(6,170,067)</b>	<b>(5,505,355)</b>	<b>(4,757,480)</b>	
<b>NET TRANSFERS - ALL FUNDS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

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## General Fund Financial Forecast

	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>
	Revised budget	Adopted Budget	Preliminary estimate
<b>Operations</b>	4.7%	2.9%	2.8%
<b>Total operating revenues</b>	54,539,260	56,136,998	57,694,606
<b>Operating expenditures</b>	(61,280,973)	(57,387,395)	(59,998,397)
Transition costs	0	(80,000)	0
One-time items funded w/ non-oper funds	1,169,156	0	0
Employee group salary/benefit savings	307,033	0	0
Estimated budget savings	1,727,754	991,668	899,976
<b>Total net operating expenditures</b>	(58,077,030)	(56,475,727)	(59,098,421)
<b>Operating transfers</b>			
Neighborhood Improvement Program	0	193,320	0
Public Safety Grant funds	100,000	100,000	100,000
Gas Tax Fund	6,000	6,000	6,000
Parking for custodial/parks/streets	206,931	213,139	219,533
Marina for Wharf II maintenance	140,689	144,909	149,257
Redevelopment Agency Fund	616,021	0	0
Business Transformation Reserve	46,000	0	0
Scholze Trust funds	120,000	90,000	90,000
From other funds	1,235,641	747,368	564,790
Employee Benefit Trust Fund	(228,748)	(235,000)	(235,000)
Alvarado St. Maint. Dist.	(36,736)	(37,838)	(38,973)
Cemetery Fund subsidy	(147,936)	(121,014)	(145,813)
To other funds	(413,420)	(393,852)	(419,786)
<b>Total net operating transfers</b>	822,221	353,516	145,004
<b>Net Operations surplus (deficit)</b>	(2,715,549)	14,788	(1,258,811)

## General Fund Financial Forecast

	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>
	Revised budget	Adopted Budget	Preliminary estimate
<b>Non-operating activities</b>			
<b>Beginning Budgetary Fund Balance</b>	10,973,666	9,831,250	12,944,281
<b>Redevelopment Agency loan payback</b>	4,209,402	2,884,039	2,839,057
<b>Non-operating Transfers from/(to):</b>			
Parking Fund (loan repayment)			
Bond reserves	250,000	0	0
ISD Fund	(97,856)	(104,211)	(107,337)
Public Service Center Fund	0	2,670,789	0
<b>Capital Improvement Projects (CIP)</b>			
Facility & Infrastructure maint/upgrades	(1,790,000)	(1,250,000)	(1,250,000)
CIP Deferrals	1,336,349	0	0
<b>One-time items in operating budget</b>			
Equipment/Capital outlay	(1,169,156)	0	0
Business transformation	(46,000)	0	0
<b>Debt service</b>			
2002 Sports Center/Catellus Bonds	(630,275)	(631,875)	(628,075)
1999 Refunding Bonds	(489,331)	(470,498)	(467,364)
<b>Ending Budgetary Fund Balance</b>	9,831,250	12,944,281	12,071,751
<b>General Fund reserves</b>	10.6%	10.3%	10.7%
<b>Economic uncertainty</b>	6,171,470	5,821,470	6,321,470
<b>Business Transformation</b>	312,555	312,555	312,555
<b>Operational contingencies</b>	250,000	250,000	250,000
<b>Capital facilities renewal/new starts</b>			
Public Safety	0	331,200	331,200
Sports Center	560,150	699,200	699,200
Conference Center	105,000	1,050,400	1,050,400
Library	142,355	352,800	352,800
Wharves I & II	810,000	1,448,000	1,448,000
Recreation Centers	150,000	364,800	364,800
City Hall	208,000	399,894	399,894
<b>Continuing capital projects</b>	1,525,208	1,525,208	1,525,208
<b>Cultural arts</b>	119,035	119,035	119,035
<b>Total General Fund reserves</b>	10,353,773	12,674,562	13,174,562
<b>Available Fund Balance</b>	(\$522,523)	\$269,719	(1,102,811)



# **CAPITAL IMPROVEMENT SECTION**

CIP PROJECTS FY 2009-10
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**GENERAL FUNDS** **(\$1,250,000)**

Police Station Emergency Generator Replacement	\$100,000
City-Wide Storm Drain "F" Pipe Spot Repairs	\$109,000
City-Wide Storm Drain "F" Pipe Relining	\$246,200
El Estero Lake Outfall Repairs	\$70,000
Franklin Street Storm Drain	\$500,000
Simoneau Plaza Trellis Repairs	\$78,000
Lighthouse Tunnel Generator Replacement	\$100,000
Sanitary Sewer Lateral Replacement City Buildings	<u>\$46,800</u>
Subtotal.....	\$1,250,000

**CONSTRUCTION ROAD IMPACT FEE** **(\$400,000)**

Miscellaneous Traffic Improvements	\$80,000
Soledad, Munras & Eldorado Street Reconstruction '09 – Partial Funding	<u>\$320,000</u>
Subtotal.....	\$400,000

**GAS TAX** **(\$500,000)**

Bonifacio & Alvarado Curb Return & Ramp	\$35,000
Street Resurfacing '09	\$352,000
Soledad, Munras & Eldorado Street Reconstruction '09 – Partial Funding	\$103,000
Citywide Traffic Impact Fee	<u>\$10,000</u>
Subtotal.....	\$500,000

**SEWER FUND** **(\$500,000)**

Sewer Repairs For Streets Being Reconstructed	\$240,000
ASBS Sewer Rehabilitation	\$230,000
Sewer Inspection Equipment	<u>\$30,000</u>
Subtotal.....	\$500,000

**PARKING FUND** **(\$250,000)**

Meter Replacement, Cannery Row Parking District	<u>\$250,000</u>
Subtotal.....	\$250,000

**Grand Total.....\$2,900,000**

## CIP PROGRAM 2009/10 PROJECT DESCRIPTIONS

### GENERAL FUNDS

1. **Police Station Emergency Generator Replacement** – Replaces the existing emergency generator which was installed in 1977 and is in need of upgrades to meet air quality standards.
2. **City-Wide Storm Drain “F” Pipe Spot Repairs** – Repairs smaller defects in storm drains pipes that pose a significant threat of failure.
3. **City-Wide Storm Drain “F” Pipe Relining** – Relines the interior of storm drain pipes with an “F” grade.
4. **El Estero Lake Outfall Repairs** – Replaces/reconstructs the outfall structure for the lake.
5. **Franklin Street Storm Drain** – Provides funding to augment funding already included in the FY '06 NIP budget. Project will redirect storm flows from going into the Lighthouse Tunnel storm water pump station thereby reducing energy consumption and the risk for flooding the tunnel.
6. **Simoneau Plaza Trellis Repairs** – Repairs the trellis and replaces the plastic overhead panels with tempered glass panels. Also repairs/replaces the benches.
7. **Lighthouse Tunnel Generator Replacement** – Replaces the generator in the tunnel which is the original installed in 1966.
8. **Sanitary Sewer Lateral Replacement City Buildings** – Repairs or replaces the sewer laterals for Hilltop Community Center; Vasquez Adobe; Senior Center and 424 Madison Street.

### CONSTRUCTION ROAD IMPACT FEE

1. **Miscellaneous Traffic Improvements** – Addresses any emergency repairs or improvements related to streets that may occur throughout the year.
2. **Soledad, Munras & Eldorado Street Reconstruction '09 – Partial Funding** – This project will reconstruct the pavement on Soledad from Munras to Monte Vista; Munras from Don Dahvee to Eldorado and Eldorado from Munras to Pacific.

### GAS TAX

1. **Bonifacio & Alvarado Curb Return & Ramp Reconstruction** – This project will rebuild the southeast curb return at this intersection. It has been brought to our attention that the ramp/sidewalk in this location does not comply with current ADA standards.
2. **Street Resurfacing '09** – This is a continuation of the regular annual program to maintain the City's streets by slurry and “Cape” sealing.
3. **Soledad, Munras & Eldorado Street Reconstruction '09 – Partial Funding** – This will provide the balance of the funds covered by the Construction Road Impact Fee above.
4. **Citywide Traffic Impact Fee** – This will provide funds for a study to create a traffic impact fee.

## **SEWER FUND**

1. **Sewer Repairs For Streets Being Reconstructed** – This project will repair or replace certain sewer mains under streets that are going to be reconstructed.
2. **ASBS Sewer Rehabilitation** – In addition to funds already available, this provides funding to act as a match for a state grant that would pay for the repairs to sewer mains in certain portions of the City that drain into the Pacific Grove ASBS. Total funding needed is approximately \$600,000.
3. **Sewer Inspection Equipment** – Provides funding for equipment that will enable staff to inspect larger diameter pipes; cut large roots; purchase safety equipment and upgrade obsolete software.

## **Parking Fund**

1. **Meter Replacement, Cannery Row Parking District** – Existing meters within this district are at the end of their lives and need to be replaced.

**Neighborhood Improvement Program  
Approved Project List April 30, 2009**

<b>PROJECTS FULLY FUNDED WITH BASE ALLOCATION</b>		<b>Budget</b>	<b>Annual Operations And Maintenance Costs</b>
1	CONA Park Center Water Tank	\$ 21,500	n/a
2	Fisherman's Flats Greenbelt Ph II	\$ 10,000	n/a
3	Robert's Ave Exit Irrigation	\$ 10,000	n/a
4	Via Paraiso Park Play Equip Essential Maint	\$ 28,000	n/a
5	Hoffman Park Design Revision	\$ 6,000	n/a
6	New Monterey Parks Essential Maint	\$ 28,600	n/a
7	Larkin Park Essential Maint	\$ 10,000	n/a
8	Simoneau Plaza Refurbish Ironwork & Clock	\$ 4,500	n/a
9	Soledad/Munras Traffic Loop Replacement	\$ 8,000	n/a
<b>Total Base Allocation =</b>		<b>\$ 126,600</b>	
<b>PROJECTS FULLY FUNDED WITH "POT" &amp; BASE ALLOCATION</b>			
10	Fire Station 1, 2, & 3 Replace Radio/PA Amp	\$ 110,000	n/a
11	Skyline Forest Greenbelt Ph V	\$ 50,000	n/a
12	Don Dahvee Greenbelt Fuel Reduction Ph III	\$ 25,000	n/a
13	Eddie Burns Lane Drainage Improvements	\$ 85,000	n/a
14	Grace 700 Widening @ Prescott	\$ 21,000	n/a
15	Library Guardrail System Safety Improvement	\$ 3,000	n/a
16	New Monterey Ped Safety, 2009	\$ 63,800	n/a
17	Via Paraiso Park Greenbelt	\$ 10,000	n/a
18	Sloat Monument Renovation Essential Elements	\$ 36,000	n/a
19	CONA Sidewalk Trip Hazards Phase II	\$ 60,000	n/a
20	Library Repair/Upgrade Exterior Public Entrances	\$ 117,740	n/a
21	Tunnel Tile Refurbishment Essential Elements	\$ 12,000	n/a
22	Ferrante Park Replace Play Equipment	\$ 45,000	n/a
23	Jacks Park Replace Power Panel	\$ 118,500	n/a
24	MSC Locker Room Automatic Door Openers	\$ 20,000	n/a
25	Monterey High School Field & Track Renovation	\$ 14,000	n/a
26	Monte Vista Dr Resurfacing Soledad to Mar Vista	\$ 165,500	n/a
27	Fisherman's Flats Sidewalk, Curb, Gutter Safety Repairs Ph I	\$ 50,000	n/a
28	Dennis the Menace Park Swing & Walkway Replacement	\$ 65,000	n/a
29	MSC Door Replacement & Piping Repair in Attic	\$ 76,500	n/a
30	Veteran's Park Day Use Area Erosion Control	\$ 60,000	n/a
31	El Estero Bridge Light Fixture Replacement	\$ 27,000	n/a
32	Gordon House Structural Repairs	\$ 50,000	n/a
33	Don Dahvee Walkway Spot Repair	\$ 15,000	n/a
34	Fire Vehicle Wash Water Recovery	\$ 48,350	n/a
35	Cal-Am Reservoir Prelim Design for Stormwater Resuse	\$ 200,000	n/a
36	Dennis the Menace Park Security Light Fixtures & Poles Replacement	\$ 30,500	n/a
<b>TOTAL =</b>		<b>\$ 1,518,890</b>	
<b>Grand Total Approved Neighborhood Improvement Projects =</b>		<b>\$ 1,645,490</b>	
Contingency =		\$ 205,347	
Project Development =		\$ 75,000	
<b>T</b>		<b>\$ 1,925,837</b>	
<b>Cut Off Projects</b>			
37	El Estero Streetscape Ph III *	\$ 68,500	n/a

\* A budget appropriation adjustment will be brought before Council when funding is both identified and available.

## NEIGHBORHOOD IMPROVEMENT PROGRAM

### PROJECTS FOR FY 2009/10

1. **CONA Park Center Water Tank** – Relines or replaces the steel water tank at the community center which is severely corroded and a potential health threat.
2. **Fisherman's Flats Greenbelt Ph II** – Clearing of brush and undergrowth in the city-owned greenbelt areas to reduce the fuel load and fire potential.
3. **Robert's Avenue Irrigation** – Provides an irrigation system for the plants that have been planted along the easterly side of the exit road from Del Monte Beach.
4. **Via Paraiso Park Play Equipment Essential Maintenance** – Replaces the worn parts of the play equipment while retaining all of the rest of the equipment.
5. **Hoffman Park Design Revisions** – Provides for the design of a smaller parking lot and relocated CERT container as well as the construction and relocating of the CERT container.
6. **New Monterey Parks Essential Maintenance** – Provides funding to address the most essential needs of the parks within New Monterey such as replacing portions of the wooden retaining walls along the Recreation Trail and the painting of the steel railing Hilltop Park.
7. **Larkin Park Essential Maintenance** – Provides funding for the resurfacing of the basketball court and new striping.
8. **Simoneau Plaza Refurbish Iron Work and Clock** – The clock and steel railings are in need of painting. The clock needs new lenses.
9. **Soledad/Munras Traffic Loop Replacement** – The traffic detection loops, which trigger the signal light at the southeast leg of this intersection, as well as the pavement need to be replaced in order for the signal to properly function.
10. **Fire Stations 1, 2 & 3 Replace Radio/PA System** – Replaces the current system which is insufficient to overcome the ambient noise in the fire houses; awakes fire fighters in an abrupt way resulting in stress; wakes firefighters up needlessly and sometimes is difficult to hear in the dormitory areas.
11. **Skyline Forest Greenbelt Ph V** – Clearing of brush and undergrowth in the city-owned greenbelt areas to reduce the fuel load and fire potential.
12. **Don Dahvee Greenbelt Fuel Reduction Ph III** – Clearing of brush and undergrowth in the city-owned greenbelt areas to reduce the fuel load and fire potential.
13. **Eddie Burns Lane Drainage Improvements** – Provides for the design and construction of drainage improvements along the northerly portion of the alley to prevent the flow of water from the alley onto private properties. Also addresses ponding water along the west side of the alley.
14. **Grace 700 Block Widening** – Provides for the design and construction of a parking bay in front of 705 Grace Street so that a car can be parked there without it being a hazard.
15. **Library Guardrail Safety Improvement** – Provides for the design and construction of code-compliant handrail/guardrails for the northerly stair case.
16. **New Monterey Pedestrian Safety – 2009** – Provides for the design and construction of repairs addressing sidewalk trip hazards caused by street trees on the south side of

Drake Street east of Belden and for a new access ramp at the southeast corner of Hawthorne and Dickman.

17. **Via Paraiso Greenbelt** – Clearing of brush and undergrowth in the city-owned greenbelt areas to reduce the fuel load and fire potential.
18. **Sloat Monument Essential Renovation** – Provides for the design and construction of the hardscape around the base of the monument so that runoff from rains will not flow into the monument.
19. **CONA Sidewalk Trip Hazards Ph II** – Provides funding to repair sidewalks.
20. **Library Upper Patio Membrane and Tile Replacement (formerly Repair/Upgrade Public Entrances)** – Provides for the design and construction of the replacement of the waterproof membrane under the tiles covering the upper patio as well as minor repairs to the concrete curb wall along the pedestrian ramp leading to the parking lot.
21. **Tunnel Tile Repairs** – Replace loose and missing tiles on the ceiling of the Lighthouse Tunnel.
22. **Ferrante Park Replace Play Equipment** – Removes the current play equipment and replaces it with new equipment that can be more easily accessed by people with disabilities.
23. **Jack Park Power Panel Replacement** – Replaces the existing antiquated and inadequately sized power panel which serves the entire park with a new one with more capacity.
24. **MSC Locker Room Automatic Door Openers** – Provides automatic door openers on the men's and women's locker room doors leading into the concourse.
25. **Monterey High School Field and Track Renovation** – Provides partial funding to pay for the construction already completed.
26. **Monte Vista Drive Resurfacing (Soledad to Mar Vista)** – Reconstructs the paving along this portion of Monte Vista.
27. **Fisherman's Flat's Sidewalk, Curb and Gutter Safety Repairs Ph I** – Provides funding to repair sidewalks that are the responsibility of the City.
28. **Dennis The Menace Park Swing & Walkway Replacement** – Replaces the existing swing set located to the west of the entrance to the park. Replaces the asphalt walkway with a concrete walkway.
29. **MSC Door Replacement & Piping Repair In Attic (Mansard)** – Replaces portions of the steel framing surrounding the windows between the concourse and natatorium and at the westerly end of the natatorium. Replaces/repairs selected doors in the natatorium. Replaces domestic water pipe expansion couplings located above the natatorium in the mansard.
30. **Veteran's Park Day Use Area Erosion Control** – The small creek located at the upper portion of the park adjacent to Skyline Drive is severely eroded. This project will provide for the design and construction of a restored and stabilized creek.
31. **EI Estero Bridge Light Fixture Replacement** – Replaces the original lights with new lights that look the same as the original lights.
32. **Gordon House Structural Repairs** – Provides for the design and construction of new foundations and replacement of rotten wood structural members under the Gordon House.

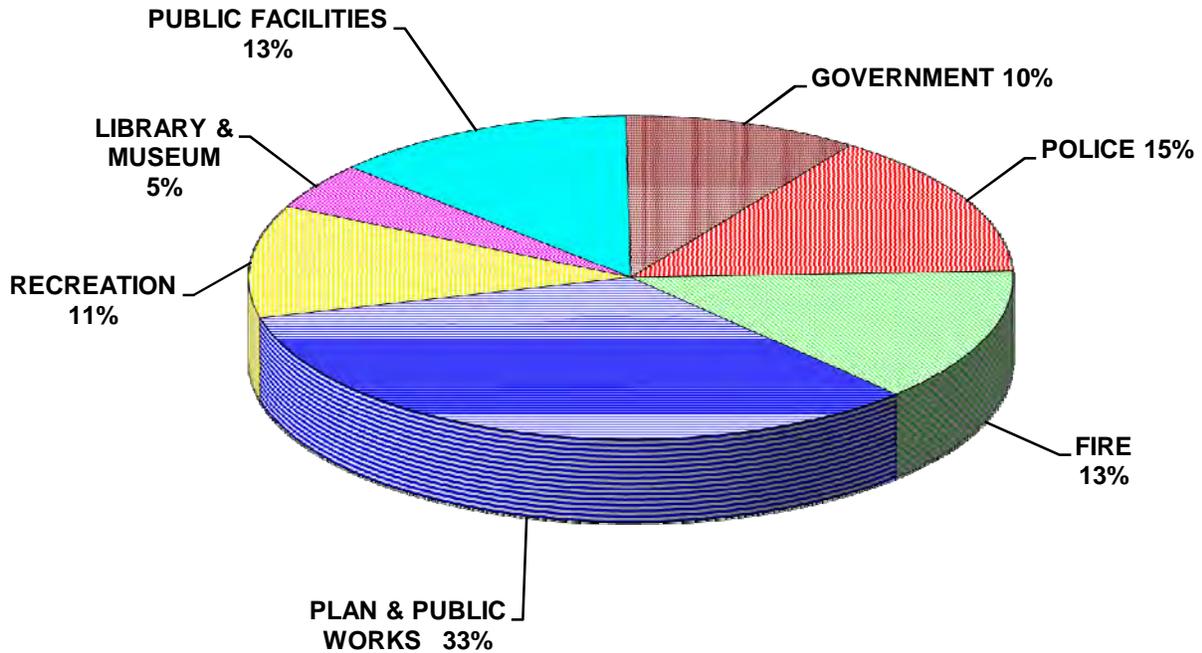
33. **Don Dahvee Walkway Spot Repairs** – Repairs areas of the walkway that are potential tripping hazards.
34. **Fire Vehicle Wash Water Recovery** – Already designed, this project will construct a facility that will allow for fire trucks to be washed at Fire Station One rather than at the City’s corporation yard, which is currently the only place with a wash facility in compliance with the state’s regulations.
35. **Cal-Am Reservoir Storm Water Reuse Study** – Provides funding to look at the possibility of reusing this now empty reservoir for the capture of rainfall runoff from upper New Monterey. Water could then be used for irrigation in New Monterey and Pacific Grove. Pacific Grove has a similar project already budgeted (partially funded).
36. **Dennis The Menace Park Security Light Fixture and Pole Replacement** – Replaces old light fixtures and poles throughout the park with new poles and lights.

### **CUTOFF PROJECT**

37. **El Estero Streetscape Phase III** – Provides for the design and construction of a continuation of the landscaped island and separated parking area to the south of the park along the south side of Pearl Street.

# SUPPLEMENTAL INFORMATION SECTION

**AUTHORIZED POSITIONS BY DEPARTMENT**  
2009-10



TOTAL AUTHORIZED POSITIONS = 491 (Full-time & Regular Part-time)

	2007-08 AMENDED	2008-09 PROPOSED	2008-09 AMENDED	2009-10 PROPOSED
POLICE	79.00	79.00	79.00	72.00
FIRE	54.00	54.00	69.00	66.00
PLANS & PUBLIC WORKS *	173.75	171.75	173.75	162.75
RECREATION	58.75	58.25	58.25	55.25
LIBRARY & MUSEUM	27.50	27.50	27.25	23.25
PUBLIC FACILITIES	66.25	66.25	66.25	63.00
GENERAL GOVERNMENT *	46.00	47.25	47.50	48.75
<b>TOTAL</b>	<b>505.25</b>	<b>504.00</b>	<b>521.00</b>	<b>491.00</b>
* Includes positions related to Internal Service divisions.				

**ADOPTED POSITION CONTROL LIST 2009-10**

	2007-08 Amended	2008-09 Amended	2009-10 Adopted	Comments
<b><u>POLICE DEPARTMENT</u></b>				
<b><u>Administration</u></b>				
Executive Assistant I	1	1	1	
Administrative Assistant I	1	1	0	1 Position moved to Support
Police Chief	1	1	1	
Police Officer	2	1	0	Position moved to Field Operations
Police Recruit	2	2	0	Reduced 2 Positions in 09-10 Adopted Budget
Police Sergeant	2	2	0	1 Position transferred to Field Operations and 1 to Investigations
<b><u>Field Operations</u></b>				
Animal Control Officer	1	1	1	
Deputy Police Chief	1	1	1	
Police Lieutenant	3	3	2	1 Position moved to Investigations
Police Officer	32	33	28	Reduced 3 budgeted and reduced 2 overfill (budgeted) Positions in 09-10 Adopted Budget. 3 moved to Investigations and 1 from Admin
Police Sergeant	7	7	7	1 Position transferred from Administration and 1 moved to Investigations.
<b><u>Support</u></b>				
Administrative Assistant I	2	2	3	1 Position moved from Admin
Police Services Manager	1	1	1	
Police Services Technician	9	9	7	Reduced 2 Positions in 09-10 Adopted Budget
Records/Detention Supervisor	2	2	2	
Senior Police Services Technician	3	3	3	
<b><u>Investigations/Community Services</u></b>				
Criminal Intelligence Specialist	1	0	0	
Crime Analyst	0	1	1	
Deputy Police Chief	1	1	1	
Police Officer	6	6	9	3 moved from Field Operations
Police Sergeant	1	1	3	1 moved from Admin. And 1 moved from Field Operations
Police Lieutenant	0	0	1	1 moved from Field Operations
<b>POLICE DEPARTMENT TOTAL</b>	<u>79</u>	<u>79</u>	<u>72</u>	
<b><u>FIRE DEPARTMENT</u></b>				
<b><u>Administration</u></b>				
Administrative Analyst	1	1	1	
Executive Assistant I	1	1	1	
Fire Chief	1	1	1	
Assistant Fire Chief	0	1	1	1 Add to 08-09 Positions with PG Fire Service contract
Administrative Assistant I	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
Fire Prevention Technician	0	1	1	1 Add to 08-09 Positions with PG Fire Service contract
<b><u>Fire Prevention &amp; Emerg. Preparedness</u></b>				
Division Chief, Fire Marshal	0	1	1	1 Add to 08-09 Positions with PG Fire Service contract
Deputy Fire Marshal	1	1	1	
<b><u>Fire Operations</u></b>				
Division Chief	3	3	3	
Fire Captain	12	15	15	
Fire Engineer	12	15	15	
Firefighter	21	25	24	
Overfill Firefighter	0	2	1	1 Filled Overfill Position with PG Fire Service contract
<b><u>Training</u></b>				
Division Chief	1	1	1	
<b>FIRE DEPARTMENT TOTAL</b>	<u>54</u>	<u>69</u>	<u>66</u>	

**ADOPTED POSITION CONTROL LIST 2009-10**

	2007-08 Amended	2008-09 Amended	2009-10 Adopted	Comments
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**PLANS & PUBLIC WORKS DEPARTMENT**

**Administration 3110**

Executive Assistant I	1	1	1	
Deputy City Mgr Plans & Pw	1	1	1	Position dollars not budgeted after 07/18/09
Grants & Governmental Affairs Manager	1	1	0	Position moved to Finance
Recycling Coordinator	1	1	1	Contract Position to 6/30/09, extended to 06/30/12
Accounting Specialist	1	1	1	
Solid Waste Program Manager	1	1	1	
Administrative Assistant I	0	0	0.75	Moved from 3410 for 09-10

**Planning and Engineering 3121**

Associate Civil Engineer	2	1	0	Reduced 1 Position in 09-10 Adopted Budget
City Engineer	1	1	1	
Engineering Technician	2	2	2	
Code Compliance Coordinator	0	1	1	
Associate Planner	1	1	1	
Chief Of Planning, Engineering And Environmental Compliance	1	1	1	
Executive Assistant II	1	1	1	
Senior Associate Planner	2	2	2	
Principal Planner	3	3	3	
Administrative Assistant II	3	3	3	
Transportation Planner	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
Senior Engineer	0	0	1	Moved from 3140 for 09-10 Proposed Budget

**Engineering/Survey 3122**

Associate Engineering Surveyor	1	1	1	
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**Construction Management 3140**

Associate Civil Engineer	1	1	1	
Principal Engineer	1	1	1	
Administrative Assistant I	1	1	1	
Special Senior Project Mgr	1	0	0	
Administrative Assistant I	0.75	0	0	
Senior Engineer	0	1	0	Moved to 3121 for 09-10 Proposed Budget

**Transportation Engineering 3144**

City Traffic Engineer	1	1	1	
Field Assistant II	1	1	1	
Signal Maintenance Technician	1	1	1	
Transportation Program Coordinator	1	0	0	
Associate Civil Engineer	0	1	1	

**Street Maintenance 3151**

Lineworker	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
Administrative Assistant I	1	1	1	
Senior Street Maintenance Worker	1	1	2	1 Position moved from 280-3155 in 09-10 proposed budget
Sign Crafts Supervisor	1	1	1	
Street & Utility Manager	1	1	1	
Street & Utility Supervisor	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
Street Maintenance Leadworker	1	1	2	Added 1 Position in 09-10 Adopted budget
Street Maintenance Worker	3	3	2	Reduced 1 Position in 09-10 Adopted Budget

**Sewer Maintenance 279-3153**

Street & Utility Supervisor	1	1	1	
Senior Street Maintenance Worker	2	2	2	
Street Maintenance Worker	2	2	2	

**Storm Drain Engineering 280-3121**

Associate Civil Engineer	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
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**ADOPTED POSITION CONTROL LIST 2009-10**

	2007-08 Amended	2008-09 Amended	2009-10 Adopted	Comments
Senior Environmental Reg. Analyst	0	0	1	Added 1 Position in 09-10 Adopted budget
Environmental Reg. Analyst	0	0	1	Added 1 Position in 09-10 Adopted budget
<b><u>Storm Drain Construction Mgmt 280-3140</u></b>				
	1	0	0	
<b><u>Storm Drain/ Maintenance 280-3155</u></b>				
Senior Street Maintenance Worker	1	1	0	1 Position moved to 3151 in 09-10 Proposed Budget
Senior Street Sweeper Operator	1	1	1	
Street & Utility Supervisor	1	1	1	
Street Sweeper Operator	1	1	1	
<b><u>Building Maintenance 101-3152</u></b>				
Building Maintenance Craftsworker	5	5	3	Reduced 2 Positions in 09-10 Adopted Budget
Building Maintenance Supervisor	1	0	0	
Electrician	1	1	1	
<b><u>Custodial Services 101-3172</u></b>				
Custodial Supervisor	1	1	1	
Custodian	9	9	9	
Facility Attendant	1	1	1	
Senior Custodian	2	2	2	
<b><u>Presidio Maintenance Admin 650-3110</u></b>				
Accounting Assistant	1	1	1	
Assistant Dir Plans & Pw	1	1	1	
Senior Administrative Analyst	1	1	1	
Quality Control Inspector	1	1	2	Added 1 Position in 09-10 Adopted budget
<b><u>Presidio Maintenance Streets 650-3151</u></b>				
Street Maintenance Worker	1	1	1	
Senior Street Maintenance Worker	1	1	1	
<b><u>Presidio Maintenance Buildings 650-3152</u></b>				
Assistant Electrician	1	1	1	
Building Maint. Craftsworker	9	9	8	Reduce 1 position in proposed 09-10 budget
Building Maintenance Supervisor	1	2	2	
Facilities Maintenance Coord.	1	1	1	
Building Maintenance Worker	1	1	1	
Electrician	2	2	2	
Historic Facilities Sr. Craftsworker	1	1	1	
Park Maintenance Worker	0	0	1	Budget
Maintenance Technician	1	1	1	
Administrative Assistant I	2	2	2	
Administrative Assistant II	1	1	1	
Parts Clerk	1	1	1	
General Svc Superintendent	1	1	1	
Senior Craftsworker	4	5	5	
Arborist	1	0	0	
Assistant Urban Forester	0	1	1	
Senior Locksmith	0	0	1	Add 1 Position in proposed 09-10 budget
<b><u>Presidio Project Engineering &amp; Mgmt 650-3159</u></b>				
Associate Civil Engineer	2	1	1	
Senior Engineer	1	1	1	
Assistant Engineer (Mechanical)	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
<b><u>Presidio HVAC/Boiler Systems 650-3160</u></b>				
HVAC Senior Technician	1	1	1	
Building Maint. Craftsworker	1	1	1	
<b><u>Vehicle Management - Mechanical</u></b>				
Automotive Attendant	1	1	1	

**ADOPTED POSITION CONTROL LIST 2009-10**

	2007-08 Amended	2008-09 Amended	2009-10 Adopted	Comments
Automotive Mechanic	4	4	3	Reduced 1 Position in 09-10 Adopted Budget
Fleet Coordinator	1	1	1	
Lead Mechanic	1	1	1	
Administrative Assistant I	1	1	1	
<b>Contract Parts Clerk</b>	1	1	1	

**Parks 3210**

Field Assistant II	1	1	1	
Park Attendant	1	1	1	
Park Maintenance Craftworker	3	3	2	Reduced 1 Position in 09-10 Adopted Budget
Park Maintenance Leadworker	2	2	2	
Park Maintenance Supervisor	2	2	2	
Park Maintenance Worker	13	13	10	2 Position reduced, 1 move to POM for 09-10 Proposed Budget
Parks Crafts Leadworker	1	1	1	
Parks & Maint. Operations Sup.	1	1	1	
Pest Control Advisor	1	1	1	
Senior Park Maintenance Worker	2	2	2	

**Urban Forestry 3230**

Arborist	1	1	1	
Forester	1	0	0	
Urban Forester	0	1	1	
Greenbelt Coordinator	1	1	1	
Tree Maintenance Worker	2	2	1	Reduced 1 Position in 09-10 Adopted Budget
Tree Trimmer	2	2	2	

**Cemetery**

Cemetery Coordinator	1	1	1	
Cemetery Maintenance Worker	2	2	2	

**Street Maintenance Districts 261/262-3210**

Senior Park Maintenance Worker	1	1	1	
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**Building Safety and Inspection 3410**

Public Works Inspector	2	2	2	
Building Inspector	2	2	2	
Code Enforcement Officer	0	0	0	
Chief Of Inspct Srvc/Bldg Off.	1	1	1	
Building Plans Examiner/Inspector	1	1	1	
Building Technician	1	1	1	
Administrative Assistant II	1	1	1	
Administrative Assistant I	0	0.75	0	.75 Position moved to PPW Admin for 09-10 Proposed Budget

**Housing and Property Mgt.**

Administrative Analyst	2	1	1	
Administrative Analyst - Real Estate	0	1	1	
HCD Coordinator - Programs	1	1	1	
HCD Coordinator - Projects/Prgm.	1	1	1	
HCD Coordinator - Housing programs	0	1	1	
Housing and Property Manager	1	1	1	
Administrative Assistant II	1	1	1	

**PLANS & PUBLIC WORKS**

<b>DEPARTMENT TOTAL</b>	173.75	173.75	162.75	
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**RECREATION & COMMUNITY SERVICES DEPT.**

**Administration**

Administrative Analyst	1	1	1	
Executive Assistant II	1	1	1	
Community Services Director	1	1	1	
Administrative Assistant I	3	3	1	Reduced 2 Positions in 09-10 Adopted Budget
Recreation & Comm. Svcs. Mgr.	1	1	1	
Recreation Supervisor	1	1	1	

**ADOPTED POSITION CONTROL LIST 2009-10**

	<b>2007-08 Amended</b>	<b>2008-09 Amended</b>	<b>2009-10 Adopted</b>	<b>Comments</b>
Administrative Assistant I	0	0	0.75	Added .75 Positions in 09-10 Adopted Budget
<b><u>Youth Center 500-5121</u></b>				
Recreation Coordinator	1	1	1	
Lead Preschool Instructor	0.75	0.75	0.75	
Recreation Specialist	0.75	0.75	0.75	
<b><u>Senior Center 500-5122</u></b>				
Recreation Coordinator	1	1	1	
Recreation Specialist	0.75	0.75	0.75	
<b><u>Hilltop Park Center 500-5124</u></b>				
Recreation Coordinator	1	1	1	
Lead Preschool Instructor	1.5	1.5	1.5	
Recreation Specialist	0.75	0.75	0.75	
<b><u>Cona Park Center 500-5125</u></b>				
Recreation Coordinator	1	1	1	
Lead Preschool Instructor	0.75	0.75	0.75	
Recreation Specialist	0.75	0.75	0.75	
<b><u>Special Programs &amp; Events 500-5130</u></b>				
After School Site Directors	1.5	1.5	1.5	
Recreation Specialist	1.5	0	0	
Senior Recreation Leader	1.5	1.5	1.5	
Recreation Specialist (FT)	0	1	1	
<b><u>Sports 500-5160</u></b>				
Recreation Specialist	0.75	0.75	0.75	
Sports Coordinator	1	1	1	
<b><u>Sports Center - Operations 500-5180</u></b>				
Aquatics Coordinator	1	1	1	
Aquatics Specialist I	1.5	1.5	1.5	
Aquatics Specialist II	1	1	1	
Control Cashier	4	4	4	
Facility Attendant	6.5	6.5	5.75	Reduced .75 Positions in 09-10 Adopted Budget
Guest Services Coordinator	0	0	1	Added 1 Position in 09-10 Adopted Budget
Recreation Specialist-Facility	0	0	0.75	Added .75 Position in 09-10 Adopted Budget
Facility Coordinator	2	2	0	Reduced 2 Positions in 09-10 Adopted Budget
Fitness Manager	1	1	1	
Group Exercise Coordinator	1	1	1	
Laundry Attendant	2	2	2	
Lifeguard	0.75	0.75	0.75	
Maintenance Specialist	1	1	1	
Administrative Assistant I	2	2	2	
Administrative Assistant II	1	1	1	
Physical Therapist	1.5	1.5	1.5	
Recreation Specialist	1.5	1.5	0.75	Reduced .75 Positions in 09-10 Adopted Budget
Senior Facility Attendant	1	1	1	
Sports Center Manager	1	1	1	
Sports Center Operations Mgr.	1	1	1	
Sports Coordinator	1	1	1	
Tot Activity Leader	0.75	0.75	0.75	
<b><u>Sports Center - Maintenance 500-5189</u></b>				
Building Maint. Craftsworker	1	1	1	
Senior Craftsworker	1	1	1	
<b>RECREATION &amp; COMMUNITY SERVICES DEPARTMENT TOTAL</b>				
	<u>58.75</u>	<u>58.25</u>	<u>55.25</u>	

**ADOPTED POSITION CONTROL LIST 2009-10**

	2007-08 Amended	2008-09 Amended	2009-10 Adopted	Comments
<b>LIBRARY</b>				
<b>Administration</b>				
Executive Assistant II	1	1	1	
Archivist	1	1	1	
Assistant Library Director	1	1	1	
Library Director	1	1	1	
Administrative Assistant I	0.5	0.5	0	Reduced .5 Position in 09-10 Adopted Budget
Special Services Coordinator	1	1	0.5	Reduced .5 Position in 09-10 Adopted Budget
<b>Support Services</b>				
Automated Systems Coordinator	1	1	1	
Library Assistant I	0.75	0.75	0.75	
Library Assistant II	1	1	1	
Library Assistant III	1	1	1	
Technology Services Specialist	1	1	1	
<b>Reference Services</b>				
Librarian	2	3	3	
Senior Librarian	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
<b>Youth Services</b>				
Librarian	3.75	2.75	2.75	
Youth Services Manager	1	1	1	
<b>Readers' Services</b>				
Library Assistant I	2.5	2.25	2.25	Incorrectly stated as 2.5 in prior periods; 3 Staff @ .75% FTE = 2.25 FTE
Library Assistant II	2	1	1	
Library Assistant III	1	1	1	
Reference & Reader Svcs Mgr	1	1	1	
Resources Sharing Coordinator	0	1	0	Position Eliminated 09-10 Budget
Senior Library Page	0.75	0.75	0	Reduced .75 Positions in 09-10 Adopted Budget
<b>Museum</b>				
Cultural Arts Assistant	0.75	0.75	0.5	Reduced .25 Positions in 09-10 Adopted Budget
Administrative Assistant I	0.5	0.5	0.5	
Museum & Cultural Arts Mgr	1	1	1	
<b>LIBRARY DEPARTMENT TOTAL</b>	<b>27.5</b>	<b>27.25</b>	<b>23.25</b>	
<b>PUBLIC FACILITIES DEPARTMENT</b>				
<b>Administration</b>				
Executive Assistant I	1	1	1	
Conference Center General Manager	1	1	1	
Event & Sales Assist	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
Public Facilities Director	1	1	1	
Sales Office Assistant	0	0	0.75	Moved from Conference Center Sales
<b>Conference Center- Sales</b>				
Sales Manager	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
Sales Office Assistant	1.75	1.75	1	Moved to Conference Center Admin.
Senior Sales Manager	1	1	1	
<b>Conference Center - Operations</b>				
Custodian	1	0	0	
Senior Custodian	0	1	1	
Event Supervisor	1	1	1	
Events Coordinator	1	1	1	
Facility Attendant	4	4	3	Reduced 1 Position in 09-10 Adopted Budget
Event & Sales Assist	1	1	1	
Operations Supervisor	1	1	1	
Senior Facility Attendant	1	0	0	

**ADOPTED POSITION CONTROL LIST 2009-10**

	2007-08 Amended	2008-09 Amended	2009-10 Adopted	Comments
Operations Coordinator	0	1	1	
<b><u>Conference Center - Maintenance</u></b>				
Senior Craftworker	1	1	1	
<b><u>Marina &amp; Harbor</u></b>				
Harbor Maintenance Craftworker	2	2	1	Reduced 1 Position in 09-10 Adopted Budget
Harbor Maintenance Leadworker	1	1	1	
Harbor Security Worker	3	3	3	
Harbormaster	1	1	1	
Marine Operations Supervisor	1	1	1	
Waterfront Maint. Supervisor	1	1	1	
Marine Operations Specialist	1	1	1	
Marina Harbor Assistant	1	1	1	
<b><u>Parking</u></b>				
Account Clerk	1	0	0	
Administrative Assistant I	1	0	0	
Accounting Assistant	0	2	2.75	Add .75 Position for 09-10 Proposed Budget
Off-Street Parking Supervisor	1	1	1	
Parking Attendant	6	6	6	
Parking Controls Technician	2	2	2	
Parking Enforcement Officer	6.25	6.25	6.25	
Parking Enforcement Supervisor	1	1	1	
Parking Facility Worker	5.25	5.25	5.25	
Parking Maintenance Craftworker	1	1	1	
Parking Maintenance Supervisor	1	1	1	
Parking Maintenance Worker	2	2	2	
<b><i>Overfill Parking Maint Worker</i></b>				09/10 proposed budget extends 1 overfill to 6/30/10, funded by vacancy in authorized staff
Parking Revenue Supervisor	1	1	1	
Parking Superintendent	1	1	1	
Accounting Specialist	1	1	1	
Senior Parking Attendant	2	2	2	
Senior Parking Controls Technician	1	1	1	
Senior Parking Enforcement Off.	1	1	1	
Senior Street Sweeper Operator	1	1	1	
Street Sweeper Operator	1	1	1	
<b>PUBLIC FACILITIES</b>				
<b>DEPARTMENT TOTAL</b>	<b>66.25</b>	<b>66.25</b>	<b>63</b>	
<b><u>CITY MANAGER DEPARTMENT</u></b>				
<b><u>Administration</u></b>				
Assistant City Manager	1	1	1	
City Manager	1	1	1	
Senior Executive Assistant	1	1	1	
Executive Assistant I	0.67	0.67	0.67	
<b><u>Community Resources/Education</u></b>				
Communications & Outreach Mgr.	1	1	1	
Communications Assistant	0.75	0.5	0.5	
Media Assistant	0	0.75	0.75	
<b><u>City Clerk &amp; Printing</u></b>				
Senior Assistant City Clerk	1	1	1	
Director of Info. Res./City Clerk	1	1	1	
Executive Assistant I	0.33	0.33	0.33	
<b><i>Contract Assistant City Clerk</i></b>	1	1	1	Per 07/08 budget; Extend Contract to 06/30/10
<b><i>Contract Admin. Services Manager</i></b>	1	1	1	Per 07/08 budget; Extend Contract to 06/30/10
<b><u>Information Services</u></b>				
Computer Operations Specialist	1	1	1	
GIS Coordinator	1	1	1	

**ADOPTED POSITION CONTROL LIST 2009-10**

	<b>2007-08 Amended</b>	<b>2008-09 Amended</b>	<b>2009-10 Adopted</b>	<b>Comments</b>
Information Services Manager	1	1	0	Reduced 1 Position in 09-10 Adopted Budget
Information Services Solutions Administrator	0	0	1	Added 1 Position in 09-10 Adopted Budget
Network Administrator	1	1	1	
Network Analyst	1	1	1	
Network Specialist	1.75	1.75	2	1 Position converted from RPT to FT for 09-10 Proposed Budget
Systems Analyst	3	3	3	Per 07/08 budget; Extend Contract to 06/30/10
<b>CITY MANAGER DEPT. TOTAL</b>	<b>19.5</b>	<b>20</b>	<b>20.25</b>	
<b><u>CITY ATTORNEY DEPARTMENT</u></b>				
Assistant City Attorney	1	1	1	
City Attorney	1	1	1	
Legal Assistant	0.75	0.75	0.75	Position being filled at FTE of 50%
Executive Assistant II	1	1	1	
<b>CITY ATTORNEY DEPT. TOTAL</b>	<b>3.75</b>	<b>3.75</b>	<b>3.75</b>	
<b><u>HUMAN RESOURCES DEPARTMENT</u></b>				
<b><u>Human Resources Administration</u></b>				
Executive Assistant I	1	1	1	
Asst. Human Resources Director	1	1	1	
Community Resources Coord.	0.75	0.75	0.75	
Human Resources Analyst	1	1	1	
Human Resources Director	1	1	1	
Human Resources Specialist	1	1	1	
<b><u>Workers' Comp/Employ. Benefits</u></b>				
Benefits Manager	1	1	1	
Administrative Assistant II	1	1	1	
<b>HUMAN RESOURCES DEPT. TOTAL</b>	<b>7.75</b>	<b>7.75</b>	<b>7.75</b>	
<b><u>FINANCE DEPARTMENT</u></b>				
<b><u>Administration</u></b>				
Executive Assistant I	1	1	1	
Administrative Services Manager	1	1	1	
Finance Director	1	1	1	
<b><u>Revenue Division</u></b>				
Finance Analyst	1	1	1	
Accounting Assistant	1	1	1	
Revenue Manager	1	1	1	
Accounting Specialist	2	2	2	
Grant & Governmental Affairs Manager	0	0	1	Transfer from PPW 1268/001
<b><u>Accounting</u></b>				
Accountant/Auditor	1	1	2	
Accounting Assistant	1	1	1	
Assistant Finance Director	1	1	1	
Senior Accountant	1	1	1	
Senior Accountant-Presidio	0	1	0	Positon filled at Acct/Auditor 3310/004
Accounting Specialist	3	3	3	
<b>FINANCE DEPARTMENT TOTAL</b>	<b>15</b>	<b>16</b>	<b>17</b>	
<b>GRAND TOTAL</b>	<b>505.25</b>	<b>521.00</b>	<b>491.00</b>	



**CITY OF MONTEREY  
STRATEGIC INITIATIVE UPDATE**

**June 2009**

**WORKING TO IMPROVE THE QUALITY OF LIFE OF OUR RESIDENTS**

**Complete the vision for Window-on-the-Bay Park. (Plans and Public Works)**

Staff continues discussions on the remaining parcels in the Window on the Bay target areas, as well as beginning master planning efforts for the City's entire waterfront.

**Update the storm drain utility, sanitary sewer and pavement maintenance needs and financing mechanism. (Plans and Public Works)**

Staff continues planning for the long-term financing of sewer improvements, and anticipates City Council review later this year. Staff is also very actively involved with the regional storm water group, and is evaluating alternatives for storm draining financing including the City's grease program.

We have received funding for street reconstruction from a variety of sources including American Recovery and Reinvestment Act, Proposition 1B, the General Fund, Gas Tax, and the Construction Truck Impact Fee. Street reconstruction will continue through the remainder of this year. Some of these funds will be used for the Del Monte Avenue crash reduction project.

**Develop policy and framework for meeting Areas of Special Biological Significance (ASBS) regulations. (Plans and Public Works)**

The City remains active in on-going dialogues regarding ASBS regulations. The City is working with other area agencies impacted by these regulations to develop a local monitoring network.

**Identify another specific major workforce housing project in collaboration with other agencies / or key stake-holders, and develop an action plan for possible implementation. Specific focus would be on use of Ft. Ord / Ryan Ranch properties. (Plans and Public Works)**

The City Council included development planning scenarios to the Planning Commission work program for Fiscal Years 2009-2011. There is not presently a timeline for this work program item.

**Continue to coordinate with other local fire departments to explore a higher level of service to the entire region by reducing duplicate overhead and better utilizing existing resources, using agreements and / or consolidations. (Fire)**

There are continuing Executive Management and policy-level discussions and planning to approve a fire services agreement with Carmel-By-The-Sea, similar to the agreement between Monterey and Pacific Grove. In addition, there are continuing discussions with the Monterey

Peninsula Airport District regarding potential opportunities for collaboration to enhance fire services in the greater Airport vicinity. Discussions continue with other regional City Managers and special district Board Managers and Presidents regarding regional fire service delivery options and opportunities

**Develop a condominium conversion policy recommendation to end the moratorium. (Plans and Public Works)**

Revisions to the condominium conversion ordinance will be reviewed by the Planning Commission and City Council in the next several months. The Subdivision Ordinance was modified some time ago, well prior to expiration of the moratorium, to address issues identified with condominium conversions at that time.

**Develop a system of standards and incentives for sustainability of new construction and remodels – “Green Initiative”. (Plans and Public Works)**

This item is completed. Mandatory compliance begins in August of 2009.

**ENSURING A LEVEL OF ECONOMIC VITALITY SUFFICIENT TO SUPPORT OUR QUALITY OF LIFE AND MUNICIPAL INFRASTRUCTURE REQUIREMENTS -- BOTH PHYSICAL AND HUMAN**

**Evaluate the appropriate use and restoration of the passenger depot building on the west side of the Catellus property. Complete public improvements on the east side, including improvements to the dry storage boat yard and parking lot. (PPW)**

- a. **Develop Council consensus on facilitating Monterey Bay Kayaks and Adventures by the Sea operators**
- b. **Develop improvement plan for boat dry storage area**
- c. **Develop reuse strategy for the train depot**

The City Council has added master planning of our waterfront to the Planning Commission work program for Fiscal Years 2009-2011. Staff continues to field reuse strategies for the passenger depot.

**Develop a traffic impact fee to support General Plan implementation. (Plans Public Works)**

Consultant has been selected, and the evaluation process has begun.

**Ensure long-term revenue / expenditure balance in the City’s operating budget and develop an infrastructure re-capitalization strategy. (City Manager/Finance)**

It is no secret that structural balance in the operating budget has been a challenge of late. We have, however, been able to present a responsible budget reduction plan to the City Council so that we are able to live within our means. Our pursuit of long term sustainability in our operating posture is continuing.

Regarding infrastructure re-capitalization, beginning in fiscal year 2006-07 and continuing on into the current fiscal year, the Council established several Capital Facilities Renewal Reserves

for key buildings including the Sports Center, Conference Center, Wharves, Library, City Hall and Recreation Centers. The purpose of these reserves is to set aside funding, before it is actually needed, to renew and refurbish facilities in the future when the need arises. Much more needs to be done to fully fund infrastructure renewal including streets, storm drains and sewer line and funding mechanisms for these items are being studied. Our infrastructure efforts will be boosted somewhat as the economy improves as "new" revenues will be dedicated to infrastructure and facility renewal rather than service restoration.

**Develop a strategy for expanding the economic value of DLI, NPS and other federal activities. (City Manager)**

Due to competing priorities, no progress has been made on this in the current fiscal year.

**Enhance heritage tourism efforts through continued collaboration with local, state, federal and private organizations. (Museum and Cultural Arts)**

Museum and Library staff worked with Historic Monterey, CSUMB and the Preserve America federal grant program to implement interpretive historic signage at Colton Hall, Custom House, Casa Serrano, Cooper Molera and The Royal Presidio Chapel, to improve draft "Explore Historic Monterey" heritage tourism website and worked with Historic Monterey, Fisherman's Wharf Association and OMBA to publish second edition of "Explore Historic Monterey" brochure. Museum Manager attended California Cultural and Heritage Tourism Symposium in January 2009.

**Encourage each business district to develop an economic revitalization strategy.**

Staff has not yet begun work on this initiative, but continues to work actively with each and every business association.

**PROVIDING SUFFICIENT RESOURCES AND SUPPORT TO DEVELOP AND RETAIN A HIGH QUALITY CITY WORKFORCE**

**Continue initiatives to transform the City's business processes and manage the corporate information of the organization, including the continued deployment of electronic-government business systems. (City Manager)**

Deployment of the City's new phone system and the overhaul of the business and accounting processes supporting the City's services to the Presidio Progress have been completed. Progress continues on the City's electronic content management strategy and substantial progress is also being made on our cost accounting and e-government initiatives.

**Expand staff development and supervisory leadership programs to provide opportunities for City employees to enhance performance and professional growth and to develop succession planning strategies as a means to meet the City's future leadership needs. (Executive Management / Human Resources)**

Staff is currently developing its first Office Professional's Academy, which we expect to start in Fall 2009. Additionally, staff is providing ongoing training in the new Office Suite programs, including Microsoft Word, Excel, and Powerpoint. Finally, staff is planning on additional Leadership and Supervisory academies in the next calendar year.

**Develop and implement staff recruitment, retention and recognition strategies. (Executive Management / Human Resources)**

Staff will soon be unveiling a new online application system, which will not only make it much easier for potential applicants to apply to the City, but also streamline the City's recruitment process. Staff is also moving towards web-based advertising, which will reach a wider variety of candidates. With regards to retention, staff is focusing on ongoing training and development opportunities as well as promoting within to retain staff.

**Complete the integration of the Community Development and Public Works departments into a single organization (City Manager, Plans and Public Works, Human Resources)**

This item is completed. Staff is currently succession planning for the pending retirement of the Deputy City Manager – Plans and Public Works.

**ENSURING AN ADEQUATE WATER SUPPLY FOR THE CITY; NOW AND IN THE FUTURE**

**Initiate land transfer process and water resource for Monterey's Ft. Ord properties. (Plans and Public Works)**

Staff continues to work with the Fort Ord Reuse Authority to transfer the remaining acreage at the former Fort Ord to the City. Staff is also developing a partnership with the U.S. Army with the hope of securing additional water resources for development of workforce housing on the property.

**Develop water allocation policy to support Council priorities and strategic initiatives.**

The City continues its leadership role in developing a safe and sustainable water supply while continuing to encourage innovation, conservation, and water efficiency. The City Council has actively supported regional water supply concepts, and remains very active in regional water supply planning.

**PROVIDING THE CITY OF MONTEREY WITH MULTIPLE MODES OF TRANSPORTATION THAT ARE SAFE, EFFICIENT AND EFFECTIVE**

**Implement high priority circulation improvement and maintenance projects on Lighthouse / Del Monte corridor and Highway 68, with specific emphasis on the following:**

**a. Develop policy direction on Lighthouse Avenue traffic objectives and necessary improvements.**

The City Council selected a preferred alternative to change Lighthouse Avenue to three-lane, one-way (northbound) with one lane being a transit lane. The next step is to begin environmental review process and extensive public input workshops pending funding.

**b. Complete Highway 68 improvements at CHOMP.**

Project was completed in March 2008. The final EIR for Holman Highway/Highway 1 was completed in June of 2009. Only partial funding exists for design.

**c. Complete the N. Fremont / Del Monte / Lighthouse signal controller upgrades.**

Staff has not yet begun work on this project.

**d. Develop strategy for Washington-Del Monte improvements.**

This project will be executed concurrent with Lighthouse Avenue improvements.

**APPROPRIATELY PRESERVE, PROMOTE AND MAINTAIN OUR HISTORIC, CULTURAL AND ENVIRONMENTAL ASSETS**

**Develop strategy to preserve and interpret Pacific Biological Lab, Wing Chong Market and La Ida Café. (Museum and Cultural Arts and Plans and Public Works)**

Museum staff submitted a grant request to Community Foundation of Monterey County for restoration of specimen tanks at PBL and funding to develop interpretive plan for exterior of PBL.

**Expand Library funding sources and endowment to improve library services to residents, local business owners, employees, students and visitors. (Library)**

Library Board fund development subcommittee working with Friends of Monterey Public Library (501c3) members to enhance fund-raising efforts and develop terms of Library endowment, and with two fund development consultants from Community Foundation of Monterey County during 2009.

**Maintain responsible stewardship of historic and cultural resources. (Library, Museum and Cultural Arts and Plans and Public Works)**

Library "Shades and Stories of Monterey" grant-funded oral history project under way; Museum staff continue to maintain art collections, monuments, statuary and City-owned museums. Oversaw repair of Conference Center exterior mosaic funded by NIP.

The Planning, Engineering, & Environmental Compliance Division continues to implement General Plan policy to complete a Citywide historic survey. The City will begin the New

Monterey historic survey in August of 2009, and continues to work with the owners of historic resources on protection and rehabilitation.

**Develop strategy for the expansion of cultural and performing arts.**

On hold due to pending budget reductions.

**MAINTAIN AND EXPAND AN ENVIRONMENT THAT SOLICITS, WELCOMES AND APPRECIATES INPUT FROM ALL**

While this value driver did not have any Strategic Initiatives attached to it this year, a number of work program items reflect the importance that the City Council has placed on it. First, the City Council has authorized a “rebalancing” of the City’s communications portfolio that will substantially extend our reach out to the community (and theirs back to the City) at no additional out-of-pocket cost.

An online version of City Focus now augments the printed newsletter. The online newsletter allows residents to subscribe to the publication and gives the City an email database of people interested in the latest news from the City.

The City’s Government Access Video program continues to grow on cable and the Internet. We are producing more video content and delivering it across multiple distribution channels, such as Channel 25, monterey.org, and YouTube.

The City’s Web site, monterey.org continues to grow in terms of size and relevance. Our internal CityTalk newsletter and the Library Blog continue to be active tools.

Lastly, our staff mounted an exhaustive community participation effort as we developed our budget reduction strategies. This campaign led to substantial participation at several community meetings and hundreds of suggestions submitted to the City.

## **FINANCIAL POLICIES**

### **REVENUE POLICIES**

- The City will set fees and user charges for each enterprise fund at a level that fully supports the total direct and indirect program costs. Indirect costs will ultimately include the cost of annual depreciation of fixed assets.
- The City Council will establish fees for non-enterprise funds based upon an awareness of the total direct and indirect costs of offering a service. It is recognized that certain services may be subsidized by general taxes based upon a level of subsidy determined by the Council.
- The City will aggressively pursue collection of all revenues when due.

### **OPERATING BUDGET POLICIES**

- The City Council will adopt and maintain a balanced annual operating budget and an integrated five-year capital improvement budget.
- Current annual revenues will be equal to or greater than current expenditures. The City will maintain a long-range fiscal perspective by annually preparing and maintaining a five-year General Fund operating revenue, expenditure and available reserve schedule and a five-year capital improvement plan.
- Any normal existing revenue inflation will be used to pay for normal existing expenditure inflation. The identification of funding sources will be required for any new or expanded programs.
- The City will provide for adequate maintenance and the orderly replacement of fixed assets and equipment.
- As resource allocation plans are developed, consideration for citywide public safety shall be given high priority.
- The City will comply with all the requirements of Generally Accepted Accounting Principles (GAAP).
- The City will annually retain the services of an independent Certified Public Accounting firm to audit the City's financial statements and conduct any tests of the City's records deemed necessary to render an opinion on the City's compliance with Generally Accepted Accounting Principles (GAAP).

## **FINANCIAL POLICIES**

### **CAPITAL IMPROVEMENT POLICIES**

- All estimated construction, maintenance and operating costs and potential funding sources for each proposed capital improvement and neighborhood improvement will be identified before it is submitted to the City Council for approval.
- The City will finance only those capital improvements that are consistent with the adopted capital improvement plan and City priorities. All capital improvement operating and maintenance costs will be included in operating budget forecasts.

### **DEBT POLICIES**

- Only capital improvements that cannot be financed from current revenues will be financed with debt borrowing except for enterprise funds. The City will determine and use the least costly financing method for all new capital improvement projects.
- The term for repayment of long-term financing for capital improvements will not exceed the expected useful life of the project.

### **RESERVE POLICIES**

- The City goal will be to maintain a reserve for emergencies and economic uncertainty equivalent to 15% of the General Fund annual operating budget.
- The City will maintain appropriate reserves in the Self-Insurance Funds based on statutory requirements and actuarially projected needs.

### **PROPERTY MANAGEMENT**

- Acquisition of real property shall be tied to a specific objective, with the source of adequate funds identified and considerations given for the long-term fiscal and policy impacts.
- Disposition of real property shall be considered for those properties without specific deed restrictions and which are unused, under-utilized, economically not viable, or which were acquired for an outdated plan or purpose.



City of Monterey  
Finance Department  
735 Pacific Street, Suite A  
Monterey, California 93940

(831) 646-3940