

CITY OF MONTEREY



ADOPTED BUDGET 2006-07

CITY OF MONTEREY
ADOPTED BUDGET
2006-07

CITY COUNCIL

Mayor Dan Albert

Chuck Della Sala
Libby Downey

Jeff Haferman
Clyde Roberson

PRINCIPAL ADMINISTRATIVE OFFICERS

City Manager Fred Meurer
Assistant City Manager Fred Cohn
City Attorney Deborah Mall
City Clerk Bonnie Gawf
Community Development Director William Wojtkowski
Finance Director Don Rhoads
Fire Chief Sam Mazza
Library Director Kim Bui-Burton
Human Resources Director Ralph A. Bailey
Police Chief Carlo Cudio
Public Facilities Director Carl Anderson
Deputy Public Works Director Hans Uslar
Deputy Public Works Director Les Turnbeaugh
Deputy Public Works Director Doug Stafford
Recreation and Community Service Director Kay Russo



CITY OF MONTEREY

ADOPTED BUDGET 2006-07

Table of Contents

BUDGET TRANSMITTAL SECTION

City Manager's Budget Message.....	1
Budget Graphs.....	16
Operating Revenue Summary - General Fund.....	20
Operating Revenue Summary - Special Funds.....	24
Operating Expenditures Summary - General Fund.....	28
Operating Expenditures Summary - Special Fund.....	30
Interfund Transfers.....	34
Forecast of General Fund Operations.....	38
Budget Resolution.....	41

CAPITAL IMPROVEMENT SECTION

Capital Improvement Program.....	45
Neighborhood Improvement Program.....	60

SUPPLEMENTAL INFORMATION SECTION

Authorized Positions by Department.....	66
Position Control List.....	67
City Council Priorities List.....	76
Financial Policies.....	79



**BUDGET
TRANSMITTAL
SECTION**



To: Mayor & City Council
From: City Manager
Date: May 24, 2006
Subject: 2006-07 Proposed Budget

The 2006-07 Proposed Operating Budget for the City of Monterey presented here is balanced, and for the first time in several years does not propose program and position reductions. Instead, because of the modest rebound in revenues described earlier this year in the mid-year report, I am able to present to you a budget proposal that addresses several key areas that we believe have been under-resourced.

We are proposing additional investment in several areas, both ongoing and one-time. These include:

From ongoing operating resources:

1. Add 3 Fire Captain positions	\$359,000
2. Add 2 Engineering Technicians	116,000
3. Add 1 Senior Craftsworker-Energy Specialist	65,000
4. Additional contract greenbelt maintenance	44,000
5. Add 1 Custodian	35,000
6. Regular Part-time Library Office Assistant II	27,000
7. Regular Part-time Cultural Arts Assistant	29,000
8. Add Conference Center Sales Manager	83,000 ¹
9. Add 1 Parking Craftsworker	55,000
10. Additional tourism marketing	80,000
11. Add 1 Human Resource Specialist	78,000

From one-time capital resources:

1. New Capital Facilities Reserves	\$721,000
2. Economic Uncertainty Reserve	539,000
3. Business Transformation Reserve	564,000
4. New fire aerial ladder truck	750,000 ²
5. New Bookmobile	225,000
6. Property Acquisition Reserve	2,000,000

A detailed discussion of each of these items appears later in this report.

¹ This position will involve the reallocation of existing General Funds rather than the appropriation of new funds.

² At this time, staff plans to recommend the acquisition of the aerial via lease-purchase. When considering the reserve already established for aerial replacement along with the annual contribution to this reserve, the actual lease amount should have a negligible impact on the General Fund.

General Fund Revenues

General Fund revenues in FY 07, estimated to be \$49.8 million, would be up 4.4% or \$2.1 million over the current year's revised estimates. For all funds, operating revenues are estimated to be \$87.3 million, up 7% from the prior year.

After two consecutive years of declines in Transient Occupancy Tax revenues (TOT) in FY 02 and 03, the two following years rebounded slightly. In addition, the current fiscal year has posted positive growth rates of about 3.9% so far. A continued strengthening in the economy in general and tourism and group conference industries in specific has contributed to this growth. The additional tourism marketing dollars approved by Council in the last couple of years has also surely been a factor.

Transient Occupancy Tax is still the City's single largest revenue source making up 25% of the General Fund estimated revenue total for next year. As shown in the following table (which includes both General Fund and Neighborhood Improvement Program portions of TOT), FY 01 was the last year of TOT growth before tourism dropped off. TOT is projected to increase 4% next year, finally surpassing the high-water mark set six years earlier.

TOT Growth

Fiscal Year	Total TOT (millions)	Growth Rate
2000-01	14.6	1.4%
2001-02	12.9	-11.5%
2002-03	12.5	-2.7%
2003-04	12.8	2.4%
2004-05	13.6	6.2%
2005-06 est	14.3	5.0%
2006-07 est	14.9	4.0%

Sales tax revenue is estimated to be \$7.6 million (not including Prop. 172 safety portion) in FY 07, making it the second largest General Fund operating revenue source (16% of projected revenues). This figure includes both sales tax revenues and the new "Property tax in-lieu of Sales tax" revenue source created by the passage of Proposition 57, which reduced the City's sales tax by one-quarter and replaced it with a like amount of property tax revenues. This sales tax estimate represents an increase of 3.6% over the revised projection for the current year. The underlying growth rate is stronger than that, but projections for next year have been scaled back to reflect the recent loss of the Infinity dealership. However, to put this in perspective, projections for FY 07 are only now finally surpassing the levels of FY 01 as shown in the chart below.

Sales Tax Growth

Fiscal Year	Sales Tax (millions)	Growth Rate
2000-01	7.3	8.5%
2001-02	6.7	-7.7%
2002-03	6.3	-5.5%
2003-04	6.3	-0.7%
2004-05	6.9	9.4%
2005-06 est	7.3	6.5%
2006-07 est	7.6	3.6%

Property tax receipts continue to come in strong because growth in property values increases the property tax rolls whenever real estate is sold. Based on receipts so far, we anticipate property tax receipts will be \$7.1 million this fiscal year (including a one-time \$102,000 catch-up payment from the State). Backing out the one-time portion, this represents a 10% (or \$647,000) increase over last year. Property taxes are projected to increase another 6.8% next year to \$7.5 million. Property tax generates about 15% of all General Fund revenues.

General Fund Expenditures

Overall for FY 07, proposed General Fund operating expenditures amount to \$51.5 million. This represents an increase of 5.3% from the FY 06 amended budget and a 7.7% increase over the original FY 06 budget. After allowing for estimated budget savings and one-time items paid for with non-operating money, the net operating expenditure budget is \$50.3 million.

The proposed General Fund operating budget is summarized in the chart below.

General Fund Proposed Operating Budget

FY 2006-07

(millions)

Operating revenues	\$49.80
Operating Expenditures (net)	(50.25)
Transfers (net)	<u>0.58</u>
Net Operations	<u><u>\$0.13</u></u>

The total proposed FY 07 operating expenditures for all funds amount to \$87 million, which represents an increase of 8.8% from the FY 06 amended budget. Much of this increase comes from special fund activity such as grant-funded housing programs and vehicle replacements such as the bookmobile and an aerial ladder fire engine.

It is worthwhile to note that the position reclassifications and salary adjustments approved by the Council in May are fully funded in this budget proposal. Though in the end these adjustments will all be paid for with salary savings from the elimination of executive management positions, there will be a transition period where some of the positions are paid for with past salary savings accumulated in ending fund balance. For example, we are already harvesting savings in Recreation and Public Facilities because the department heads are currently on a half-time basis. These savings, along with the savings that will occur after the retirement of the Community Development Director next year, should make the requirement for one-time funds during the transition minimal.

Budget Highlights

The following discussion highlights some of the more significant programs and budget issues that are included in the proposed budget for 2006-07.

Public Service Center

The revised and downsized Public Service Center design has been approved by the Planning Commission and Historic Preservation Commission, and is set to come back to Council on June 20, 2006. The current balance in the Public Service Center Fund is \$12.4 million.

Cannery Row Hotel

Construction of the new Cannery Row hotel project is expected to begin in the very near future and be completed in 2008. The completion of this project will provide an ongoing increase to the City's tax base estimated to be \$1.5 to \$2 million annually. This will be extremely helpful with future funding needs regarding facility and infrastructure maintenance. Besides providing funds to better serve the community, this project would also rehabilitate a currently "blighted" area on Cannery Row and provide public use of McAbee Beach.

Fire Department

Add Three Fire Captains

The proposed budget includes the addition of three Fire Captains to increase staffing on the truck and rescue units at a cost of \$359,000. These units are currently cross-staffed with a Fire Engineer and Fire Fighter. There are a number of operational reasons why it is necessary to increase staffing to add a Fire Captain to these units. First, the Captain is the company officer who leads and directs the crew; currently an Engineer makes key decisions and the City would be better served with a Captain in this capacity. Second, three people are

best suited to fully utilize those pieces of apparatus currently staffed by two; there are many emergency response tasks that cannot be completed with only two people. Next, a Captain on the truck will balance staffing so it is equivalent on each piece of apparatus, and ensure rapid and effective responses to the many emergency calls. Finally, a three person company coupled with the replacement of the aerial ladder truck (discussed below) will provide the equivalent of a second fire engine that can be deployed from the downtown station. This will go a long way toward eliminating concerns that have surfaced in recent years regarding our “standards of coverage.”

New Aerial Ladder Truck

The current 100 ft. aerial ladder truck was purchased in 1989 from a Canadian manufacturer that discontinued business shortly after the apparatus was delivered. This apparatus has had significant design and quality issues since delivery, including a lack of power and capacity (it exceeds the gross vehicle weight limit with a full equipment complement). This apparatus has experienced an unusually high rate of mechanical problems over its 17-year service life, causing significant reliability concerns. From October 2004 through October 2005, the apparatus was out of service for mechanical reasons 124 days (34%) and replacement parts are no longer available.

Therefore, the proposed budget includes funding for the replacement of this estimated \$750,000 vehicle as follows:

1. Use \$300,000, which has been accumulated over the years in the Vehicle Replacement as a down-payment;
2. To fund the remainder, staff proposes leasing this vehicle for a period of 20 years. The lease payments are expected to be close to the current \$25,000 annual depreciation set-aside for this vehicle, so the impact to the General Fund should be minimal.

Public Works Department

Engineering Technician – Traffic Division

This position is proposed to help with tasks in the Traffic Division that do not need the skill level of an engineer such as receiving and logging traffic complaints, collecting speed, volume and collision data, investigating utility conflicts and right-of-way information and preparation of CAD drawings from engineering designs. This technician level help will allow traffic engineering staff to more appropriately allocate their time to working on a significant backlog of traffic-related projects. Cost of this new position is \$58,000.

Senior Craftworker – Energy Savings Specialist – 3 year contract

This position, if approved, would be paid for by General Fund (50%) and the Presidio Fund (50%) and would identify City-wide and Presidio utility savings

programs in electrical, gas and water, and apply for related rebates. Staff believes the General Fund cost will be offset by ongoing energy reduction and rebates allocated in various projects. Total position cost is \$65,000.

Contract Greenbelt Maintenance

The budget proposal includes an additional \$44,000 for contract greenbelt maintenance to take care of projects such as trimming the eucalyptus trees along Del Monte Avenue, Don Dahvee greenbelt maintenance and removal of dead trees. This will bring the total contractual services account in the Forestry Division to \$177,000. The average actually spent in FY 03 and FY 04 was \$210,000. So this proposed addition returns some, but not all, of the funding lost due to budget reductions.

Custodian

The Public Works Department has requested the restoration of one of the custodial positions that was eliminated during the budget cuts of FY 04 and 05. With existing staff levels, it has been very difficult to keep facilities and restrooms adequately clean. This \$35,000 position will be largely paid for with a reduction in part-time temporary custodial hours (\$20,000) and a reduction in supply costs resulting from savings generated from the purchase of paper goods (\$8,000).

Street and Road Funding

Current dedicated funding sources for street reconstruction and resurfacing include gas tax, "Prop 42" money (sales tax collected on gasoline purchases) and the Construction Road Impact Fee. Annual receipts from gas tax and Prop 42 amount to approximately \$538,000 and \$130,000 respectively. The FY 07 CIP budget will also include \$75,000 from the new Construction Road Impact Fee and \$85,000 from the General Fund which is approximately 10% of the Franchise fee received from Monterey Disposal Service. Despite these dedicated sources, funding for adequate renewal and reconstruction of the City's street infrastructure is still far from what it should be.

Two upcoming ballot measures, if approved by 2/3 of the voters, would provide substantial funding for a variety of transportation related needs. Measure A is on the County-wide ballot in June 2006 and would fund a number of important transportation projects around the County including improving access to the Community Hospital of Monterey Peninsula (CHOMP) on Highway 68 and safety improvements on Del Monte Avenue. These projects would be funded by a ½ cent sales tax that sunsets in 14 years.

A Statewide ballot measure in November 2006, Proposition 1B, would authorize the issuance of a Transportation Bond to fund a wide variety of projects around the State including road improvement, congestion relief and traffic safety projects. The most immediate benefit to the City of Monterey would be the allocation of \$958,000 from this bond measure to spend on street projects at the Council's discretion.

Library & Museum Departments

Library Office Assistant II – Regular Part-time 20 hours

Since the recent budget reductions were implemented that included the elimination of a 30-hour Office Assistant II in the Library, they have made a good-faith effort to improve business processes and generate other efficiencies to deal with this loss. However, despite these efforts, staff believes that responsible business, records management (including administrative support for the substantial fund development initiative now getting underway) and customer service practices cannot be maintained with available staffing. This budget proposal includes \$27,000 to fund a 20-hour position, rather than reinstate the former 30-hour position.

New Bookmobile

The Bookmobile brings books and other library materials, children's and adult programs and informational assistance to Monterey neighborhoods, schools, and retirement residences. This mobile library service enjoys enthusiastic community support. The current twenty-year-old vehicle is near the end of its projected lifespan and requires frequent repair and maintenance. As a result, vehicle maintenance staff recommends replacement. The entire \$225,000 purchase cost of the new bookmobile will be paid for by Vehicle Replacement funds and a generous bequest (currently \$99,000 with accrued interest) to the Library Trust Fund, both designated for this specific purpose. The new vehicle will be more accessible to customers with disabilities, will be ready for up-to-date wireless computer services, and will strengthen the Library's outreach to the City of Monterey.

Museum Cultural Arts Assistant – Regular Part-time 20 hours

The Museum Division has become central to taking advantage of several new opportunities to develop and promote Monterey as a destination for heritage tourism. The Museum Coordinator is in a unique position to expand these opportunities, seek additional funding sources and promote Monterey as an essential destination for history-minded travelers. In order to do so, he must reduce the time he spends organizing, managing and staffing public events and exhibitions. The most cost-effective way to make this possible is by creating a new Cultural Arts Assistant position to take a lead role in implementing the events calendar under the Museum Coordinator's supervision. Therefore, the proposed budget includes \$29,000 to fund a Cultural Arts Assistant position on a regular part-time 20-hour basis.

Public Facilities Department

Conference Center Sales Manager and Sales Assistant

The proposed budget includes the addition of a Sales Manager position and the upgrade of a 20-hour Sales Assistant position to a 30-hour Regular Part-time position. The net cost of these positions is \$83,000. However, there would be

no budget increase because staff is proposing that they be paid for with a corresponding decrease in advertising dollars. These positions are being requested based on feedback received from our Monterey Convention Authority marketing partners. This will increase sales activity through phone, email and personal sales calls asking meeting planners to bring groups and conventions to the City of Monterey.

Visitor Marketing Program

Included in this budget proposal is \$596,000 for the Monterey County Convention and Visitors Bureau (MCCVB) leisure advertising program. This includes \$150,000 that will be matched dollar-for-dollar by the Monterey Bay Aquarium (\$100,000) and the Cannery Row Marketing Council (\$50,000). It also includes \$117,000 for the City's "fair share contribution" to a new destination marketing program managed by the MCCVB. Staff believes that much of the recent growth in TOT can be attributed to this increased investment. In addition to the MCCVB funding, \$15,000 is included in the budget as matching dollars for the Fisherman's Wharf marketing program. This represents a \$23,000 reduction from the current year's matching program, which will help fund the MCCVB leisure advertising program mentioned above. Staff believes this re-allocation will provide for the most effective use of advertising dollars. Overall, the net increase to the City's advertising program in FY 07 is \$80,000.

Community Development Department

Façade Grants

The North Fremont Business District has requested that the City fund the Façade Grant program in the amount of \$100,000 in FY 07. In addition, they have requested that the City fund a streetscape plan for North Fremont Street and raise the priority level for under-grounding of utilities. The City has not been able to fund the Façade Grant program at all since FY 04 when \$30,000 was allocated to this program. Given the continued interest in this program, the proposed budget funds Façade Grants at the \$30,000 level in FY 07. This program allows the City to partner with local businesses to help restore or "dress up" the physical appearance of a business property.

Human Resources Department

Human Resources Specialist

As part of the past budget reduction program, a Personnel Specialist position was eliminated. Since that time our Human Resources Department has found it very difficult to keep up with the demand for recruitment services throughout the City with just one remaining recruiter on staff. (Note that with the implementation of the FY 07 budget the name of the Personnel Department will be officially changed to the Human Resources Department). Interestingly, although the size of our work force has decreased somewhat, our recruitment tempo has not appreciably changed. Human Resources has dealt with this by utilizing part-time

help, overtime hours, shifting some tasks (e.g. salary surveys) to departments and by simply not being able to perform recruitments as expeditiously as they once could.

The addition of this position would not only expedite the recruitment process throughout the City, but also would provide staffing resources for other areas of HR such as support for labor relations, reclassification/reorganization studies, and salary surveys. In addition, it is expected that this position would be devoted approximately 25% to the implementation and maintenance of the City's Eden Systems HR database and related automation and business transformation projects. The cost of this position is \$78,000.

FINANCIAL OVERVIEW – OTHER FUNDS

The City maintains a number of funds other than the General Fund to account for the revenues and expenditures of activities that are separate from the General Fund for either legal or accounting purposes. A brief overview of the FY 07 budget picture, and some of the proposals for some of the more significant of these funds follows.

Presidio Public Works Authority Fund

The Presidio Public Works Authority Fund accounts for the operational activities, capital projects, and revenues associated with the municipal services contract between the City and the U.S. Army at the Presidio of Monterey. Services provided to the Army include maintenance of buildings, streets, sewers, storm drains and water systems and other special projects. The proposed operating budget for this fund for FY 07 is \$4.4 million, all of which is reimbursable by the Army. This budget also includes an estimated payment to the General Fund of \$550,000 for the overhead and administrative support the City provides to support this contract. This includes not only the normal operational budget for overhead, but also an additional estimated \$300,000 for Presidio project expected above and beyond our regular maintenance contract.

Storm Water Utility Fund

Projected revenues of \$1,070,000 for FY 07 in the Storm Water Utility Fund exactly match proposed operating expenditures in this fund, so the Storm Water operating budget is balanced at the moment. However, stricter State and Federal requirements for public education, testing of storm water flows, and continued implementation of best management practices have the potential to significantly increase the budget in this Fund, without a currently identified revenue stream to offset these new costs.

The Storm Water Fund owes other funds a total of \$1.3 million for loans made in the past. Debt service payments on these loans totaling \$282,000 will be made in FY 07 from reserves set aside for this purpose.

Sewer Line Maintenance Fund

The Sewer Line Maintenance Fund will generate an estimated \$1.3 million in FY 07 to pay for its operations and some of its capital needs. The operating budget for this fund is programmed to be \$1.1 million next year. This operating surplus, along with the repayment from the Storm Water Utility Fund, will fund the sewer projects included in the FY 07 CIP budget.

Engineering Technician – Sewer Fund

This budget proposal includes \$29,000 to fund an additional Engineering Technician in the Sewer Fund at mid-year. This position would work on projects such as administering the grease control program, tracking and following up on sewer spills and reviewing sewer lateral inspection reports. There is a chance that in the future this position would be partly funded by the Storm Water Fund as well to assist with the growing regulatory environment in that program. However, if this change occurred staff would return to Council at that point to obtain approval for the change in funding source.

Cemetery Fund

For FY 07 Cemetery staff projects revenues of \$250,000 and an operating budget of \$291,000 resulting in a \$41,000 operating shortfall that the General Fund will have to subsidize. This budget includes \$20,000 to begin the process of installing irrigation lines at the Cemetery that staff believes over time will produce operational efficiencies. In addition, the Cemetery Fund will require an advance from the General Fund of \$78,000 to cover the debt service payments on the columbarium. This amount will be recorded as an interfund loan as it is projected that over time sales of all niches from the columbarium will far exceed the total debt service costs. However, since the columbarium loan will be paid off more quickly than all niches will be sold, there will be a need for advances from the General Fund in the meantime.

Marina Fund

The Marina Fund's proposed budget of \$1.7 million includes debt service on state loans in the amount of \$468,000. In addition, the Marina Fund will transfer \$132,000 to the General Fund next year to assist with the expense of maintaining Wharf II, and \$180,000 to the Parking Fund for parking support. Total estimated revenues for FY 07 are expected to be just over \$2 million. Any revenues in excess of immediate operating needs are set aside to fund capital projects at the Marina.

Parking Fund

The proposed \$5.5 million Parking Fund budget includes \$1 million in debt service, most of which is related to the Cannery Row Parking Garage. Revenues are projected to be \$6 million. Also, in addition to regular transfers to the General Fund for administrative support, \$253,000 will be transferred from the Parking Fund to the General Fund as reimbursement for custodial, parks and street maintenance services. Surplus funds are used to fund capital projects related to parking, or are put in a reserve for future capital renewal, acquisition and/or construction requirements.

Parking Craftsworker

The proposed Parking budget includes the addition of a Parking Craftsworker position, which would be used to perform skilled painting maintenance in the garages and other parking facilities. These facilities range in age from ten to thirty years old and given the amount of painting and related repairs needed to maintain them, staff believes a full-time skilled employee will be the most cost-effective approach.

Parking/General Fund Debt Swap

An additional matter that affects the Parking Fund and General Fund has to do with the fact that both funds purchased the property at 570 Munras (current Safeway site) in 1980, each paying \$192,000, and have been equally sharing the small lease payment received annually since that time. The proposed budget, however, allocates all new lease revenues to the General Fund. In order to make this change, and because this parcel no longer fits in our plans to increase parking supply in the downtown, the General Fund will have to “buy out” the Parking Fund’s interest in this property. Given the nature of enterprise fund accounting, staff does not believe it is appropriate to simply repay the Parking Fund’s 1980 investment of \$192,000. Had the Parking Fund held that cash, it would have increased in value over the last 25 years. For example, using the City’s portfolio earnings rate over the last 25 years as an inflator (averaged 6.6%), the value of the original \$192,000 investment would have grown to \$961,000 by the end of calendar year 2005.

In a separate matter concerning, again, the Parking and General Funds, it has recently been determined that the Parking Fund should be reimbursing the General Fund for street maintenance related to on-street metered and time-controlled parking spaces. The Public Works and Public Facilities departments together determined that an appropriate annual reimbursement to the General Fund would be \$97,000 in FY 07. This transfer has been included in the proposed budget and will be included each year prospectively. This of course raises the budget policy question of whether or not to collect this reimbursement retrospectively.

After considering the fact that the General Fund owes the Parking Fund \$961,000 for the “buy out” of 570 Munras, and calculating the value of street maintenance services not reimbursed in the past, staff recommends that these charges be assessed against the Parking Fund retroactively back to 1993. After factoring in the time value of money using CPI going back in time, staff has calculated that the street maintenance charges that could have been collected since that time would amount to slightly more than the \$961,000 current value of the Parking Fund’s investment noted above. If approved by Council, this essentially creates a “wash” and no net cash would actually change hands between the two funds. The end result of this “debt swap” would be that the Parking Fund would be free of any obligation for street maintenance services performed in prior years, and the General Fund would own 570 Munras completely, and therefore collect all lease payment generated by that property.

Worker's Compensation Fund

Last year staff was concerned because an updated actuarial report received in late 2004 revealed that the balance in the Workers Compensation Fund had fallen well below both the City's funding policy level and the "expected" level of funding as determined by the actuaries. So as part of the FY 06 budget a transfer of \$800,000 was made to that fund and an additional \$300,000 was proposed to be made in FY 07.

However, as staff mentioned in the mid-year report, the Workers Compensation Fund has been experiencing much better claims activity this year so far. This fact, coupled with the \$800,000 transfer already made has brought the reserve in the fund to \$5.9 million. This level is just over the actuarially "expected" (50% confidence) level of \$5.7 million, but is still below the preferred 70% confidence level. Nevertheless, given the better claims experience, staff recommends that no more additional funding transfers occur until a new actuarial study is performed to re-assess the reserve level. This is scheduled to be done in late Summer 2006.

General Fund Reserves

Economic Uncertainty

In the FY 2003-04 budget, Council authorized a draw of \$1.5 million from the Reserve for Economic Uncertainty to balance the budget. Since then we have not been able to add back to this reserve which currently stands at about \$4.8 million. This is equivalent to 9.5% of the proposed General Fund net operating expenditures. However, Council fiscal policies set the target reserve at 15%, which would require a reserve of \$7.5 million leaving us \$2.2 million short.

As part of this budget proposal staff is recommending that a contribution be made to this important reserve in the amount of \$539,000 from non-operating resources. This would bring the total up to \$5.3 million, or 10.6% of General Fund net operating expenditures. Furthermore, staff proposes that Council approve a plan to bring the Reserve for Economic Uncertainty back up to a full 15% by no later than FY 2010-11.

Art/Artifacts Acquisition

This budget proposal again does not include an additional allocation to the Reserve for Art Acquisitions. There is currently \$70,000 remaining in this reserve. The Artifacts Acquisition reserve has a balance of almost \$49,000. Staff hopes to be able to again begin regular funding to these reserves in FY 08.

Property Acquisition

The proposed budget has set aside \$2 million from Redevelopment Agency repayments to the General Fund for future property acquisitions such as the Mohr Motors Window on the Bay parcel. This parcel is one of only two remaining properties in the Window on the Bay "Priority A" section and currently has no funding set aside for its acquisition.

A portion of this reserve could also be used at Council discretion for the City's share of the cost of purchasing the historic Wing Chong Market and La Ida Café properties on Cannery Row. Staff is currently researching potential grant funds for the majority of the acquisition cost of these properties. Other funding sources could include Housing funds, historic grants and Proposition 40 grant money

Business Transformation

As Council is aware, the City is undergoing a number of technology-related transformation projects in order to obtain better management information for decision making and to make City operations more efficient. Two such projects, Time & Attendance and Police Records Management, have been the subject of much review and analysis over the last few months. However, staff is not quite at a point where we are ready to budget for these systems. But we have included in the proposed budget's Business Transformation Reserve \$564,000 for potential future acquisition of software systems and other related costs based on our best estimate of need at this point. Staff will return to Council, once a system is selected, with a request to award a contract along with an appropriate business case for the purchase.

Capital Facilities Renewal

When the \$5 million, 56 position budget reduction plan of 2005 was fully implemented, staff noted that although this would balance the City's General Fund operating budget, we were still not setting enough funding aside for the future renewal and replacement of our City facilities and infrastructure. Included in this proposed budget are several new Capital Facilities Renewal Reserves for our flagship facilities: Sports Center, Conference Center, Library and the Wharves. As a starting point we are proposing setting aside 1% of the insured value of these properties each year for future use. This amounts to \$721,000 in total and is on top of the regular ongoing General Fund Capital Improvement Program (CIP) budget.

LONG-TERM GENERAL FUND FORECAST

This FY 06 operating budget proposal is balanced with \$130,000 in ongoing funds to spare and \$281,000 in the General Fund available ending balance. And, finally, this budget provides some funding for future capital facilities renewal and makes progress toward building the Reserve for Economic Uncertainty back up to policy levels. As we now turn to the new out-year, fiscal 2007-08, the financial picture is better than it has been in the past few years, but not one of rapid revenue growth that would allow for significant program growth.

Our early FY 08 projections show an operating shortfall of approximately \$128,000. However, this does not include the proposed annual set-aside of \$721,000 from the General Fund operating budget for renewal of our key facilities. The FY 07 proposed and FY 08 projected budgets do include this reserve set-aside from non-operating resources. However, to be funded in an ongoing way for the long-term the goal is to fund these key reserves from operating resources. As shown below, the General Fund

projected operating shortfall in FY 08 goes from \$100,000 (rounded) to about \$800,000 when allocations to these capital facilities reserves are added in.

**General Fund Operating Budget
Preliminary Forecast
FY 2007-08
(millions)**

Operating revenues	\$51.3
Operating Expenditures (net)	(51.8)
Transfers (net)	<u>0.4</u>
Operating shortfall	(0.1)
Reserve for Capital Renewal	<u>(0.7)</u>
Shortfall with Reserves	<u><u>(\$0.8)</u></u>

Also, while the above numbers do include the annual allocation to the Reserve for Economic Uncertainty for 15% of the growth in the expenditure budget, it does not include any “catch-up” transfers to this reserve to bring it back to 15% overall. As mentioned earlier, staff proposes that non-operating resources be used to bring this reserve back to policy level by FY 11. This transfer for FY 08 is proposed to be \$750,000, which would increase the reserve to \$6.2 million, or 12% of General Fund net operating expenditures.

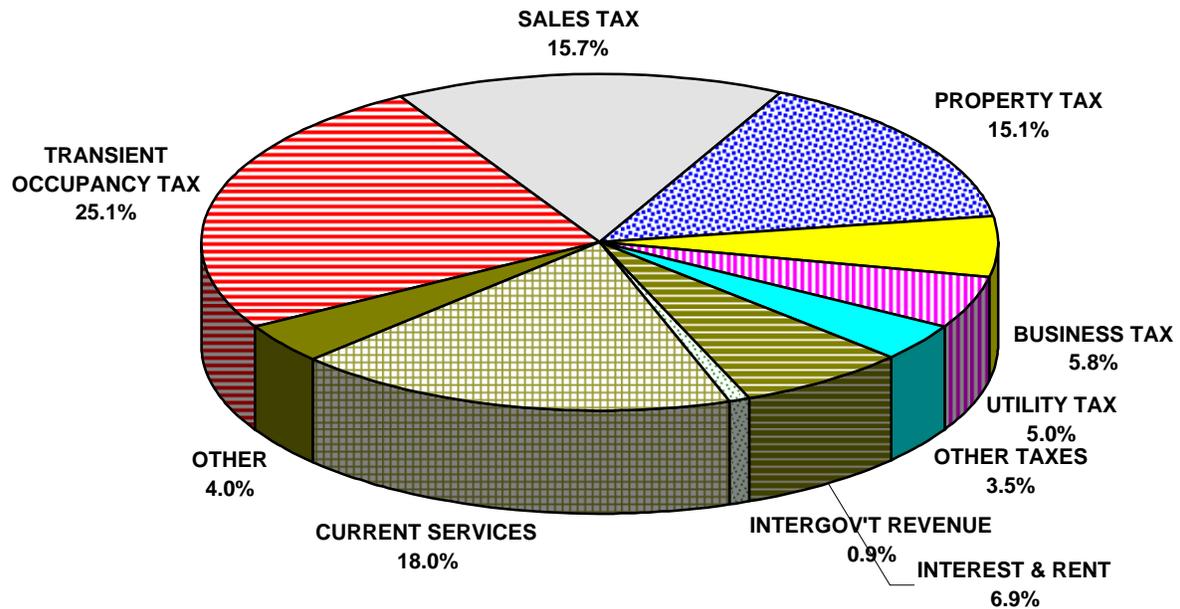
Because of the City Council’s leadership over these past few very difficult budget years, we have been able to balance the budget with as little impact on services to Monterey citizens as possible. However, we are still not in the financial position I would like to see us in given the challenges we face in the area of capital and infrastructure maintenance such as our streets, facilities, sewers and storm drains. In particular, the cost of maintaining our storm drains could escalate dramatically in the months and years ahead given new State and Federal regulations. Nevertheless, the City of Monterey continues to be in a better financial condition than many other governmental organizations due in large part to prudent budget planning. I believe this proposed budget for FY 07 continues in that careful tradition.

I would like to thank our staff for their extraordinary work pulling this budget plan together but want to offer special acknowledgement to Don Rhoads and the rest of the Finance team for their enormous quality effort during a period when they have had critical vacancies in several key staff positions.

Fred Meurer



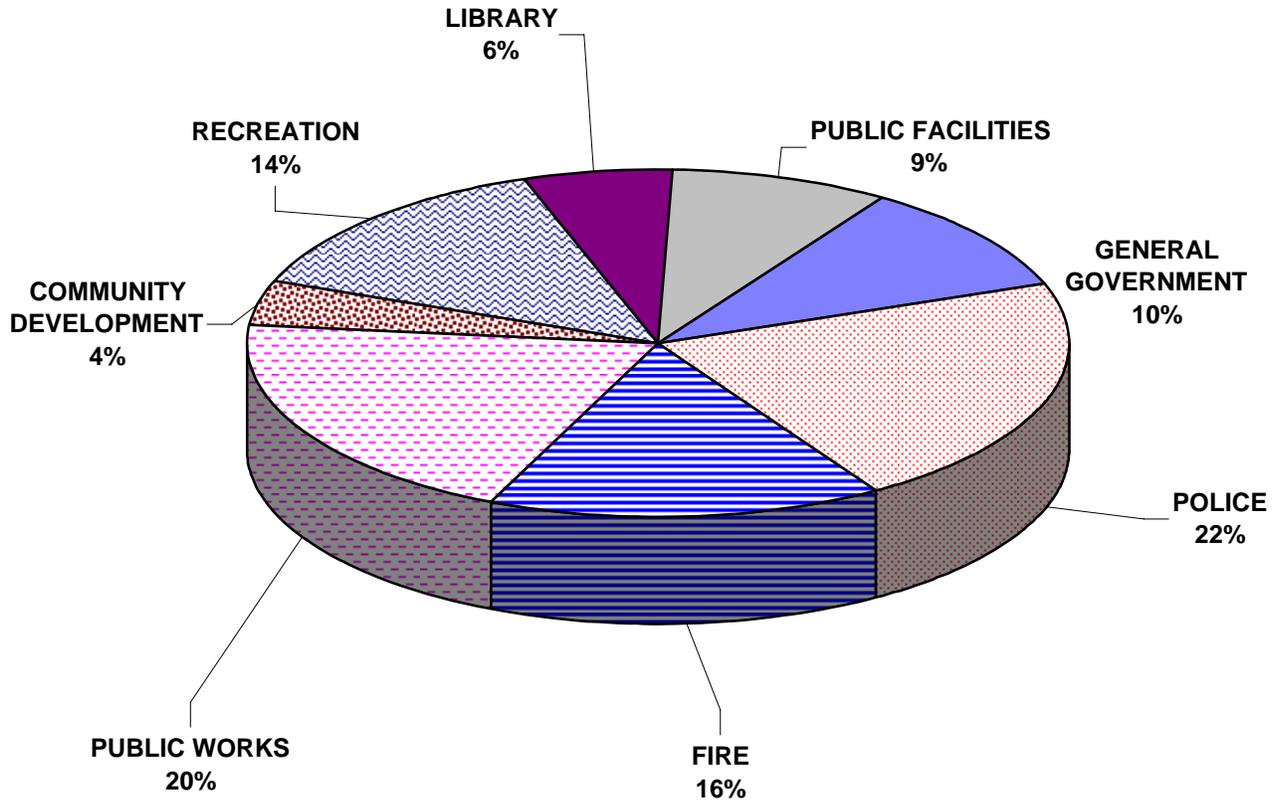
GENERAL FUND REVENUES
2006-07



TOTAL GENERAL FUND REVENUES = \$49.8 MILLION

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 REVISED	2006-07 ESTIMATE
TRANSIENT OCCUPANCY TAX	\$10,785,439	\$11,447,516	\$12,023,863	\$12,504,818
SALES TAX	6,508,906	5,675,933	7,560,905	7,835,294
PROPERTY TAX	4,426,248	7,829,122	7,141,409	7,519,453
BUSINESS TAX	2,469,942	2,601,827	2,801,750	2,885,803
UTILITY TAX	2,332,750	2,269,550	2,427,090	2,479,095
OTHER TAXES	1,647,950	1,591,420	1,681,696	1,765,393
INTEREST & RENT	2,786,203	2,824,481	3,028,050	3,442,347
INTERGOV'T REVENUE	1,509,021	997,904	316,396	447,977
CURRENT SERVICES	8,991,000	9,467,039	8,873,463	8,953,451
OTHER	1,201,210	1,179,550	1,862,256	1,966,627
TOTAL	\$42,658,669	\$45,884,342	\$47,716,878	\$49,800,258

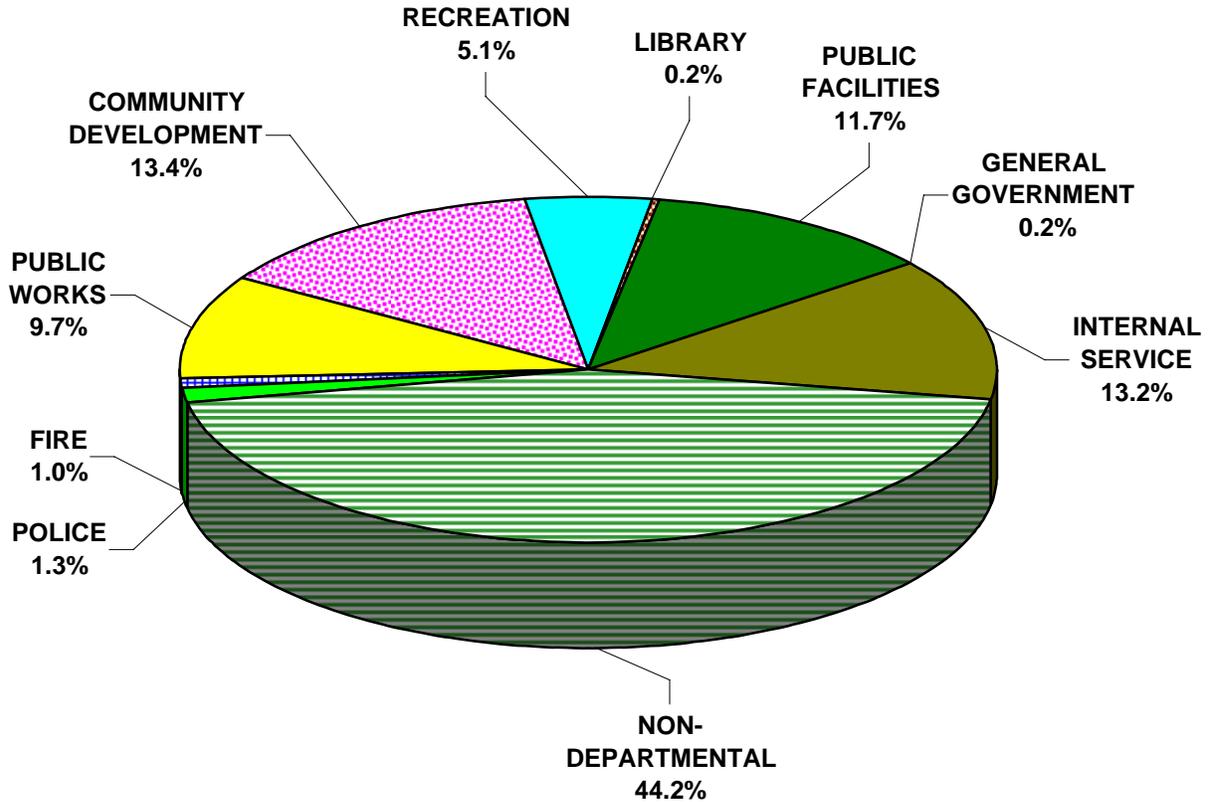
**OPERATING EXPENDITURES BY PROGRAM
GENERAL FUND
2006-07**



OPERATING EXPENDITURES = \$51.6 MILLION

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 AMENDED	2006-07 ADOPTED
POLICE	\$9,814,133	\$10,184,322	\$10,997,368	\$11,124,015
FIRE	6,185,875	7,261,923	7,422,465	8,064,340
PUBLIC WORKS	8,564,342	8,655,057	9,719,955	10,364,786
COMMUNITY DEVELOPMENT	1,938,595	1,944,021	2,178,587	2,187,461
RECREATION	5,966,796	6,079,218	6,868,115	7,139,687
LIBRARY	2,515,988	2,538,764	2,729,499	3,021,360
PUBLIC FACILITIES	3,936,656	4,112,999	4,181,206	4,472,218
GENERAL GOVERNMENT	4,347,785	4,278,275	4,868,392	5,250,540
TOTAL	\$43,270,170	\$45,054,579	\$48,965,587	\$51,624,407

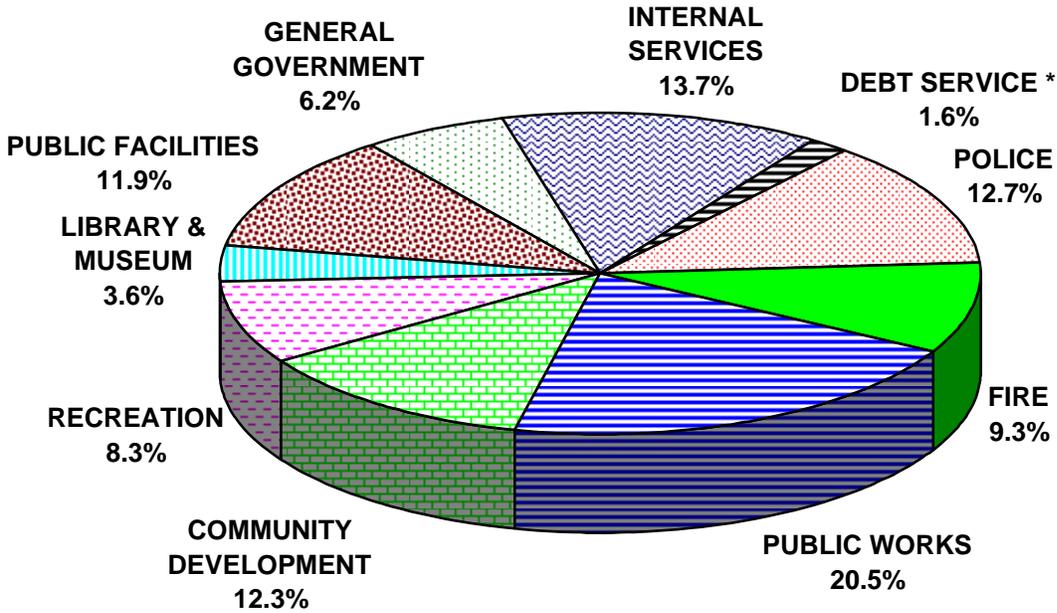
**OPERATING REVENUES BY PROGRAM
ALL FUNDS
2006-07**



TOTAL REVENUES = \$ 87.3 MILLION

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 REVISED	2006-07 ESTIMATE
NON-DEPARTMENTAL	\$31,939,935	\$34,577,960	\$36,727,947	\$38,576,054
POLICE	1,206,171	1,289,623	1,156,515	1,129,268
FIRE	813,231	1,086,650	892,683	860,450
PUBLIC WORKS	8,401,113	9,629,787	9,231,066	8,487,781
COMMUNITY DEVELOPMENT	4,879,913	4,928,284	8,355,872	11,725,645
RECREATION	3,934,900	4,162,414	4,418,294	4,457,906
LIBRARY	244,074	232,114	165,701	146,536
PUBLIC FACILITIES	10,348,620	10,811,113	10,016,438	10,192,588
GENERAL GOVERNMENT	382,435	213,902	199,714	197,850
INTERNAL SERVICE	9,573,678	9,969,251	10,383,248	11,530,395
TOTAL	\$71,724,070	\$76,901,098	\$81,547,478	\$87,304,473

**OPERATING EXPENDITURES BY PROGRAM
ALL FUNDS
2006-07**



OPERATING EXPENDITURES = \$87.9 MILLION

	2003-04 ACTUAL	2004-05 ACTUAL	2005-06 AMENDED	2006-07 ADOPTED
POLICE	\$9,827,396	\$10,286,320	\$11,007,368	\$11,134,015
FIRE	6,304,847	7,405,530	7,601,090	8,158,219
PUBLIC WORKS	15,492,421	16,538,677	17,139,118	18,025,196
COMMUNITY DEVELOPMENT	3,100,563	3,136,836	7,493,785	10,820,210
RECREATION	6,059,024	6,198,241	7,026,336	7,289,687
LIBRARY & MUSEUM	2,589,936	2,632,956	2,864,522	3,147,314
PUBLIC FACILITIES	9,945,324	9,919,714	9,808,949	10,448,741
GENERAL GOVERNMENT	4,616,173	4,426,764	5,061,068	5,445,161
INTERNAL SERVICES	9,749,804	10,675,348	10,417,667	12,036,351
DEBT SERVICE *	671,801	503,130	1,474,370	1,437,981
TOTAL	\$68,357,289	\$71,723,516	\$79,894,273	\$87,942,875

* Includes principal and interest payments in all Enterprise Funds.

OPERATING REVENUE SUMMARY - GENERAL FUND

FUND / PROGRAM	2003-04	2004-05	2005-06		2006-07
	ACTUAL REVENUE	ACTUAL REVENUE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
GENERAL FUND					
NON-DEPARTMENTAL					
TRANSIENT OCCUPANCY TAX	\$ 10,785,439	\$ 11,447,516	\$ 12,023,863	\$ 12,023,863	\$ 12,504,818
SALES & USE TAX	6,297,243	5,454,022	5,802,791	5,802,791	5,997,682
PROPERTY TAX IN LIEU OF SALES TAX	0	1,437,442	1,542,514	1,542,514	1,615,012
CURRENT SECURED PROP. TAXES	4,169,736	4,463,141	4,819,515	4,869,515	5,210,381
CURRENT UNSECURED PROP. TAXES	177,641	184,245	195,700	195,700	201,571
PRIOR SECURED/UNSEC. PROP. TAXES	78,871	119,909	103,000	103,000	106,090
UTIL USERS-GAS & ELECTRIC	1,403,784	1,451,133	1,462,600	1,462,600	1,608,860
UTILITY USERS-TELEPHONE	643,006	570,982	673,000	673,000	570,000
UTILITY USERS-WATER	285,960	247,435	291,490	291,490	300,235
BUSINESS LICENSE	2,469,942	2,601,827	2,661,750	2,801,750	2,885,803
MOTOR VEHICLE IN LIEU - CA	1,385,698	184,947	202,696	202,696	208,777
PROPERTY TAX IN LIEU OF VLF	0	1,624,385	1,721,848	1,973,194	2,001,411
INTEREST INCOME	842,065	873,542	850,000	1,000,000	1,200,000
GAS & ELECTRIC FRANCHISE	294,023	313,027	322,420	322,420	337,251
SANITATION FRANCHISE	716,896	753,471	827,400	827,400	865,460
CABLE TV FRANCHISE	227,141	228,878	246,876	246,876	258,232
WATER FRANCHISE	75,391	75,391	75,000	75,000	78,450
ADMINISTRATIVE SUPPORT FEE	977,573	1,179,550	1,210,540	1,510,540	1,587,728
DOCUMENT TRANSFER TAX	277,682	170,784	159,000	159,000	175,000
SCUBA TANK TAX	3,716	4,462	4,000	4,000	4,000
RACE TRACK TAX	47,101	45,407	47,000	47,000	47,000
HOMEOWNERS SUBVENTION - CA	35,609	32,428	45,000	45,000	45,000
MANDATED COSTS REIMBURS. - CA	7	0	0	0	100,000
SEWER RENTALS	33,043	32,175	35,500	35,500	35,500
TELEPHONE SERVICES	2,265	170	3,000	3,000	3,000
OTHER CURRENT SERVICES	15,095	17,000	17,000	17,000	0
OTHER REVENUE	1,708	2,695	4,600	4,600	4,600
DAMAGE TO CITY PROPERTY	1,651	545	0	0	0
REFUNDS	221,257	4,724	1,000	1,000	1,000
STATE REIMBURSEMENT	0	514,298	0	0	0
OFF-HIGHWAY LICENSE - CA	991	1,086	700	700	700
OTHER FINES	772	12,917	1,000	1,000	1,000
SALE OF PROPERTY	2,380	0	0	0	0
OTHER LICENSES & PERMIT	0	0	100	100	100
NON-DEPARTMENTAL TOTAL	31,473,687	34,049,534	35,350,903	36,242,249	37,954,661
POLICE					
ADMINISTRATION - Other	797,329	844,778	729,600	729,600	773,200
ADMINISTRATION - Sales Tax, Prop. 172	141,814	146,234	145,600	145,600	150,600
FIELD OPERATIONS	7,526	12,083	3,500	3,500	14,000
POLICE TOTAL	946,669	1,003,095	878,700	878,700	937,800
FIRE					
ADMINISTRATION	355	278	370	370	400
ADMINISTRATION - Sales Tax, Prop. 172	69,849	75,677	70,000	70,000	72,000
PREVENTION	30,300	70,583	54,000	54,000	81,000
OPERATIONS	685,864	654,213	619,150	742,150	687,262
TRAINING	1,200	84,574	0	0	0
EMERGENCY PREPAREDNESS	0	177,479	0	0	0
FIRE TOTAL	787,568	1,062,804	743,520	866,520	840,662
PUBLIC WORKS					
ADMINISTRATION	124,947	132,468	110,500	110,500	140,500
ENGINEERING / DESIGN	6,000	12,037	0	0	6,000
CONSTRUCTION MANAGEMENT	0	4,020	15,500	15,500	0
TRANSPORTATION ENGINEERING	6,996	17,519	7,500	7,500	5,000
STREET MAINTENANCE	82,371	95,205	103,000	103,000	75,000
BUILDING MAINTENANCE	240	270	500	500	0
CUSTODIAL SERVICES	(3,111)	210	0	0	0
PARKS	184,031	185,069	179,750	179,750	180,000
URBAN FORESTRY	11,891	5,550	0	0	3,000
PUBLIC WORKS TOTAL	413,365	452,348	416,750	416,750	409,500

GENERAL FUND

2006-2007

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2005-06
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL
\$ 12,504,818	\$0	\$0	\$0	\$0	\$0	\$0	\$ 12,504,818
5,997,682							5,997,682
1,615,012							1,615,012
5,210,381							5,210,381
201,571							201,571
106,090							106,090
1,608,860							1,608,860
570,000							570,000
300,235							300,235
2,885,803							2,885,803
			208,777				208,777
2,001,411							2,001,411
		1,200,000					1,200,000
337,251							337,251
865,460							865,460
258,232							258,232
78,450							78,450
	1,587,728						1,587,728
175,000							175,000
4,000							4,000
47,000							47,000
			45,000				45,000
			100,000				100,000
		35,500					35,500
	3,000						3,000
							0
					4,600		4,600
					1,000		1,000
			700				700
					1,000		1,000
							0
				100			100
34,767,256	1,590,728	1,235,500	354,477	100	1,000	5,600	37,954,661
							4.7%
150,600	228,000		58,000	7,200	345,000	135,000	773,200
			14,000				150,600
							14,000
150,600	228,000	0	72,000	7,200	345,000	135,000	937,800
							6.7%
72,000	400						400
							72,000
	81,000						81,000
	679,762		7,500				687,262
							0
							0
72,000	761,162	0	7,500	0	0	0	840,662
							-3.0%
			8,000	7,500		125,000	140,500
			6,000				6,000
							0
	5,000						5,000
	75,000						75,000
							0
							0
	180,000						180,000
	3,000						3,000
0	263,000	0	14,000	7,500	0	125,000	409,500
							-1.7%

OPERATING REVENUE SUMMARY - GENERAL FUND

FUND / PROGRAM	2003-04	2004-05	2005-06		2006-07
	ACTUAL REVENUE	ACTUAL REVENUE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
GENERAL FUND (Continued)					
COMMUNITY DEVELOPMENT					
PLANNING	\$ 63,131	\$ 93,523	\$ 67,320	\$ 67,320	\$ 86,060
BUILDING SAFETY AND INSPECTION	957,345	843,090	679,534	811,244	816,772
HOUSING & PROPERTY MGMT	1,911,095	1,918,764	1,976,446	1,992,550	2,206,847
COMMUNITY DEVELOPMENT TOTAL	2,931,571	2,855,377	2,723,300	2,871,114	3,109,679
RECREATION & COMMUNITY SERVICES					
ADMINISTRATION	17,416	21,258	23,866	23,866	23,866
MONTEREY YOUTH CENTER	113,749	141,747	122,963	122,963	124,907
MONTEREY SENIOR CENTER	30,552	24,199	34,403	34,403	34,403
ARCHER PARK CENTER	41,721	0	0	0	300
HILLTOP PARK CENTER	54,076	101,655	112,312	112,312	113,412
CASANOVA OAK KNOLL PARK CTR.	41,020	41,916	58,053	58,053	58,603
SPECIAL PROGRAMS & EVENTS	337,342	293,286	388,490	388,490	382,300
SPORTS	116,905	118,042	159,570	159,570	157,380
MONTEREY SPORTS CENTER	3,055,544	3,268,510	3,322,505	3,322,505	3,415,735
REC. & COMM. SERVICES TOTAL	3,808,323	4,010,613	4,222,162	4,222,162	4,310,906
LIBRARY					
ADMINISTRATION	13,633	157	0	0	10,100
SUPPORT SERVICES	4,435	2,547	13,147	13,147	12,750
REFERENCE SERVICES	10,177	10,352	0	0	0
READERS' SERVICES	92,521	100,498	93,897	93,897	51,500
MUSEUM	9,026	2,815	3,000	3,000	1,850
PRESIDIO PARK & MUSEUM	2,384	1,814	2,700	2,700	800
LIBRARY TOTAL	132,176	118,183	112,744	112,744	77,000
PUBLIC FACILITIES					
SALES & MARKETING	224,886	217,713	215,000	215,000	210,000
EVENT OPERATIONS	1,502,099	1,733,065	1,574,000	1,574,000	1,711,300
VISITOR PROMOTION	99,591	98,305	100,000	100,000	100,000
HARBOR MAINTENANCE	256,462	227,007	182,000	182,000	117,000
PUBLIC FACILITIES TOTAL	2,083,038	2,276,090	2,071,000	2,071,000	2,138,300
GENERAL GOVERNMENT					
CITY MANAGER	3,413	3,868	5,900	5,900	1,750
CITY ATTORNEY	78,858	52,430	29,739	29,739	20,000
CITY MANAGER TOTAL	82,271	56,298	35,639	35,639	21,750
GENERAL FUND TOTAL	\$ 42,658,669	\$ 45,884,342	\$ 46,554,718	\$ 47,716,878	\$ 49,800,258

REVISED REVENUE BY MAJOR CATEGORY 2005-06

PERCENTAGE CHANGE COMPARED TO 2005-06 REVISED ESTIMATE

GENERAL FUND

2006-2007

OPERATING REVENUE BY MAJOR CATEGORY

GENERAL FUND 2006-2007 OPERATING REVENUE BY MAJOR CATEGORY								PERCENTAGE CHANGE COMPARED TO 2005-06 REVISED EST.
TAXES	FEES & CHARGES	INTEREST & RENTS	INTER- GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL	
	\$ 86,060						86,060	
	175,342			641,181		249	816,772	
		2,206,847					2,206,847	
0	261,402	2,206,847	0	641,181	0	249	3,109,679	8.3%
	23,866						23,866	
	124,907						124,907	
	34,403						34,403	
	0					300	300	
	113,412						113,412	
	58,603						58,603	
	382,300						382,300	
	157,380						157,380	
	3,415,735						3,415,735	
0	4,310,606	0	0	0	0	300	4,310,906	2.1%
						10,100	10,100	
	12,750						12,750	
	0						0	
	51,500						51,500	
						1,850	1,850	
						800	800	
0	64,250	0	0	0	0	12,750	77,000	-31.7%
	210,000						210,000	
	1,711,300						1,711,300	
						100,000	100,000	
	117,000						117,000	
0	2,038,300	0	0	0	0	100,000	2,138,300	3.2%
	1,750						1,750	
					20,000		20,000	
0	1,750	0	0	0	20,000	0	21,750	-39.0%
\$ 34,989,856	\$ 9,519,198	\$ 3,442,347	\$ 447,977	\$ 655,981	\$ 366,000	\$ 378,899	\$ 49,800,258	4.4%
\$ 33,636,713	\$ 9,470,521	\$ 3,021,050	\$ 316,396	\$ 579,743	\$ 333,739	\$ 358,716	\$ 47,716,878	
4.0%	0.5%	13.9%	41.6%	13.2%	9.7%	5.6%	4.4%	

OPERATING REVENUE SUMMARY - SPECIAL FUNDS

FUND / PROGRAM	2003-04	2004-05	2005-06		2006-07
	ACTUAL REVENUE	ACTUAL REVENUE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
SPECIAL FUNDS - OPERATING					
PUBLIC SAFETY					
JUSTICE ASSISTANCE GRANT	0	0	21,383	21,383	11,954
LOCAL LAW ENFORCEMENT GRANT	30,180	16,374	17,967	17,967	0
PUBLIC SAFETY TRAINING	124,134	150,490	108,800	108,800	73,100
WATER SYSTEM IMPROVEMENT	25,663	23,846	26,163	26,163	19,788
COPS IN SCHOOLS - DOJ GRANT	144	0	0	0	0
ASSET SEIZURE	3,454	5,205	3,000	3,000	3,000
STATE COPS - AB1913	101,589	102,171	102,065	102,065	103,414
OFFICE OF TRAFFIC SAFETY GRANT	1	12,288	24,600	24,600	0
PUBLIC SAFETY TOTAL	285,165	310,374	303,978	303,978	211,256
PUBLIC WORKS					
PRESIDIO PUBLIC WORKS AUTHORITY	4,809,496	5,965,680	4,723,000	5,600,415	4,379,287
CONSTRUCTION TRUCK IMPACT FEE	0	0	0	0	300,000
STORM WATER UTILITY	1,041,705	1,054,882	1,044,829	1,044,829	1,069,923
SEWER LINE MAINTENANCE	1,218,548	1,292,947	1,303,066	1,303,066	1,337,328
NAVY SERVICES	232,010	178,678	185,866	185,866	220,253
MATERIALS RECOVERY FACILITY	314,884	345,528	350,028	350,028	367,857
CEMETERY - OPERATING	201,779	249,320	245,700	245,700	249,700
ALVARADO ST. MAINT. DISTRICT	48,910	48,866	48,763	48,763	49,328
CALLE PRINCIPAL ST. MAINT. DISTRICT	25,403	21,761	15,305	15,305	16,036
SKYLINE FOREST MAINT. DISTRICT	15,697	17,016	17,548	17,548	18,517
SEWER MAINS IMPROVEMENTS	693	0	729	729	1,136
PARK DEDICATION FEES	24,947	2,761	2,067	2,067	3,156
PUBLIC WORKS TOTAL	7,934,073	9,177,439	7,936,901	8,814,316	8,012,521
COMMUNITY DEVELOPMENT					
COMM. DEVELOPMENT - HCD	1,177,661	1,335,411	2,637,880	2,637,880	5,118,468
COMM. DEVELOP. BLOCK - HUD	745,876	710,779	1,134,202	1,134,202	1,223,000
SPECIAL HOUSING GRANTS	24,806	26,717	1,712,676	1,712,676	2,274,498
HOUSING & CDBG TOTAL	1,948,342	2,072,907	5,484,758	5,484,758	8,615,966
RECREATION & CULTURAL					
GOLDEN TRAVELERS	107,690	76,778	125,000	125,000	125,000
LIBRARY	123,308	113,931	52,957	52,957	62,205
SPORTS CENTER	10,126	9,758	10,017	10,017	10,000
SCHOLZE PARK	23,836	27,839	24,152	24,152	32,880
SCHOLZE PLAYGROUND	23,836	27,717	24,146	24,146	32,880
SR. CENTER PROGRAMS	8,761	8,944	8,843	8,843	12,000
MUSEUM	5,412	765	3,974	3,974	7,331
REC. & CULTURAL TOTAL	302,970	265,732	249,089	249,089	282,296
PUBLIC FACILITIES					
MARINA					
MARINA - OPERATING	2,123,667	2,073,019	2,036,128	2,036,128	2,013,690
WHARF 1 SPRINKLER SYSTEM	26,696	26,830	27,300	27,300	28,119
MARINA TOTAL	2,150,363	2,099,849	2,063,428	2,063,428	2,041,809
PARKING					
PARKING - OPERATING	6,014,279	6,345,468	5,794,211	5,794,211	5,943,696
CANNERY ROW PARKING VARIANCES	36,482	37,695	36,000	36,000	31,429
SOUTH CANNERY ROW PARKING DIST.	23,554	24,458	24,112	24,112	23,218
TRANSPORTATION MANAGEMENT	20,170	23,515	23,686	23,686	9,778
PARKING ADJUSTMENT FEES	3,912	4,038	4,001	4,001	4,358
PARKING TOTAL	6,098,397	6,435,174	5,882,010	5,882,010	6,012,479
PUBLIC FACILITIES TOTAL	8,248,760	8,535,023	7,945,438	7,945,438	8,054,288

SPECIAL FUNDS

2006-07

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2005-06
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOVT	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL
		100	\$ 11,854				11,954
		0	0				0
	73,100						73,100
	10,000	9,788					19,788
				3,000			3,000
		3,414	100,000				103,414
		0	0				0
0	83,100	13,302	114,854	0	0	0	211,256

-30.5%

	4,379,287						4,379,287
	300,000						300,000
	1,020,000	49,923					1,069,923
	1,270,000	67,328					1,337,328
	216,500	3,753					220,253
		367,857					367,857
	244,000	5,700					249,700
47,150		2,178					49,328
14,288		1,748					16,036
16,000		2,517					18,517
		1,136					1,136
	1,000	2,156					3,156
77,438	7,430,787	504,296	0	0	0	0	8,012,521

-9.1%

1,118,445		209,000			3,791,023		5,118,468
		457,768	242,232		523,000		1,223,000
		31,000			2,243,498		2,274,498
1,118,445	0	697,768	242,232	0	0	6,557,521	8,615,966

57.1%

	125,000						125,000
	33,500	28,705					62,205
		10,000					10,000
		32,880					32,880
		32,880					32,880
		12,000					12,000
	4,000	3,081			250		7,331
0	162,500	119,546	0	0	0	250	282,296

13.3%

	1,846,000	142,690				25,000	2,013,690
	28,119						28,119
0	1,874,119	142,690	0	0	0	25,000	2,041,809

	4,617,100	621,096			625,000	80,500	5,943,696
	30,988	441					31,429
	19,218	4,000					23,218
	7,778	2,000					9,778
	3,600	758					4,358
0	4,678,684	628,295	0	0	625,000	80,500	6,012,479
0	6,552,803	770,985	0	0	625,000	105,500	8,054,288

1.4%

OPERATING REVENUE SUMMARY - SPECIAL FUNDS

FUND / PROGRAM	2003-04	2004-05	2005-06		2006-07
	ACTUAL REVENUE	ACTUAL REVENUE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
SPECIAL FUNDS - OPERATING (Continued)					
GENERAL GOVERNMENT					
TIDELANDS (Non-Departmental)	472,248	528,426	485,698	485,698	621,393
INSTITUTIONAL NETWORK SERVICE	151,008	9,028	9,921	9,921	15,000
PUBLIC ED. & GOV'T ACCESS	149,156	148,576	154,154	154,154	161,100
GENERAL GOVERNMENT TOTAL	772,412	686,030	649,773	649,773	797,493
INTERNAL SERVICES					
VEHICLE MAINTENANCE	1,394,262	1,445,400	1,434,750	1,434,750	1,511,080
EQUIPMENT REPLACEMENT	1,093,005	919,100	853,965	853,965	907,715
INFORMATION SERVICES	1,262,210	1,918,311	2,229,619	2,229,619	2,587,546
WORKERS COMPENSATION	1,932,463	2,115,602	2,097,678	2,097,678	2,046,418
HEALTH & OTHER BENEFITS	2,630,772	2,841,295	3,004,200	3,004,200	3,714,600
LIABILITY & PROPERTY INSURANCE	1,260,966	729,543	763,036	763,036	763,036
INTERNAL SERVICES TOTAL	9,573,678	9,969,251	10,383,248	10,383,248	11,530,395
SPECIAL FUNDS - OPERATING	\$ 29,065,401	\$ 31,016,756	\$ 32,953,185	\$ 33,830,600	\$ 37,504,215

REVISED REVENUE BY MAJOR CATEGORY 2005-06

PERCENTAGE CHANGE COMPARED TO 2005-06 REVISED ESTIMATE

OPERATING REVENUE SUMMARY - ALL FUNDS

2006-07

FUND TYPE	2003-04	2004-05	2005-06		2006-07
	ACTUAL REVENUE	ACTUAL REVENUE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROPOSED ESTIMATE
GENERAL FUND	\$ 42,658,669	\$ 45,884,342	\$ 46,554,718	\$ 47,716,878	\$ 49,800,258
SPECIAL FUNDS	29,065,401	31,016,756	32,953,185	33,830,600	37,504,215
TOTAL OPERATING - ALL FUNDS	\$ 71,724,070	\$ 76,901,098	\$ 79,507,903	\$ 81,547,478	\$ 87,304,473

SPECIAL FUNDS

2006-07

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2005-06
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL	
		621,393	0	0	0	0	621,393	
		15,000					15,000	
	161,000	100					161,100	
0	161,000	636,493	0	0	0	0	797,493	22.7%
	1,511,080						1,511,080	
	867,715	40,000					907,715	
	2,577,546					10,000	2,587,546	
	1,996,418					50,000	2,046,418	
	3,713,600					1,000	3,714,600	
	763,036						763,036	
0	11,429,395	40,000	0	0	0	61,000	11,530,395	11.0%
\$ 1,195,883	\$ 25,819,585	\$ 2,782,390	\$ 357,086	\$ 0	\$ 625,000	\$ 6,724,271	\$ 37,504,215	10.9%

\$ 1,177,393	\$ 25,577,555	\$ 2,548,691	\$ 424,953	\$ 0	\$ 600,000	\$ 3,502,008	\$ 33,830,600	
1.6%	0.9%	9.2%	-16.0%	0.0%	4.2%	92.0%	10.9%	

ALL FUNDS

2006-07

OPERATING REVENUE BY MAJOR CATEGORY

PERCENTAGE
CHANGE
COMPARED
TO 2005-06
REVISED EST.

TAXES	FEES & CHARGES	INTEREST & RENTS	INTER-GOV'T	LICENSE & PERMITS	FINES & FORFEITS	OTHER	TOTAL	
\$ 34,989,856	\$ 9,519,198	\$ 3,442,347	\$ 447,977	\$ 655,981	\$ 366,000	\$ 378,899	\$ 49,800,258	4.4%
1,195,883	25,819,585	2,782,390	357,086	0	625,000	6,724,271	37,504,215	10.9%
\$ 36,185,739	\$ 35,338,783	\$ 6,224,737	\$ 805,063	\$ 655,981	\$ 991,000	\$ 7,103,170	\$ 87,304,473	7.1%

OPERATING EXPENDITURES SUMMARY - ALL FUNDS

FUND / PROGRAM	2003-04	2004-05	2005-06	AMENDED OPERATING BUDGET 2005-06			
	ACTUAL	ACTUAL	ADOPTED	PERSONNEL	SUPPLIES &	BLDGS. &	TOTALS
	EXPENSES	EXPENSES	BUDGET		SERVICES	EQUIPMENT	
GENERAL FUND							
POLICE							
ADMINISTRATION	\$ 1,454,317	\$ 1,648,682	\$ 1,817,054	\$ 1,047,668	\$ 788,961	\$ 0	\$ 1,836,629
FIELD OPERATIONS	5,907,597	6,067,029	6,225,299	5,402,656	835,492	11,534	6,249,682
SUPPORT SERVICES	1,391,895	1,398,831	1,605,057	1,421,919	174,752	0	1,596,671
INVESTIGATION & COMM. SERVICES	1,060,324	1,069,781	1,309,296	1,185,110	129,276	0	1,314,386
POLICE TOTAL	9,814,133	10,184,322	10,956,706	9,057,353	1,928,481	11,534	10,997,368
FIRE							
ADMINISTRATION	427,167	530,080	619,458	395,022	224,436	0	619,458
PREVENTION	274,393	267,809	311,153	274,330	36,823	0	311,153
OPERATIONS	5,238,780	6,201,189	6,152,082	5,533,464	564,789	102,625	6,200,878
TRAINING	177,793	218,531	209,955	164,780	45,175	0	209,955
EMERGENCY PREPAREDNESS	67,742	44,314	81,021	40,471	40,550	0	81,021
FIRE TOTAL	6,185,875	7,261,923	7,373,669	6,408,067	911,773	102,625	7,422,465
PUBLIC WORKS							
ADMINISTRATION	223,745	289,498	279,258	205,182	144,748	0	349,930
ENGINEERING / DESIGN	444,443	473,138	620,050	528,373	93,677	0	622,050
ENGINEERING / SURVEY	69,549	82,274	109,378	89,227	20,151	0	109,378
CONSTRUCTION MANAGEMENT	458,712	630,674	479,184	285,219	118,965	116,318	520,502
TRANSPORTATION ENGINEERING	538,475	458,929	514,364	254,740	213,449	50,000	518,189
STREET MAINTENANCE	1,267,990	1,322,418	1,414,384	768,351	665,931	0	1,434,282
BUILDING MAINTENANCE	1,078,675	1,061,001	1,174,395	494,092	669,885	288,810	1,452,787
CUSTODIAL SERVICES	830,697	811,519	851,016	695,651	183,935	0	879,586
PARKS	2,733,477	2,688,901	2,896,852	2,091,997	757,849	59,000	2,908,846
URBAN FORESTRY	918,579	836,704	924,405	654,975	266,230	3,200	924,405
PUBLIC WORKS TOTAL	8,564,342	8,655,057	9,263,286	6,067,807	3,134,820	517,328	9,719,955
COMMUNITY DEVELOPMENT							
PLANNING	978,198	1,013,163	974,145	835,817	147,359	0	983,176
BUILDING SAFETY & INSPECTION	748,895	732,218	776,471	683,806	247,665	0	931,471
PROPERTY MANAGEMENT	93,911	102,283	144,608	81,733	77,531	0	159,264
ECONOMIC DEVELOPMENT	117,591	96,357	89,676	0	104,676	0	104,676
COMM. DEVELOPMENT TOTAL	1,938,595	1,944,021	1,984,900	1,601,356	577,231	0	2,178,587
RECREATION & COMM. SERV.							
REC. & COMM. SERV. ADMIN.	755,585	737,315	899,939	702,494	201,203	0	903,697
MONTEREY YOUTH CENTER	255,111	261,603	320,890	204,176	118,560	0	322,736
MONTEREY SENIOR CENTER	213,341	231,426	245,582	159,361	86,221	0	245,582
ARCHER PARK CENTER	172,999	5,959	6,432	0	6,432	0	6,432
HILLTOP PARK CENTER	278,040	315,950	310,273	218,780	91,493	0	310,273
CASANOVA OAK KNOLL PARK CTR.	177,747	202,816	222,702	176,887	45,815	0	222,702
SPECIAL PROGRAMS / EVENTS	562,593	497,415	662,803	505,342	161,098	0	666,440
SPORTS	199,684	207,513	263,827	173,922	89,905	0	263,827
MONTEREY SPORTS CENTER	3,351,696	3,619,221	3,705,733	2,875,965	793,381	36,768	3,706,114
MONTEREY SPTS CNTR BLDG MTCE	0	0	220,312	121,759	98,553	0	220,312
RECREATION & C.S. TOTAL	5,966,796	6,079,218	6,858,493	5,138,686	1,692,661	36,768	6,868,115
LIBRARY							
LIBRARY ADMIN.	778,637	769,888	979,449	508,131	471,576	0	979,707
SUPPORT SERVICES	170,420	173,331	386,078	320,945	65,133	0	386,078
REFERENCE SERVICES	575,877	602,712	251,831	247,781	4,050	0	251,831
YOUTH SERVICES	282,991	315,692	403,339	387,539	15,800	0	403,339
READERS' SERVICES	476,716	467,132	475,135	441,374	33,760	0	475,134
MUSEUM	193,189	169,307	185,733	128,121	57,612	0	185,733
PRESIDIO PARK & MUSEUM	38,158	40,702	47,677	42,894	4,783	0	47,677
LIBRARY TOTAL	2,515,988	2,538,764	2,729,242	2,076,785	652,714	0	2,729,499

ADOPTED OPERATING BUDGET 2006-07				PERCENTAGE CHANGE COMPARED TO 2005-06 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2005-06 AMENDED
PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS		
\$ 1,045,276	\$ 854,162		\$ 1,899,438		
5,667,755	697,039	5,000	6,369,794		
1,386,576	212,099		1,598,675		
1,116,741	136,877	2,490	1,256,108		
9,216,348	1,900,177	7,490	11,124,015	1.5%	1.2%
471,338	249,214		720,552		
164,504	47,877		212,381		
6,092,607	628,012	115,859	6,836,478		
166,251	54,788		221,039		
2,064	71,826		73,890		
6,896,764	1,051,717	115,859	8,064,340	9.4%	8.6%
429,060	72,867		501,927		
402,903	159,176		562,079		
92,832	25,160		117,992		
317,349	154,868	79,500	551,717		
347,138	223,675	50,000	620,813		
833,630	693,473	4,000	1,531,103		
694,408	673,978	230,000	1,598,386		
686,166	155,980		842,146		
2,112,276	823,407	105,750	3,041,433		
664,467	328,623	4,100	997,190		
6,580,229	3,311,207	473,350	10,364,786	11.9%	6.6%
877,729	150,312		1,028,041		
670,599	105,114		775,713		
94,825	122,016		216,841		
	166,866		166,866		
1,643,153	544,308	0	2,187,461	10.2%	0.4%
665,066	214,317		879,383		
203,243	117,191		320,434		
163,275	102,306		265,581		
	5,935		5,935		
234,455	101,586		336,041		
196,091	59,157	2,725	257,973		
506,700	167,185		673,885		
181,201	92,017		273,218		
2,937,639	851,978	109,603	3,899,220		
114,705	113,312		228,017		
5,202,375	1,824,984	112,328	7,139,687	4.1%	4.0%
571,885	537,709		1,109,594		
330,211	70,337	3,650	404,198		
228,226	3,900		232,126		
396,394	19,450		415,844		
493,892	50,115		544,007		
151,693	113,533		265,226		
44,106	6,259		50,365		
2,216,407	801,303	3,650	3,021,360	10.7%	10.7%

OPERATING EXPENDITURES SUMMARY - ALL FUNDS

FUND / PROGRAM	2003-04	2004-05	2005-06	AMENDED OPERATING BUDGET 2005-06			
	ACTUAL	ACTUAL	ADOPTED	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS
	EXPENSES	EXPENSES	BUDGET				
GENERAL FUND (Continued)							
PUBLIC FACILITIES							
CONFERENCE CENTER ADMIN.	266,976	301,241	300,219	199,705	100,514	0	300,219
SALES & MARKETING	839,662	787,799	832,682	285,183	615,219	0	900,402
EVENT OPERATIONS	1,143,799	1,344,974	1,093,730	712,221	392,509	0	1,104,730
BUILDING MAINTENANCE	182,746	147,529	235,917	93,956	114,192	40,659	248,807
LANDSCAPE / GENERAL MAINT.	241,892	286,773	258,017	0	258,017	0	258,017
VISITOR PROMOTION	724,528	723,736	752,260	0	771,720	0	771,720
HARBOR ADMINISTRATION	207,140	206,440	263,331	162,023	101,308	0	263,331
HARBOR MAINTENANCE	275,271	249,775	249,711	125,134	116,577	8,000	249,711
HARBOR SECURITY	54,642	64,732	74,247	40,815	43,454	0	84,269
PUB. FACILITIES TOTAL	3,936,656	4,112,999	4,060,114	1,619,037	2,513,510	48,659	4,181,206
GENERAL GOVERNMENT							
MAYOR-COUNCIL	76,321	76,560	78,287	72,345	5,942	0	78,287
CITY MANAGER-ADMINISTRATION	689,282	718,675	725,507	677,919	47,588	0	725,507
COMM. RESOURCES / EDUCATION	249,240	219,195	267,808	189,901	91,765	0	281,666
CITY CLERK	312,013	355,425	405,875	284,003	124,553	12,000	420,556
PRINTING	87,768	70,841	35,465	0	35,465	0	35,465
CITY ATTORNEY	557,708	482,395	634,338	498,374	135,964	0	634,338
PERSONNEL	647,750	722,420	630,775	451,672	204,031	0	655,703
FINANCE - ADMINISTRATION	300,394	252,223	280,942	190,018	84,220	0	274,238
REVENUE	437,630	464,132	506,326	401,858	104,468	0	506,326
ACCOUNTING	516,312	583,990	702,471	617,208	86,013	0	703,221
MISCELLANEOUS & FIXED	157,063	0	50,000	0	200,000	0	200,000
COMMUNITY PROMOTION	160,306	207,879	162,401	0	162,728	0	162,728
INTERGOV'T. RELATIONS	155,998	124,540	170,721	0	190,357	0	190,357
GENERAL GOVERNMENT TOTAL	4,347,785	4,278,275	4,650,916	3,383,298	1,473,094	12,000	4,868,392
GENERAL FUND TOTAL	\$ 43,270,170	\$ 45,054,578	\$ 47,877,326	35,352,389	12,884,284	728,914	48,965,587
SPECIAL FUNDS							
PUBLIC SAFETY							
WATER SYSTEM IMPROVEMENT	\$ 9,217	1,500	25,000	0	25,000	0 \$	25,000
PUBLIC SAFETY TRAINING	109,755	142,107	114,255	24,404	119,321	9,900	153,625
PUBLIC SAFETY GRANTS	6,263	91,805	0	0	0	0	0
ASSET SEIZURE	7,000	10,193	10,000	0	0	10,000	10,000
PUBLIC SAFETY TOTAL	132,235	245,605	149,255	24,404	144,321	19,900	188,625
PUBLIC WORKS							
PRESIDIO PUB. WORKS AUTH.	4,681,915	5,493,320	4,229,434	2,239,353	2,139,934	0	4,379,287
NAVY SERVICES	200,271	130,837	156,000	0	169,050	0	169,050
CEMETERY - OPERATING	286,763	287,265	273,763	210,206	56,997	6,560	273,763
CEMETERY - DEBT SERV.	32,219	22,108	78,504	0	0	78,504	78,504
SEWER LINE MAINTENANCE	576,236	838,146	969,252	466,930	474,228	158,000	1,099,158
STORM WATER UTILITY	768,431	742,499	1,003,157	467,566	651,939	0	1,119,505
ALVARADO ST. MAINT. DIST.	93,189	51,063	76,533	34,146	42,387	0	76,533
CALLE PRINCIPAL ST. MAINT. DIST.	15,164	15,049	13,514	6,889	6,625	0	13,514
SKYLINE FOREST MAINT. DIST.	13,436	16,882	14,140	0	14,140	0	14,140
MATERIALS RECOVERY FACILITY	292,674	286,449.95	195,709	0	195,709	0	195,709
PUBLIC WORKS TOTAL	6,960,298	7,883,620	7,010,006	3,425,090	3,751,009	243,064	7,419,163

ADOPTED OPERATING BUDGET 2006-07				PERCENTAGE CHANGE COMPARED TO 2005-06 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2005-06 AMENDED
PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS		
220,448	111,164		331,612		
400,775	491,793	5,000	897,568		
730,692	437,202	64,320	1,232,214		
78,178	109,111		187,289		
	269,758		269,758		
	901,860		901,860		
178,325	148,285		326,610		
126,307	123,969		250,276		
40,596	34,435		75,031		
1,775,321	2,627,577	69,320	4,472,218	10.2%	7.0%
76,034	8,330		84,364		
571,451	54,030		625,481		
131,762	45,351		177,113		
315,725	168,210	75,000	558,935		
	36,529		36,529		
515,724	159,227		674,951		
721,741	267,975		989,716		
219,100	90,923		310,023		
429,380	59,528		488,908		
695,336	93,022		788,358		
	51,500		51,500		
9,657	178,707		188,364		
	276,298		276,298		
3,685,910	1,489,630	75,000	5,250,540	12.9%	7.8%
\$ 37,216,507	\$ 13,550,903	\$ 856,997	\$ 51,624,407	7.8%	5.4%
	25,750		25,750		
8,399	59,730		68,129		
0	0	0	0		
	10,000		10,000		
8,399	95,480	0	103,879	-30.4%	-44.9%
2,306,534	2,216,506	0	4,523,040		
	160,680		160,680		
218,757	46,592	26,060	291,409		
	78,174		78,174		
612,295	492,723		1,105,018		
531,394	538,918		1,070,312		
34,116	43,659		77,775		
6,884	6,824		13,708		
	14,564		14,564		
	325,730		325,730		
3,709,980	3,924,370	26,060	7,660,410	9.3%	3.3%

OPERATING EXPENDITURES SUMMARY - ALL FUNDS

FUND / PROGRAM	2003-04	2004-05	2005-06	AMENDED OPERATING BUDGET 2005-06			TOTALS
	ACTUAL EXPENSES	ACTUAL EXPENSES	ADOPTED BUDGET	PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	
SPECIAL FUNDS (Continued)							
COMMUNITY DEVELOPMENT							
HOUSING & CDBG TOTAL	<u>1,161,968.00</u>	<u>1,192,814.80</u>	<u>5,484,758</u>	<u>520,437</u>	<u>0</u>	<u>4,794,761</u>	<u>5,315,198</u>
RECREATION & CULTURAL							
SPORTS CENTER ENDOWMENT	0	0	0	0	0	0	0
SENIOR CENTER PROGRAMS	19,566	24,115	25,000	0	26,498	0	26,498
GOLDEN 55 TRAVELERS	72,662	94,908	125,000	0	131,723	0	131,723
LIBRARY	69,417	91,683	126,592	27,142	102,331	0	129,473
MUSEUM	4531	2509.07	5,000	0	5,550	0	5,550
REC. & CULTURAL TOTAL	<u>166,176</u>	<u>213,215</u>	<u>281,592</u>	<u>27,142</u>	<u>266,102</u>	<u>0</u>	<u>293,244</u>
PUBLIC FACILITIES							
WHARF 1 SPRINKLER SYSTEM	<u>55,892</u>	<u>23,115</u>	<u>20,000</u>	<u>0</u>	<u>20,000</u>	<u>0</u>	<u>20,000</u>
MARINA							
ADMINISTRATION	524,783	585,899	648,026	317,085	330,941	0	648,026
MAINTENANCE	1,454,720	778,744	402,785	244,399	165,386	8,000	417,785
SECURITY	143,156	153,716	180,198	164,667	15,531	0	180,198
DEBT SERVICE	240,070	228,994	486,202	0	486,202	0	486,202
MARINA TOTAL	<u>2,362,729</u>	<u>1,747,354</u>	<u>1,717,211</u>	<u>726,151</u>	<u>998,060</u>	<u>8,000</u>	<u>1,732,211</u>
PARKING							
ADMINISTRATION	1,461,759	1,676,356	1,294,269	532,792	761,477	0	1,294,269
ENFORCEMENT	691,949	367,030	1,042,592	927,789	142,803	0	1,070,592
MAINTENANCE	927,705	1,438,641	1,000,510	596,955	427,162	0	1,024,117
ATTENDANT / SECURITY	748,704	783,215	971,916	892,895	79,861	0	972,756
DEBT SERVICE	399,512	274,136	988,168	0	988,168	0	988,168
PARKING TOTAL	<u>4,229,629</u>	<u>4,539,377</u>	<u>5,297,455</u>	<u>2,950,431</u>	<u>2,399,471</u>	<u>0</u>	<u>5,349,902</u>
PUBLIC FACILITIES TOTAL	<u>6,648,250</u>	<u>6,309,846</u>	<u>7,034,666</u>	<u>3,676,582</u>	<u>3,417,531</u>	<u>8,000</u>	<u>7,102,113</u>
GENERAL GOVERNMENT							
INSTITUTIONAL NETWORK SERV.	116,710	-	42,000	0	0	42,000	42,000
PUBLIC ED. & GOV'T ACCESS	151,678	148,489	148,176 *	0	150,676	0	150,676
GENERAL GOVERNMENT TOTAL	<u>268,388</u>	<u>148,489</u>	<u>190,176</u>	<u>0</u>	<u>150,676</u>	<u>42,000</u>	<u>192,676</u>
INTERNAL SERVICES							
VEHICLE / EQUIPMENT MGMT.	2,447,882	2,672,556	1,869,029	673,427	1,042,248	346,650	2,062,325
INFORMATION SERVICES	1,701,656	2,058,867	2,212,580	900,215	1,181,059	242,476	2,323,750
WORKERS COMPENSATION	2,149,459	1,807,946	1,997,676	124,616	1,876,560	0	2,001,176
HEALTH INSURANCE TRUST	2,709,878	3,038,412	3,146,185	0	3,146,185	0	3,146,185
LIABILITY & PROPERTY INSUR.	740,929	1,097,567	874,468	165,549	718,682	0	884,231
INTERNAL SERVICES TOTAL	<u>9,749,804</u>	<u>10,675,349</u>	<u>10,099,938</u>	<u>1,863,807</u>	<u>7,964,734</u>	<u>589,126</u>	<u>10,417,667</u>
SPECIAL FUNDS TOTAL	<u>\$ 25,087,119</u>	<u>\$ 26,668,938</u>	<u>\$ 30,250,391</u>	<u>\$ 9,537,462</u>	<u>\$ 15,694,373</u>	<u>\$ 5,696,851</u>	<u>\$ 30,928,686</u>
GRAND TOTAL - ALL FUNDS	<u>\$ 68,357,289</u>	<u>\$ 71,723,516</u>	<u>\$ 78,127,717</u>	<u>\$ 44,889,851</u>	<u>\$ 28,578,657</u>	<u>\$ 6,425,765</u>	<u>\$ 79,894,273</u>

ADOPTED OPERATING BUDGET 2006-07				PERCENTAGE CHANGE COMPARED TO 2005-06 ADOPTED	PERCENTAGE CHANGE COMPARED TO 2005-06 AMENDED
PERSONNEL	SUPPLIES & SERVICES	BLDGS. & EQUIPMENT	TOTALS		
<u>560,517</u>	<u>360,347</u>	<u>7,711,885</u>	<u>8,632,749</u>	57.4%	62.4%
0	0	0	0		
	25,000		25,000		
	125,000		125,000		
7,230	113,574		120,804		
	5,150		5,150		
<u>7,230</u>	<u>268,724</u>	<u>0</u>	<u>275,954</u>	-2.0%	-5.9%
<u>0</u>	<u>20,600</u>	<u>0</u>	<u>20,600</u>	3.0%	3.0%
358,148	341,417		699,565		
248,057	164,788		412,845		
166,938	6,876		173,814		
	468,627		468,627		
<u>773,143</u>	<u>981,708</u>	<u>0</u>	<u>1,754,851</u>	2.2%	1.3%
537,675	909,665		1,447,340		
838,433	162,728		1,001,161		
726,296	442,259	19,700	1,188,255		
958,064	74,879		1,032,943		
	969,354		969,354		
<u>3,060,468</u>	<u>2,558,885</u>	<u>19,700</u>	<u>5,639,053</u>	6.4%	5.4%
<u>3,833,611</u>	<u>3,561,193</u>	<u>19,700</u>	<u>7,414,504</u>	5.4%	4.4%
0	42,000	0	42,000		
0	152,621	0	152,621		
<u>0</u>	<u>194,621</u>	<u>0</u>	<u>194,621</u>	2.3%	1.0%
664,865	873,441	1,092,000	2,630,306		
982,410	1,317,398	334,249	2,634,057		
131,859	1,865,690		1,997,549		
	3,773,051		3,773,051		
175,397	825,991		1,001,388		
<u>1,954,531</u>	<u>8,655,571</u>	<u>1,426,249</u>	<u>12,036,351</u>	19.2%	15.5%
<u>\$ 10,074,268</u>	<u>\$ 17,060,306</u>	<u>\$ 9,183,894</u>	<u>\$ 36,318,468</u>	20.1%	17.4%
<u>\$ 47,290,775</u>	<u>\$ 30,611,209</u>	<u>\$ 10,040,891</u>	<u>\$ 87,942,875</u>	12.6%	10.1%

INTERFUND TRANSFERS
2006-07

Fund	2003-04 Actual Transfers	2004-05 Actual Transfers	2005-06 Revised Budget	2006-07 Adopted Budget	Description
GENERAL FUND					
Transfers In:					
Justice Assistance Grant Fund	\$0	\$0	\$0	\$11,854	Grant for SRO position
Local Law Enforcement Grant Fund	0	30,000	17,000	0	Grant for SRO position
DOJ Grant/COPS in Schools Fund	21,576	0	0	0	Grant for SRO position
State COPS - AB1913 Grant Fund	98,176	100,000	100,000	100,000	Grant for DVO position
Gas Tax Fund	0	0	6,000	6,000	2107.5 Engineer payment
Public Safety Training Fund	0	43,300	0	0	Equipment purchases
Library Trust Fund	0	0	0	40,000	To cover loss of non-resident fees
Marina Fund	150,000	125,000	128,750	132,613	Wharf II maintenance
Parking Fund	138,649	284,321	292,851	253,184	Custodial/parks/streets
Scholze Park & Playground Funds	16,000	16,000	16,000	64,000	Parks maintenance
Operating Transfers In:	<u>424,401</u>	<u>598,621</u>	<u>560,601</u>	<u>607,651</u>	
Redevelopment Agency	3,748,826	4,076,641	4,036,403	4,267,106	Debt repayment
Storm Water Fund	0	0	0	200,000	Debt repayment
Public Services Ctr. CIP Fund	275,000	0	0	0	Transfer reserve
Non-Operating Transfers In:	<u>4,023,826</u>	<u>4,076,641</u>	<u>4,036,403</u>	<u>4,467,106</u>	
Total Transfers In	<u>4,448,227</u>	<u>4,675,262</u>	<u>4,597,004</u>	<u>5,074,757</u>	
Transfers Out:					
Alvarado St. Maintenance Dist.	(31,688)	(32,639)	(33,618)	(34,627)	Maintenance costs
Cemetery Fund	(50,897)	(25,540)	(27,942)	(44,686)	Operational subsidy
Monterey Financing Authority	(9,500)	(9,500)	0	0	Finance costs
Parking Fund	(16,770)	(25,156)	(17,780)	(15,240)	MY Museum subsidy
Information Services Fund	(48,636)	0	(92,137)	(221,090)	Contract position + one-time items
Employee Assistance Fund	(66,000)	(58,000)	(66,000)	(66,000)	To fund program
Unemployment Insurance	0	0	(65,000)	(65,000)	To fund program
Operating Transfers Out:	<u>(223,491)</u>	<u>(150,835)</u>	<u>(302,477)</u>	<u>(446,643)</u>	
Local Law Enforcement Grant Fund	(3,285)	0	0	0	
Tidelands Fund	0	(454,388)	0	0	Reimburse loan repayment
Workers Compensation	0	0	(800,000)	0	Increase reserve
FEMA Fund	(69,610)	0	0	0	Closure of Fund
Redevelopment Agency	(1,104,950)	(786,845)	(518,129)	(515,946)	Facility lease payments
Window on the Bay CIP Fund	0	0	(2,400,000)	(2,000,000)	Transfer reserve
Parking Fund	0	0	(52,088)	(52,088)	Repay Del Monte improv
Cemetery Fund	(118,509)	(119,219)	(78,504)	(78,174)	Debt service payment
Monterey Financing Authority	(632,675)	(630,675)	(628,475)	(631,075)	Bond payment
Non-Operating Transfers Out:	<u>(1,929,029)</u>	<u>(1,991,127)</u>	<u>(4,477,196)</u>	<u>(3,277,283)</u>	
Total Transfers Out	<u>(2,152,520)</u>	<u>(2,141,962)</u>	<u>(4,779,673)</u>	<u>(3,723,926)</u>	
Net General Fund Transfers	<u>2,295,707</u>	<u>2,533,300</u>	<u>(182,669)</u>	<u>1,350,831</u>	

**INTERFUND TRANSFERS
2006-07**

Fund	2003-04 Actual Transfers	2004-05 Actual Transfers	2005-06 Revised Budget	2006-07 Adopted Budget	Description
SPECIAL FUNDS					
<u>Local Law Enforcement Grant Fund</u>					
Transfers in: General Fund	3,285	0	0	0	
Transfers out: General Fund	0	(30,000)	(17,000)	(11,854)	Grant for SRO position
Total Local Law Enforce. Fund	<u>3,285</u>	<u>(30,000)</u>	<u>(17,000)</u>	<u>(11,854)</u>	
<u>DOJ Grant/COPS in Schools Fund</u>					
Transfers out: General Fund	(21,576)	0	0	0	Grant for SRO position
<u>State COPS (AB1913) Grant Fund</u>					
Transfers Out:					
General Fund	(98,176)	(100,000)	(100,000)	(100,000)	Grant for DVO position
<u>Gas Tax Fund</u>					
Transfers out: General Fund	0	0	(6,000)	(6,000)	2107.5 Engineer payment
<u>Alvarado St. Maintenance District</u>					
Transfers in: General Fund	31,688	32,639	33,618	34,627	Maintenance costs
<u>Parking Adjustment Fee Funds</u>					
Transfers out: Parking Fund	0	0	(389,455)	(40,000)	Lease payment (CH Garage)
<u>Sewer Line Maintenance Fund</u>					
Transfers in: Storm Water Utility Fund	100,000	0	50,000	82,355	Repayment of advance
<u>Storm Water Utility Fund</u>					
Transfers out: General Fund	0	0	0	(200,000)	
Transfers out: Sewer Line Maint. Fund	(100,000)	0	(50,000)	(82,355)	Repayment of advance
Total Storm Fund Transfers	<u>(100,000)</u>	<u>0</u>	<u>(50,000)</u>	<u>(282,355)</u>	
<u>Public Safety Training Fund</u>					
Transfers out: General Fund	0	(43,300)	0	0	Equipment purchases
<u>FEMA Fund</u>					
Transfers in: General Fund	69,610	0	0	0	Close out Fund
<u>Public Ed/Gov't Access Fund</u>					
Transfers out: Info Services Fund	0	(11,851)	0	0	
<u>Redevelopment Agency Funds</u>					
Transfers In:					
General Fund	1,104,950	786,845	518,129	515,946	Facility lease payments
Parking Adjustment Fund	0	0	0	0	Facility lease payments
	<u>1,104,950</u>	<u>786,845</u>	<u>518,129</u>	<u>515,946</u>	
Transfers Out:					
General Fund	(3,748,826)	(4,076,641)	(4,036,403)	(4,267,106)	Debt payment
Net Redev. Agency Transfers	<u>(2,643,876)</u>	<u>(3,289,796)</u>	<u>(3,518,274)</u>	<u>(3,751,160)</u>	
<u>Public Services Ctr. Capital Project Fund</u>					
General Fund	(275,000)	0	0	0	

**INTERFUND TRANSFERS
2006-07**

Fund	2003-04 Actual Transfers	2004-05 Actual Transfers	2005-06 Revised Budget	2006-07 Adopted Budget	Description
<u>Window on the Bay Fund</u>					
Transfers in: General Fund	0	0	2,400,000	2,000,000	Transfer to reserve
<u>Marina Fund</u>					
Transfers Out:					
General Fund	(150,000)	(125,000)	(128,750)	(132,613)	Wharf II maint.
Tidelands Fund	0	(1,000,000)	0	0	Advance
Parking Fund	(163,846)	(170,400)	(175,512)	(180,777)	Parking support
Total Marina Fund Transfers Out	(313,846)	(1,295,400)	(304,262)	(313,390)	
<u>Cemetery Fund</u>					
Transfers In:					
General Fund - Operating	50,897	25,540	27,942	44,686	Operating subsidy
General Fund - Non-Operating	118,509	119,219	78,504	78,174	Debt service subsidy
Total Cemetery Fund Transfers In	169,406	144,759	106,446	122,860	
<u>Parking Fund</u>					
Transfers In:					
General Fund	16,770	25,156	69,868	67,328	My Mus./Repay Del Monte improv.
Parking Adjustment Fee Funds	0	0	389,455	40,000	
Marina Fund	163,846	170,400	175,512	180,777	Parking support
	180,616	195,556	634,835	288,105	
Transfers Out:					
General Fund	(138,649)	(284,321)	(292,851)	(253,184)	Custodial/parks/streets
Net Parking Fund Transfers	41,967	(88,765)	341,984	34,921	
<u>Monterey Financing Authority Fund</u>					
Transfers In:					
General Fund - Operating	9,500	9,500	0	0	Finance costs
General Fund - Non-Operating	632,675	630,675	628,475	631,075	Bond payment
Total Monterey Financing Authority Fund Transfers In	642,175	640,175	628,475	631,075	
<u>Presidio of Monterey Pub. Works Fund</u>					
Transfers out: Equipment Repl Fund	(49,712)	0	0	0	
<u>Equipment Replacement Fund</u>					
Transfers In:					
Library Trust Fund	0	0	0	99,000	
Presidio of Monterey Pub. Works Fund	49,712	0	0	0	
Total Transfers In	49,712	0	0	99,000	
Transfers Out:					
Vehicle Management Fund	0	0	0	(500,000)	
Net Equip Repl Fund Transfers	49,712	0	0	(401,000)	
<u>Vehicle Management Fund</u>					
Transfers In:					
Equipment Replacement Fund	0	0	0	500,000	

**INTERFUND TRANSFERS
2006-07**

Fund	2003-04 Actual Transfers	2004-05 Actual Transfers	2005-06 Revised Budget	2006-07 Adopted Budget	Description
<u>Information Services Fund</u>					
Transfers in: General Fund	48,636	0	0	221,090	
Transfers in: PEG Access Fund	0	11,851	92,137	0	
Total Info. Svcs Fund Transfers In	<u>48,636</u>	<u>11,851</u>	<u>92,137</u>	<u>221,090</u>	
<u>Employee Benefits Fund</u>					
Transfers in: Gen. Fund - EAP	66,000	58,000	66,000	66,000	To fund program
Transfers in: Gen. Fund - UI	0	0	65,000	65,000	To fund program
Total Employee Ben Fund Trans In	<u>66,000</u>	<u>58,000</u>	<u>131,000</u>	<u>131,000</u>	
<u>Scholze Park & Playground Funds</u>					
Transfers out: General Fund	(16,000)	(16,000)	(16,000)	(64,000)	Parks maintenance services
<u>Workers Compensation Fund</u>					
Transfers in: General Fund	0	0	800,000	0	Increase reserve
<u>Library Trust Fund</u>					
Transfer out: Equip. Replace. Fund	0	0	0	(99,000)	
Transfer out: General Fund	0	0	0	(40,000)	To cover loss of non-resident fees
Total Library Trust Transfers Out	<u>0</u>	<u>0</u>	<u>0</u>	<u>(139,000)</u>	
<u>Tidelands Fund</u>					
Transfers in: Gen. Fund	0	454,388	0	0	Reimburse loan repayment
Transfers in: Marina	0	1,000,000	0	0	Advance from Marina
Total Tidelands Fund Trans In	<u>0</u>	<u>1,454,388</u>	<u>0</u>	<u>0</u>	
NET SPECIAL FUNDS TRANSFERS	<u><u>(2,295,707)</u></u>	<u><u>(2,533,300)</u></u>	<u><u>182,669</u></u>	<u><u>(1,350,831)</u></u>	
NET TRANSFERS - ALL FUNDS	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>	

General Fund Financial Forecast

	2005-06	2006-07	2007-08
	Revised Budget	Adopted Budget	Preliminary estimate
Operations			
Operating revenues	\$47,716,878	\$49,800,258	\$51,333,584
		4.4%	3.1%
Operating expenditures	(47,877,326)	(51,624,407)	(52,623,402)
Encumbrances	(446,823)	0	0
One-time items funded with non-oper funds	500,000	500,000	0
Estimated budget savings	800,000	800,000	800,000
Total net operating expenditures	(47,024,149)	(50,324,407)	(51,823,402)
Operating transfers			
From Public Safety Grant funds	117,000	111,854	100,000
From Gas Tax Fund	6,000	6,000	6,000
From Parking for custodial/parks maintenance	151,405	155,947	160,625
From Parking for street maintenance	141,446	97,237	100,154
From Marina for Wharf II maintenance	128,750	132,613	136,591
From Scholze Trust funds	16,000	64,000	64,000
From Library Trust Fund	0	40,000	0
From other funds	560,601	607,651	567,370
Employee Assistance Fund	(66,000)	(66,000)	(66,000)
Unemployment Insurance	(65,000)	(65,000)	(65,000)
Alvarado St. Maint. Dist.	(33,618)	(34,627)	(35,666)
Parking Fund (MY Museum)	(17,780)	(15,240)	0
Cemetery Fund (operational subsidy)	(27,942)	(44,686)	(45,000)
To other funds	(210,340)	(225,553)	(211,666)
Operating reserves:			
Economic Uncertainty	0	0	(149,849)
Business Transformation	177,861	180,298	185,707
Cultural Arts	0	0	(30,000)
To operating reserves	177,861	180,298	5,858
Total net operating transfers	528,122	562,396	361,562
Net Operations surplus (deficit)	1,220,851	38,247	(128,256)

General Fund Financial Forecast

Non-operating activities			
Beginning Fund Balance	14,406,638	9,625,621	10,468,477
Redevelopment Agency loan payback	4,120,455	4,267,106	4,352,988
Non-operating Transfers from/(to):			
Window on the Bay	(2,400,000)	0	0
Parking Fund (loan repayment)	(52,088)	(52,088)	(52,088)
ISD Fund	(92,137)	(221,090)	(98,973)
Workers Comp Fund	(800,000)	0	0
Capital Improvement Projects (CIP)			
Facility & Infrastructure maint/upgrades	(1,294,140)	(1,362,000)	(1,030,000)
Continuing Capital Projects	(1,559,463)	0	0
Encumbrances	(1,097,777)	0	0
One-time items in operating budget			
Equipment/Capital outlay	(500,000)	(500,000)	0
Business transformation	0	(180,298)	(185,707)
Debt service			
Sports Center/Catellus Bonds	(628,475)	(631,075)	(628,275)
1999 Refunding/Custom House Bonds	(518,129)	(515,946)	(514,458)
<hr/>			
Ending Fund Balance	9,625,621	10,468,477	12,183,709
<hr/>			
General Fund reserves			
	10.1%	10.6%	12.0%
Economic uncertainty	4,769,650	5,331,712	6,231,561
Business Transformation	140,725	564,620	686,280
Operational contingencies	250,000	250,000	250,000
Capital facilities renewal/new starts			
Sports Center	0	190,000	385,700
Conference Center	0	205,000	416,150
Library	0	56,000	113,680
Wharves I & II	0	270,000	548,100
Property acquisition	0	2,000,000	2,000,000
Long-term receivables	1,243,378	1,321,552	1,399,500
Cultural arts	119,035	119,035	149,035
<hr/>			
Total General Fund reserves	6,522,788	10,307,919	12,180,006
<hr/>			
Available Fund Balance per Budget	\$3,102,833	\$160,558	\$3,702
<hr/>			



RESOLUTION NO. 06-97 C.S.

**A RESOLUTION ADOPTING AND APPROVING THE BUDGET OF THE CITY OF
MONTEREY FOR FISCAL YEAR 2006-07**

WHEREAS, the proposed operating and capital budgets of the City of Monterey for the fiscal year 2006-07 were prepared and submitted to the City Council by the City Manager in accordance with Section 6.3 of the City Charter; and

WHEREAS, the City Council reviewed the proposed budgets and thereafter caused a public hearing to be held concerning the proposed budgets;

NOW, THEREFORE, BE IT RESOLVED BY THE COUNCIL OF THE CITY OF MONTEREY that the City of Monterey - Proposed Operating Budget - 2006-07 containing information as required in Section 6.3 of the Monterey City Charter, and the Proposed Capital and Neighborhood Improvement Budgets, as amended by the City Council, are hereby adopted and approved as the budget of the City of Monterey for fiscal year 2005-06 in the following amounts:

Operating Budget - all funds	\$ 87,942,875
Capital Improvement Program	\$ 4,258,600
Neighborhood Improvement Program	\$ 2,082,562

A copy of said budget, as modified and amended, is on file in the office of the City Clerk and is hereby referred to for further particulars.

BE IT FURTHER RESOLVED THAT monies may be transferred from one account to another with the approval of the City Manager or his designee except for the following transfers which may be made only with the approval of the City Council:

- a. Transfers to or from Special Funds where state or federal regulations require Council approval;

- b. Transfers from unappropriated reserves or fund balances.

BE IT FURTHER RESOLVED THAT the following reserve is hereby approved and the monies therein appropriated for use with the approval of the City Manager or his designee:

1. Reserve for Operational Contingencies \$250,000

BE IT FURTHER RESOLVED THAT the proposed transfers included in the Interfund Transfers Schedule of the 2006-07 Proposed Operating Budget are hereby adopted and approved;

BE IT FURTHER RESOLVED THAT the following changes to the 2006-07 Position Control List are hereby approved:

1. Convert contract Administrative Analyst — Housing position to permanent Regular Part-time;
2. Extend one Senior Park Maintenance Worker overfill to 1/1/07.

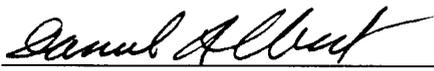
PASSED AND ADOPTED BY THE COUNCIL OF THE CITY OF MONTEREY this 20th day of June 2006 by the following vote:

AYES: 4 COUNCILMEMBERS: ALBERT, DELLA SALA, DOWNEY, HAFERMAN

NOES: 0 COUNCILMEMBERS:

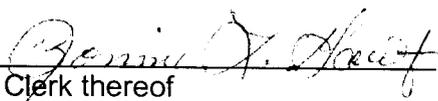
ABSENT: 1 COUNCILMEMBERS: ROBERSON

APPROVED:



Mayor of said City

ATTEST:



City Clerk thereof



**CAPITAL
IMPROVEMENT
SECTION**

CITY OF MONTEREY

TO: City Manager
FROM: Deputy Public Works Director - Engineering
DATE: July 18, 2006
SUBJECT: Proposed Neighborhood Improvement and Capital Improvement Program for FY 06/07

RECOMMENDATION

That the City Council review the proposed Neighborhood Improvement and Capital Improvement Programs being proposed for FY 06/07.

POLICY IMPLICATIONS

The review of the two programs is consistent with past Council policy and guidance.

FISCAL IMPLICATIONS

This year's proposed NIP & CIP Programs (attached at Enclosure's 1 & 2) total \$2,082,562 and \$4,298,600 respectively. The estimated annual operation and maintenance cost estimate for the NIP program is \$12,800 to support the projects once constructed. The NIP "cut-off" projects (not being funded at this time) total another \$197,500. Staff estimates no additional costs for operations and maintenance costs for these five projects. Operation and maintenance estimates for the CIP are still being evaluated.

ENVIRONMENTAL DETERMINATION

The environmental determinations will be made on each of these projects as appropriate during design and prior to construction.

ALTERNATIVES CONSIDERED

Council may chose to:

- 1) Delete any of the proposed NIP projects and if necessary, send the proposed project list back to the NIP Committee for further evaluation or
- 2) In accordance with the City Charter, determine that there are insufficient funds available to provide for the ordinary and necessary services in FY 06/07 and redirect a portion for all of the funds towards the City's budget. (Requires 4/5's approval by Council).
- 3) Add to, delete, or revise the CIP proposed list of projects.

DISCUSSION

This year's proposed NIP program shown at Enclosure 1, has 32 funded projects; 7 fully funded through "base allocations" and 25 from either the "base pot" or a combination of "base pot" and "base allocations". The CIP proposed program has 37 projects of which 24 are funded by General Funds. The remaining 13 are funded by other sources as listed at Enclosure 2. A brief description of each project is attached as Enclosure 3 for the NIP projects and Enclosure 4 for the CIP projects.

Enclosure 5 is a complete list of CIP projects currently being considered as part of the CIP program. The shaded column titled "**Approp Yr 06/07**" lists the projects being proposed as part of this year's program. Note that other projects not recommended as part of this year's program are listed as "FY 07/08 Priority", 08/09, 09/10 and "Out Year" projects.

Staff believes the projects being proposed by the NIP Committee are consistent with past NIP programs and will benefit the various neighborhoods and the City as a whole. This year's NIP program has been reviewed by the Parks and Recreation Commission (PRC) and is scheduled for the Planning Commission on June 13. The P&RC approved the projects pertaining to parks and recreation as being consistent with the City's Park Master Plan. Staff expects the same action from the Planning Commission.

Les R. Turnbeaugh, P.E.

gr

Enclosures

1. NIP Program
2. CIP Program
3. NIP Project Description
4. CIP Project Description
5. Unfunded and Proposed CIP Program

c: Finance Director
Senior Account Clerk Rodrigues
Office Assistant II Dickson
NIP Spokesperson (Heuer), 33 Alta Mesa Circle, Monterey, CA 93940

CIP PROJECTS - FY 2006 / 2007

<u>GENERAL FUNDS</u>	<u>(\$1,453,000)*</u>
-----------------------------	------------------------------

1.	Alvarado Street Tree Lighting	\$11,500
2.	City-Wide Exigent Minor Projects '07	\$25,000
3.	City-Wide Sign Replacement / Upgrade Phase 1	\$25,000
4.	Conference Center Grease Trap Installation	\$25,000
5.	Conference Center Paver Replacement	\$40,000
6.	Desalination Feasibility Analysis	\$15,000
7.	El Estero Bridge - Dry rot Repairs on Walkway / Rails	\$20,000
8.	El Estero Lake Pumps Upgrade and Ozonator Installation	\$15,000
9.	Facilities Inspection's and Evaluation Program for Conference Center, Sports Center, Library and Tunnel	\$100,000
10.	Gordon House - Structural Repairs (Design / "Temporary Fix")	\$50,000
11.	Lighthouse / McClellan Traffic Signal	\$200,000
12.	McAbee Beach Access / Use Development	\$34,000
13.	Miscellaneous Traffic Improvements 06/07	\$50,000
14.	Monterey Sports Center Pool Deck Replacement	\$365,000
15.	Monterey Sports Center Pool Re-plaster	\$250,000
16.	Recreation Trail Lighting - Lens Replacement / Wattage Reductions	\$5,000
17.	Regional "Next Generation" Radio System Replacement	\$32,000
18.	Ryan Ranch "Car" ports - Inspect / Prepare C.D.'s	\$10,000
19.	Ryan Ranch Yard - Security Gate	\$15,000

20. Soledad / Munras - Traffic Loop Replacement	\$8,000
21. Street Reconstruction '07	\$85,000**
22. Tunnel Tile Refurbishment - Inspect / Bid Doc - Prep	\$7,500
23. Visitor Center Back Porch Repairs	\$15,000
24. Visitor Center Roof Replacement / Seismic Upgrade (Design)	\$50,000
<hr/>	
TOTAL: \$1,453,000	

*\$144,500 of this is from project closeouts.

**\$85,000 of this figure is from MDS Franchise fee for Street Resurfacing / Reconstruction.

DEVELOPMENT IMPACT FEE (\$75,000)

1. Street Resurfacing '07	\$75,000
<hr/>	
TOTAL: \$75,000	

GAS TAX (\$748,600)***

1. Street Reconstruction '06/'07	\$448,600
2. Street Resurfacing Program '06/'07	\$300,000
<hr/>	
TOTAL: \$748,600	

***\$48,600 Added from Project Closeouts

SEWERLINE MAINTENANCE (\$300,000)

1. CityWide Sewer Defects, Spot Repairs, Phase 1	\$230,000
2. Sewer Main Repair '06/'07	\$70,000
<hr/>	
TOTAL: \$300,000	

STORMWATER **(\$0.00)**

1. Storm Drain Repair '06/'07 \$0.00

MARINA **(\$1,050,000****)**

1. Marina Fire Water System Replacement \$800,000

2. Marina Electrical System Inspection / Repairs \$250,000

TOTAL: \$1,050,000

****Borrow from Parking Fund

POM PUBLIC WORKS AUTHORITY **(\$225,000)**

1. Streets Reconstruction / Resurfacing \$225,000

TOTAL: \$225,000

PARKING **(\$407,000)**

1. Cannery Row / West Parking / East Parking & Clock Tower -
Bird Hazing on Light Poles \$10,000

2. DVR Surveillance System in Parking Attendant Booths \$20,000

3. Electronic Parking Management Signs \$200,000

4. Marina Parking Lot - Meter Conversions \$70,000

5. Parking Lot 7, Calle P Garage & Sports Center Pay Station
Conversion \$92,000

6. Recreation Trail Tree Wells - Tunnel / Wharf Area \$15,000

TOTAL: \$407,000

GRANT APPLICATIONS PENDING **(Unknown)**

- | | | |
|----|--|-----------|
| 1. | Holman Hwy / CHOMP Entrance Operational Improvements - Const.
(TAMC) RSTP | \$400,000 |
| 2. | Hovden Way Stormwater Treatment Improvement
(State Water Resources Control Board) | \$600,000 |
| 3. | Lighthouse Curve Lighting and Signal Safety Improvement | \$68,000 |
| 4. | Lighthouse / McClellan Traffic Signal Installation
(TAMC) RSTP/TDA 2% | \$150,000 |
| 5. | North Fremont / Del Monte / Lighthouse Signal Upgrades
(TAMC) RSTP | \$400,000 |
| 6. | Steinbeck Plaza Stormwater Treatment Improvements
(State Water Resources Control Board) | \$709,500 |

TOTAL: \$2,327,500

CAPTIAL IMPROVEMENT PROGRAM 2006/2007 PROJECT DESCRIPTIONS

GENERAL FUNDS

1. **Alvarado Street Tree Lighting** - This is to provide matching funds with the Downtown Business Association to provide tree lighting upgrades for Alvarado Street.
2. **City-Wide Exigent Minor Projects '07** - This is a contingency set aside for projects that require immediate attention and/or remedy that occur throughout the year.
3. **City-Wide Sign Replacement / Upgrade Phase 1** - This is the first of several phases to replace various traffic related signs throughout the city to the new State and Federal standards for reflectivity.
4. **Conference Center Grease Trap Installation** - This project is following past Council approved policy regarding grease trap and interceptors and is to provide a trap in an area of the Conference Center where through cooking, etc. grease could accumulate.
5. **Conference Center Paver Replacement** - This project is to repair the damaged and cracked pavers in front, adjacent and contiguous with the Conference Center paver layout.
6. **Desalination Feasibility Analysis** - This project is to conduct a feasibility analysis for the potential of developing a City desalination facility.
7. **EI Estero Bridge - Dry rot Repairs on Walkway / Rails** - This is a maintenance project to repair structural problems associated with EI Estero Bridge.
8. **EI Estero Lake Pumps Upgrade and Ozonator Installation** - This is a project to not only upgrade the existing pumps in times of storms and other needs to control the lake level but also for the installation of an ozonator which will somewhat purify (similar but better than clorination) for water use as irrigation from Lake EI Estero.
9. **Facilities Inspection's and Evaluation Program for Conference Center, Sports Center, Library and Tunnel** - This project will provide monies for inspection services and evaluation for these four "flagship" facilities in the City and will help keep them up to current standards and reduce annual maintenance costs.
10. **Gordon House - Structural Repairs (Design / "Temporary Fix")** - This project will look at the structural problems associated with the flooring and subgrade of the Gordon house and will prepare a design for the temporary repairs to ensure the

integrity of this building until such time a complete reconstruction can be implemented.

11. **Lighthouse / McClellan Traffic Signal** - This will provide additional funding and required to install a traffic signal on the intersection of lighthouse and McClellan Ave. This is the only section of Lighthouse without a traffic signal and is believed to be significant in the overall traffic conditions of this area.
12. **McAbee Beach Access / Use Development** - This will provide for access down in the McAbee Beach area of the land that was given to the City for public access to the beach.
13. **Miscellaneous Traffic Improvements 06/07** - This project is to cover any unforeseen situations that occur throughout the year regarding traffic requirements and/or needs and is implemented through the City's traffic Engineering Division.
14. **Monterey Sports Center Pool Deck Replacement** -These actually are supplemental funds to already improve NIP funds provided for the replacement of the pool deck tile.
15. **Monterey Sports Center Pool Re-plaster** - Since the original construction of the pool in 91/92 the plaster in the pool has been starting to disintegrate in several sections which has greatly increased the maintenance operations. This project will completely drain and re-plaster the pool thereby giving it another 10-15 years life.
16. **Recreation Trail Lighting - Lens Replacement / Wattage Reductions** - This is the first phase of starting an energy and utility cost reduction for lighting along the recreation trail as well as other outside lighting areas within the City. This money will be seed money to obtain other larger projects from AMBAG.
17. **Regional "Next Generation" Radio System Replacement** - As part of a county-wide initiative, this project will lead to an upgrade in the City's radio system and will allow operational compatibility within all public agencies of Monterey County.
18. **Ryan Ranch "Car" ports - Inspect / Prepare C.D.'s** - This project is to inspect the carports and the Ryan Ranch area and prepare some construction documents to call for bid as part of next year's proposed CIP program.
19. **Ryan Ranch Yard - Security Gate** -This will be for the installation of a new security gate at the Ryan Ranch Yard which will have electronic features to determine not only when people are coming but who in fact is coming through the gate during off- hours times.
20. **Soledad / Munras - Traffic Loop Replacement** - This will be for a simple replacement at the intersection of Soledad and Munras. This will improve the situation where currently the traffic loops have been broken and/or destroyed.

21. **Street Reconstruction '07** - This part of the on-going street reconstruction program. This \$85,000 is the amount from the Monterey Disposal Franchise fee for street resurfacing and reconstruction.
22. **Tunnel Tile Refurbishment - Inspect / Bid Doc - Prep** -This project will fund an inspection of the tiles within the tunnel and prepare performance specs for bids as part of next year's program.
23. **Visitor Center Back Porch Repairs** - This project will inspect and replace as necessary the structural portions of the porch at the visitor center.
24. **Visitor Center Roof Replacement / Seismic Upgrade (Design)** -This project is for the design for an eventual seismic upgrade and roof replacement for this facility. Project will be brought back in the CIP in future years for construction.

DEVELOPMENT IMPACT FEE

1. **Street Resurfacing '07** - This is the amount of money collected up to this point from development impact fees for street resurfacing projects.

GAS TAX

1. **Street Reconstruction '06/'07** - This is for on going street reconstruction programs that the City conducts each year.
2. **Street Resurfacing Program '06/'07** - This is an on-going program for the City.

SEWERLINE MAINTENANCE

1. **CityWide Sewer Defects, Spot Repairs, Phase 1** - This is also an on-going, annual maintenance program the City conducts to maintain sewer lines and other infrastructure throughout the City. While dramatically under-funded for an annual program, this project will focus on more of the major sewer defects currently known.
2. **Sewer Main Repair '06/'07** - This is a continuation of the sewer main repairs conducted each year.

STORMWATER

1. **Storm Drain Repair '06/'07** - This project is not funded at this time and will be brought back to Council as our storm line and storm drainage system issues become more apparent for additional funding.

MARINA

1. **Marina Fire Water System Replacement** - This project will replace a maintenance problem system that currently exists and is important for the successful operations of the Marina.
2. **Marina Electrical System Inspection / Repairs** - This project is to go through the Marina's electrical system and upgrade and repair as required the electrical system that currently exists.

POM PUBLIC WORKS AUTHORITY

1. **Streets Reconstruction / Resurfacing** - This is an on-going part of the monies given to the City by the Army to include as part of the City's reconstruction and resurfacing programs.

PARKING

1. **Cannery Row / West Parking / East Parking & Clock Tower** - Bird Hazing on Light Poles - This project is a continuation of the bird hazing installation to keep these particular areas clean from bird droppings.
2. **DVR Surveillance System in Parking Attendant Booths** - This will provide for a system within the booths for attendees to view what is occurring within the parking area.
3. **El Cuartel Parking Lot Lights - New / Upgrade** - This will upgrade and improve the current lighting system in our El Cuartel parking lot. When the parking lot was expanded and the new lot constructed along Van Buren, the lighting upgrade was held off until the modulars and other improvements had been completed.
4. **Electronic Parking Management Signs** - These are signs that will help the parking division indicate to tourists and other people coming into town on where and where not to park.

5. **Marina Parking Lot - Meter Conversions** -This project will remove meters and provide pay stations within the Marina parking lot. It is expected to greatly improve the efficiency of the parking enforcing and management of that area.
6. **Parking Lot 7, Calle P Garage & Sports Center Pay Station Conversion** - This is similar to the project above.
7. **Recreation Trail Tree Wells - Tunnel / Wharf Area** - This project is to repair the broken and maintained sections of tree wells near the tunnel and wharf area of the parking lot.

UNFUNDED AND PROPOSED CIP PROGRAM FY 06/07										5/31/2006	
No.	Project Name	Funding Source	Estimated Project Cost	Prior Yr Approp Amount	Approp Yr 06/07	FY 07/08 Priority	FY 08/09 Priority	FY 09/10 Priority	"Out Year" Projects	Inappropriate Future Project Estimate	Comments
GENERAL GOVERNMENT											
1	Brown Underwood Adobe / Few Memorial Hall - Seismic	General	\$800,000	\$60,000					\$740,000	\$740,000	Construction
2	Construction Office-Adobe Wall & Porch Repair	General	\$15,000		\$25,000	\$15,000					
3	City-Wide Exigent Minor Projects '07	General	\$25,000								
4	Council Chambers Air Cond. & Heating Unit	General	\$40,000					40,000		\$40,000	
5	Facilities Inspection's and Evaluation Program for Conference Center, Sports Center, Library and Tunnel	General	\$100,000								
6	French Consulate Seismic Repair / General	General	\$50,000						\$50,000	\$50,000	
7	Gordon House - Structural Repairs (Design/"Temporary Fix")	General	\$50,000								
8	Mechanical Division - Create Mezzanine area	General						Unknown		Unknown	
9	Mechanical Division - Restroom Extension	General						Unknown		Unknown	
10	Motion Detector Light Switches (Citywide)	General	\$35,000	\$15,000					\$20,000	\$20,000	
11	Regional "Next Generation" Radio System Replacement	General	\$32,000								
12	Ryan Ranch Parking Structures and Admin Buildings for Parks/ Streets/Mechanical (inspect/design)	General	\$10,000								
13	Ryan Ranch Yard - Security Gate	General	\$15,000						\$15,000	\$15,000	
14	Visitor Center Back Porch Repairs	General	\$15,000						\$15,000	\$15,000	
15	Visitor Center Roof Replacement/Seismic Upgrade (Design)	General	\$50,000						\$50,000	\$50,000	
LEISURE, CULTURAL AND SOCIAL SERVICES											
1	Alvarado Street Tree Lighting	General	\$11,500								
2	Beach Equipment Storage	General	\$210,000						\$210,000	\$210,000	
3	Camino El Estero Parking Lot Landscaping	General	\$25,000					25,000		\$25,000	
4	Cannery Row, 835 & 851 - Create Historic Site at Wing Chong Market and La Ida Café	General	Unknown			Unknown				Unknown	
5	Cannery Row Streetscape Improvements Phase II	General	\$35,000						\$35,000	\$35,000	
6	Causeway Railing	General	\$35,000						\$35,000	\$35,000	
7	Causeway Shoreline Embankment Improvement Design	General	\$20,000						\$20,000	\$20,000	Deferred from previous CIP program
8	Cemetery Entrance Wall	General	\$20,000						\$20,000	\$20,000	Design Complete
9	Cemetery Irrigation - Phase 1	General	\$7,500						\$67,000	\$67,000	Construction
10	City Cemetery - Repair/Replace Broken Curbs; Repair Roads	General	\$45,000						\$45,000	\$45,000	
11	Conference Center Grease Trap Installation	General	\$25,000						\$25,000	\$25,000	
12	Conference Center Patio Membrane and Paver Replacement	General	\$90,000						\$90,000	\$90,000	
13	Conference Center Paver Replacement	General	\$40,000								
14	Conference Center - Portola Plaza Paver Replacement	General	\$60,000								
15	Conference Center Seismic Study	General	\$120,000						\$60,000	\$60,000	Study Only
16	Custom House Plaza Electrical Supply	General	\$350,000						\$120,000	\$120,000	Near Maritime Museum
17	Del Monte/Figueroa/Catellus-Relocate Rec Trail & Safety Imp's	General	\$15,000						\$350,000	\$350,000	Includes W.B. turn lane
18	Desalination Feasibility Analysis	General	\$15,000								
19	Downtown Tree Well Improvements	General	\$5,000						\$5,000	\$5,000	
20	El Estero Lake Pumps & Ozonator Installation	General	\$15,000								
21	El Estero Streetscape - Phase 3	General	\$75,000						\$75,000	\$75,000	
22	Fairground Road Tree Planting & Curb & Gutter Mod.	General	\$35,000						\$35,000	\$35,000	
23	Friendly Plaza Irrigation	General	\$25,000								
24	Friendly Plaza Lights	General	\$20,000						\$25,000	\$25,000	Deferred from previous CIP program
25	Friendly Plaza - Low Level Lighting Installation	General	\$15,000						\$15,000	\$15,000	
26	Hannell Gulch Walkway Installation - (Hannell Gulch from Pacific to Alvarado)	General	\$75,000						\$75,000	\$75,000	
27	Hilltop Park - Resurface Lower Basketball Court/Parking Area	General	\$40,000						\$40,000	\$40,000	
28	Jack's Park Tennis Court Light Upgrades	General	\$15,000								
29	Lower Presidio Park Improvements Phase 2	General	\$180,000	\$130,000				\$15,000		\$15,000	100K (NIP) 30K CIP
30	McAbee Beach Development	General	\$34,000						\$50,000	\$50,000	
31	Marina Electrical System Inspection/Repair	Marina Fund	\$250,000								*Borrowing from Parking
32	Marina Fire Water System Replacement	Marina Fund	\$800,000								*Borrowing from Parking
33	Monterey Sports Center Pool Deck Replacement Ph 2	General	\$365,000								
34	Monterey Sports Center Pool Replaster	General	\$250,000								
35	Monterey Tennis Center Improvements	General	\$75,000						\$75,000	\$75,000	
36	Monterey Youth Center Phase 2	General	\$100,000						\$100,000	\$100,000	
37	North Fremont Streetscape Design	General	\$40,000						\$40,000	\$40,000	
38	Old Train Depot Restroom Improvements	General	\$35,000								
39	Pacific Biological Lab on Cannery Row - Restoration & Improvements	General	\$200,000						\$200,000	\$200,000	
40	Rec Trail - Light Lens Replacement to Lower Wattage Bulbs	General	\$5,000								
41	Recreation Trail Tree Well Repairs by Tunnel/Wharf 1/Parking	Parking	\$15,000								
42	Ryan Ranch Storage-Parks	General	\$75,000						\$75,000	\$75,000	
43	Sand Dunes Clean Up	General	\$100,000						\$100,000	\$100,000	
44	Sollecito Ballpark Field Drainage Improvements	General	\$40,000							\$40,000	

UNFUNDED AND PROPOSED CIP PROGRAM FY 06/07										5/31/2006	
No.	Project Name	Funding Source	Estimated Project Cost	Prior Yr Approp Amount	Approp Yr 06/07	FY 07/08 Priority	FY 08/09 Priority	FY 09/10 Priority	"Out Year" Projects	Inappropriate Future Project Estimate	Comments
45	Spanish Plaza Landscape / Irrigation	General	\$50,000						\$50,000	\$30,000	
46	Vets Park Campground Expansion	General	\$50,000	\$10,000					\$50,000	\$50,000	\$10,000 NIP FY 04/05
47	Visitors' Center Roof Replacement	General	\$50,000		\$50,000						
48	Visitors' Center Back Porch Repair	General	\$15,000		\$15,000						
49	Water Tank Garden Road Demo / Design	General	\$50,000						\$50,000	\$50,000	
50	Wharf #2 Beach Restroom	Tidelands	\$140,000						\$140,000	\$140,000	
51	Wharf #2 Beach Restroom Repairs to Planter/Sidewalks	General	\$12,000						\$12,000	\$12,000	
52	Window on the Bay - Property Acquisition 05/06	Tidelands	\$1,000,000						\$1,000,000	\$1,000,000	
PUBLIC SAFETY											
1	Automatic Fire Sprinkler System - Fire Station 2	General	\$20,000					\$20,000		\$20,000	
2	Automatic Fire Sprinkler System - Fire Station 3	General	\$30,000					\$30,000		\$30,000	
3	Auto start for exhaust at Fire Station 1	General	\$5,000				\$5,000			\$5,000	
4	Fire Dept Vehicle Exhaust Extractor	General	\$30,000			\$30,000				\$30,000	
5	Fire Station #1 Stem Wall & Ceilings	General	\$80,000					\$80,000		\$80,000	Deferred from previous CIP program
6	Fire Station #2 Alternate Fuel	General	\$25,000			\$25,000				\$25,000	Design phase to determine improvements
7	Fire Station #2 Remodel (Design Phase)	General	\$50,000						\$50,000	\$50,000	
8	Fire Station #2 & #3 - Replace Apparatus Doors	General	\$60,000						\$60,000	\$60,000	
9	Fire Station #1,2 & 3 Window/Insulation Upgrade	General	\$10,000			\$10,000				\$10,000	
10	Fire Station #1,2 & 3 - Resurface Apparatus Doors	General	\$7,500						\$7,500	\$7,500	
11	Fire Station #3 - Heater Replacement	General	\$8,000						\$8,000	\$8,000	
12	Fire Station #3 Roof Extension	General	\$8,000					\$8,000		\$8,000	
13	Fire Station #3 Remodel (Design Phase)	General	\$50,000						\$50,000	\$50,000	Design phase to determine improvements
14	Police Classroom "Sound Proofing" Analysis	General	\$5,000			\$5,000				\$5,000	Analysis only
PUBLIC UTILITIES											
1	Belden Street Storm Drain / 700 Block	General	\$50,000						\$50,000	\$50,000	
2	CMP Investigation & Replacement	SWF	\$790,000			\$200,000	\$200,000	\$390,000		\$790,000	
3	Del Monte Avenue Undergrounding	20A	\$2,000,000	\$ 75,000		1,925,000				1,925,000	Engineering/Design only
4	Del Monte Beach Stormwater Outfall Conversion	General	\$60,000			60,000				\$60,000	
5	Del Monte Lake Flood Control System	General	\$25,000			\$25,000				\$25,000	Replace Wier Board/Waterman Values
6	Del Monte Lake Influent Debris Interceptor (Design)	General	\$25,000			\$25,000				\$25,000	Design
7	Del Monte Storm Drain Aguajito to Sloat	SWF	\$225,000			\$225,000				\$225,000	
8	Dorey Way Drainage Repairs	SWF	\$25,000						\$25,000	\$25,000	
9	Dutra Street Sewerline Replacement	Sewer Fund	\$150,000			\$50,000				\$50,000	
10	Fremont St. Lights (Camino Aguajito to Camino El Estero)	General	\$85,000					\$85,000		\$85,000	
11	Greenwood Way Stormdrain Inlet	SWF	\$5,000						\$5,000	\$5,000	
12	Iris Canyon Creek Restoration-Critical Areas	SWF	\$1,000,000						\$1,000,000	\$1,000,000	
13	Jefferson Drainage to Vets Park	SWF	\$65,000					\$65,000		\$65,000	
14	Linda Vista Stormdrain Extension	SWF	\$80,000						\$80,000	\$80,000	
15	Lyndon S/D (Between Prescott & Withers)	SWF	\$120,000						\$120,000	\$120,000	
16	Madison and Pebble Streets Sanitary Sewer Improvements	SWF	\$140,000						\$140,000	\$140,000	
17	Mar Vista/Soledad S/D Extension	SWF	\$225,000						\$225,000	\$225,000	NE end - Gorman Property
18	Miscellaneous Storm Drain Improvements.	SWF	\$50,000			\$50,000				\$50,000	
19	N Fremont Storm Dr Impr Ph 2 Airport Rd to Cyn Del Rey	Storm Water Util.	\$500,000			\$300,000	\$300,000	\$200,000		\$500,000	
20	Pacific Street Drainage Repairs near Fire Station #1	SWF	\$100,000					\$100,000		\$100,000	
21	Pacific St Storm Drain Pipe (Creek) (bet. San Bernabe & Bartolomeo)	SWF	\$110,000						\$110,000	\$110,000	
22	Pump Station #2 Containment Enclosure for Pump & Generator	Sewer Fund	\$30,000			\$30,000				\$30,000	
23	Sewer Defects List - Spot Repair Sections of Sewer Main Citywide Ph 1	Sewerline Maint	\$230,000		\$230,000					\$230,000	Design
24	Sewer Line Protection-Del Monte Beach	Sewer Fund	\$25,000			\$25,000				\$25,000	
25	Sewer Main Repair 06/07 - Repair 27 Sections of F-Rated City Sewer Mains Citywide	Sewer Fund	\$70,000		\$70,000					\$70,000	
26	Sewerline Repair Phase 4	Sewer Fund	\$1,300,000			\$250,000	\$250,000	\$350,000	\$450,000	\$1,300,000	
27	Sewerline Repair Phase 5	Sewer Fund	\$1,300,000			\$250,000	\$250,000	\$250,000	\$800,000	\$1,300,000	
28	Skyline Dr. - Construct New Concrete Drainage Ditch	General CR	\$50,000			\$100,000	\$200,000	\$200,000	\$50,000	\$500,000	
29	Storm Drain Repair 06/07 - Slip Line and Spot Repair F-Rated Storm Drain Mains Citywide	Storm Water Util.	\$500,000						\$500,000	\$500,000	
30	Washington Streetlight @ Bonifacio	General	\$13,000						\$13,000	\$13,000	
31	Wharf 1 Streetlight Addition	Special Assmt	\$50,000			\$80,000			\$50,000	\$50,000	
32	Wharf #2 Fire Sprinkler Replacement	General	\$80,000			\$40,000			\$80,000	\$80,000	
33	Wharf 2 Stormwater Outfall Shield	SWF	\$40,000			\$40,000				\$40,000	
34	Window on the Bay Irrigation Water Conversion	General	\$25,000			\$25,000				\$25,000	Design/Construction
TRANSPORTATION											
1	Aguajito/Fremont Street Curb, Gutter & Sidewalk	General	\$10,000	\$5,000				\$5,000		\$5,000	
2	Aguajito & Fremont Avenue Walkway and Street Stabilization	TDA 2%	\$10,000			\$10,000			\$10,000	\$10,000	
3	Bikeway Projects		\$1,600,000			\$100,000	\$100,000	\$100,000	\$1,300,000	\$1,600,000	

NEIGHBORHOOD IMPROVEMENT PROGRAM
2006/2007

6/1/2006

	Budget	Annual Operations & Maintenance Costs (new/additional)
PROJECT FULLY FUNDED WITH BASE ALLOCATION		
1 CONA Entry Signs	\$7,000	0
2 Monte Vista School Power Backup System for CERT Box	\$12,000	0
3 David/Prescott Corridor Traffic Study	\$30,000	0
4 New Monterey Curb Ramps Ph III	\$7,000	0
5 Roosevelt and Cedar Street Curb and Gutter Replacement	\$5,500	0
6 Vizcaino Oak Tile Mural Study	\$5,000	0
7 Pearl Street Tree Planting	\$1,000	500
OTHER FUNDED PROJECTS, Including partial base allocations		
8 Monterey High Field & Track Renovation	\$50,000	0
9 CONA Traffic Calming PH V (Airport Rd, Ramona Ave & Casanova St)	\$175,000	2000
10 Alta Mesa Traffic Calming PH III (Copa Del Oro & Via Mirada)	\$95,000	1000
11 Montecito Park Play Equipment Replacement	\$50,000	1000
12 Friendly Plaza & Lower Presidio Historic Park Statue and Monument Restor	\$77,000	0
13 Soledad Drive Sidewalk Improvements (Pacific to Via Descanso)	\$52,000	0
14 Fairgrounds Park (Airport Rd)	\$50,000	4000
15 Foothill School Drop Off Supplemental Funding	\$175,000	0
16 Skyline Forest City Greenbelt Management PH II	\$50,000	0
17 Del Monte Avenue Curb Extensions (Del Monte & Van Buren)	\$55,000	0
18 Oak Grove Entry Median (Sloat & First St.)	\$55,000	500
19 Monterey Vista Entrance Medians (Soledad & Soledad/Mar Vista)	\$65,000	1500
20 MSC Natatorium Overhead Lighting Upgrade/Replace Drop Off Area Tile	\$60,000	0
21 Old Town Curb Ramps PH III	\$25,000	0
22 Dennis the Menace Playground - Replace Roller Slide	\$35,000	0
23 Griffin Plaza Lighting	\$6,000	500
24 Spencer 600 Widening	\$400,000	0
25 CONA Driveways PH III	\$60,000	0
26 David Avenue Lighted Crosswalk	\$127,000	1000
27 CONA ADA Curb Ramps (Fairgrounds Rd)	\$18,000	0
28 Oak Grove Solar Speed Indicator Signs	\$30,000	800
29 Bay View School Drainage	\$13,000	0
30 Hartnell Gulch Pedestrian Plan	\$10,000	0
31 1036 Munras Avenue Sidewalk Infill and Driveway	\$8,000	0
32 Fire Station #2 & Hilltop Center Water Storage Tanks	\$30,000	500
33 NIP Contingency	\$244,062	N/A
NEIGHBORHOOD IMPROVEMENT FUND TOTAL	\$2,082,562	\$12,800
CUT-OFF PROJECTS		
34 Lighthouse Avenue Bus Pads & Pavement Rehabilitation*	\$125,000	0
35 Custom House Plaza Wall Removal*	\$12,500	0
36 El Dorado Driveway Reconstruction*	\$15,000	0
37 Don Dahvee Greenbelt Management PH I*	\$25,000	0
38 Sloat from 9th Street to Del Monte Avenue Sidewalk Infill*	\$20,000	0
	\$197,500	0

*A budget appropriation adjustment will be brought before Council when funding is both identified and available.

NEIGHBORHOOD IMPROVEMENT PROGRAM 2006/2007 PROJECT DESCRIPTIONS

1. **CONA Entry Signs** – This is for additional funds as provided for entrance signs into the CONA neighborhood as part of the traffic calming projects.
2. **Monte Vista School Power Back Up System for CERT Box** - This project provides a slab for emergency backup equipment and direct electrical connections for a CERT container (Community Emergency Response Team) setup in the upper Monte Vista School area.
3. **David / Prescott Corridor Improvement Study** - This is a traffic calming study specifically for these two streets in New Monterey.
4. **New Monterey Curb Ramps Phase III** - This project is a continuation of the installation of curb ramps program in areas of the City where they are needed / required.
5. **Roosevelt and Cedar Street Curb and Gutter Replacement** - This project will replace a specific section along Roosevelt and Cedar Street that has an uplifted curb and cracked gutter.
6. **Vizcaino Oak Tile Mural Study** - This project will be a study to design a mural honoring the significance of the Vizcaino Oak in a location along the recreation trail which will be in close proximity to the area where the oak was originally located.
7. **Pearl Street Tree Planting** - This project will provide for trees along the sidewalk of the specific area along Pearl Street to help beautify that section of the downtown neighborhood.
8. **Monterey High Field and Track Renovations** - This is an additional \$50,000 added to \$50,000 approved in previous years. The \$100,000 is NIP's support of the \$1.5 million dollar plus project currently underway in design and eventual construction for improvements in the Monterey High Field and Track fields.
9. **CONA Traffic Calming Phase V (Airport Rd., Ramona Ave, & Casanova St.)** - This project is a continuation of the traffic calming improvements such as medians, bulb outs, etc. in the Casanova Oak Knoll Neighborhood.
10. **Alta Mesa Traffic Calming Phase III (Copa Del Oro & Via Mirada)** - This project is part of the Council approved of the Alta Mesa traffic calming plan for a median or partial median throughout the intersection along Copa Del Oro and Via Mirada.
11. **Montecito Park Play Equipment Replacement** - This project will replace the 11 year old equipment at the Montecito Park play area and will bring the equipment and layout up to current California and Federal standards.

- 12. Friendly Plaza & Lower Presidio Historic Park Statue and Monument Restoration** - This project is for the evaluation and restoration of three of the City's monuments that are either deteriorating or in desperate need of restoration.
- 13. Soledad Drive Sidewalk Improvements (Pacific to Via Descanso)** - This work will greatly improve the pedestrian situation along this section of Soledad Drive. Additionally, it will make it ADA compliant as well as "pedestrian safe" for parents and grandparents pushing strollers and similar transports.
- 14. Fairgrounds Park (Airport Road)** - This will be for design and improvements to a portion of the fairgrounds adjacent to Airport Road. This project will serve as a recreational area for that neighborhood when the land is not being used for fairground purposes.
- 15. Foothill School Drop Off Supplemental Funding** - This money will provide the remaining funds required to complete this project which was approved 5 plus years ago by Council for a drop off and parking area for Foothill school.
- 16. Skyline Forest City Greenbelt Management Phase II** - This is a continuation of a project last year to complete the removal of potential fuel for fires in the Skyline forest greenbelt area.
- 17. Del Monte Avenue Curb Extensions (Del Monte & Van Buren)** - This project will provide curb extensions on Del Monte Ave. and shorten the distance pedestrians have to cross Del Monte Ave. at this location. This is a heavily trafficked area, particularly during the operational hours of the DLI.
- 18. Oak Grove Entry Median (Sloat & First St.)** - These are entry signs similar as to what was approved in the past for the Casanova Oak Knoll area as well as other neighborhoods.
- 19. Monterey Vista Entrance Medians (Soledad & Soledad/Mar Vista)** - These two medians are part of the Monterey Vista traffic study and were approved by Council in the past.
- 20. Monterey Sports Center Natatorium Overhead Lighting Upgrade / Replace Drop Off Area Tile** - This project will fund both the improvements for the overhead lighting in the Natatorium as well as the drop-off area in front of the facility. The tile sections in this area are difficult to find and replace. The tile will be replaced with reddish concrete, which is expected to dramatically reduce the maintenance in this area and enhance the visual appearance in the drop off area for the sports center.
- 21. Old Town Curb Ramps Phase III** - This is a continuation of the ADA curb ramp installation project currently being initiated throughout the City.

- 22. Dennis the Menace Playground - Replace Roller Slide** - This project is to replace the rollers on the slide with equipment that will require less maintenance and updated material for the rollers themselves.
- 23. Griffin Plaza Lighting** - This project is for matching funds with the downtown business association to provide lighting in Griffin Plaza. Conduit and a source of electricity already exist and were provided for at the time of the original construction of the Plaza.
- 24. Spencer 600 Widening** - This is the continued effort to widen streets on the narrow sections of the New Monterey neighborhood.
- 25. CONA Driveways Phase III** - This is the third phase of providing funds to improve the driveways in the certain section of Casanova Oak Knoll. The driveways when first constructed were not cut into the roll curb, which created, after years of overlay in the streets, a difficulty for many cars of today to roll in/out of their driveways without scraping portions of their vehicles.
- 26. David Avenue Lighted Crosswalk** - This project will begin with the study to determine whether a lighted crosswalk is required along any section of David Ave. The results of the study will determine whether design and construction actually goes forward.
- 27. CONA ADA Curb Ramps (Fairgrounds Rd)** - This is a continuation of the ADA curb ramps cuts mentioned in projects above. This will be on the Fairgrounds Rd. area.
- 28. Oak Grove Solar Speed Indicator Signs** - This is the second of projects of this type from previous years, which is to provide solar speed indicators in certain areas of the neighborhood to influence the speeds of vehicles travelling down those particular streets. It is expected to have a measurable traffic calming effect.
- 29. Bay View School Drainage** - This is an improvement of the existing drainage for the Bay View School area, which was originally funded through the NIP program. This is expected to dramatically reduce the maintenance issues as well as the usability of the grass area for local kids both during and after school hours.
- 30. Hartnell Gulch Pedestrian Plan** - This is a plan for the design from the library through Hartnell Gulch and through the currently used Safeway property to Munras Avenue.
- 31. Munras Ave. Sidewalk and Infill Driveway (address 1036)** - This is for a simple sidewalk infill and driveway conform on a residence on Munras Ave.
- 32. Fire Station #2 & Hilltop Center Water Storage Tanks** - This is a continued effort by the NIP committee to provide for emergency backups systems throughout various

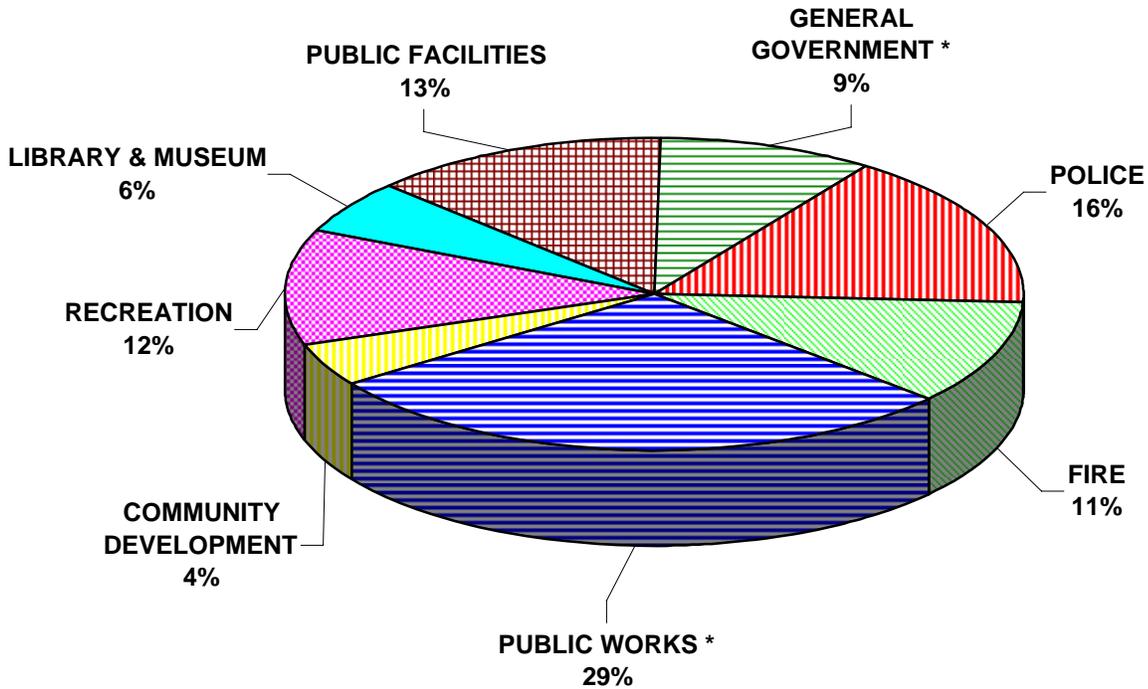
locations of the City during emergencies. These will be two additional water storage tanks of those that currently exist both at the Fire Station #1 and at the CONA community center.

CUT-OFF PROJECTS

34. **Lighthouse Avenue Bus Pads & Pavement Rehabilitation** - This project is to provide matching funds for concrete and pavement improvements in the intersections along Lighthouse to include bus pads as required.
35. **Custom House Plaza Wall Removal** - This project will remove a section of the wall in the Custom House Plaza. It has been reviewed and approved by the Parks and Recreation Commission, State Parks and City staff and is expected to open up the Plaza to be more friendly to the people in that area as well as pedestrian users passing the Custom House.
36. **El Dorado Driveway Reconstruction** - This is for the improvement of several very old driveways on El Dorado Street that are deteriorated and out of date with current design standards.
37. **Don Dahvee Greenbelt Management Phase I** - This will be a program for removing potential fuel and unwanted greenbelt vegetation in the Don Dahvee area.
38. **Sloat from 9th Street to Del Monte Avenue Sidewalk Infill** - This is a simple sidewalk infill in this area.

**SUPPLEMENTAL
INFORMATION SECTION**

AUTHORIZED POSITIONS BY DEPARTMENT
2005-06



TOTAL AUTHORIZED POSITIONS = 492.25 (Full-time & Regular Part-time)

	2003-04 AMENDED	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED
POLICE	82.00	81.00	79.00	79.00
FIRE	51.00	51.00	51.00	54.00
PUBLIC WORKS *	144.75	136.75	137.75	141.75
COMMUNITY DEVELOPMENT	24.00	23.00	22.00	22.00
RECREATION	63.50	61.00	57.75	58.75
LIBRARY & MUSEUM	28.00	25.50	25.50	27.25
PUBLIC FACILITIES	66.00	62.25	62.25	65.25
GENERAL GOVERNMENT *	45.75	45.75	47.00	46.00
TOTAL	505.00	486.25	482.25	494.00
* Includes positions related to Internal Service divisions.				

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
<u>POLICE DEPARTMENT</u>				
<u>Administration</u>				
Police Chief	1	1	1	
Administrative Assistant	1	1	1	
Police Sergeant	2	2	2	
Police Officer	3	3	3	
Police Recruit	2	2	2	
Office Assistant II	1	1	1	
<u>Field Operations</u>				
Deputy Police Chief	1	1	1	
Police Lieutenant	3	3	3	Extend 1 Overfill 06/07 through 6/30/07
Police Sergeant	7	7	7	
Police Officer	31	31	31	Add 2 Overfill Positions 05/06
Animal Control Officer	1	1	1	
<u>Support</u>				
Police Services Manager	1	1	1	
Records/Detention Supervisor	1	1	2	Add 1 Position 1/1/07
Senior Police Services Technician	4	4	3	Eliminate 1 Position 1/1/07
Police Services Technician	9	9	9	
Office Assistant II	3	2	2	Eliminate 1 Position 05/06
<u>Investigations/Community Services</u>				
Deputy Police Chief	1	1	1	
Police Sergeant	1	1	1	
Police Officer	6	6	6	
Criminal Intelligence Specialist	1	1	1	
Youth Diversion Coordinator	1	0	0	Eliminate 1 Position 05/06
POLICE DEPARTMENT TOTAL	81	79	79	
<u>FIRE DEPARTMENT</u>				
<u>Administration</u>				
Fire Chief	0	1	1	Reinstate Full-time Position 05/06
Administrative Analyst	1	1	1	
Administrative Assistant	1	1	1	
Office Assistant II	1	1	1	
<u>Fire Prevention & Emerg. Preparedness</u>				
Division Chief	1	0	0	Eliminate 1 Position 05/06
Deputy Fire Marshal	1	1	1	
<u>Fire Operations</u>				
Division Chief	3	3	3	
Fire Captain	9	9	12	Add 3 Positions 06/07
Fire Engineer	12	12	12	
Firefighter	21	21	21	Unfreeze 2 Vacant Positions 05/06
<u>Training</u>				
Division Chief	1	1	1	
FIRE DEPARTMENT TOTAL	51	51	54	

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
--	--------------------	--------------------	--------------------	----------

PUBLIC WORKS DEPARTMENT

Administration

Director of Plans, Engineering, & Environmental Compliance	0	1	1	Add 1 Position 05/06
Engineering & Maintenance Director	0	1	0	Add 1 05/06, Eliminate 1 06/07
Public Works Director	1	0	0	Eliminate 1 Position 05/06
Administrative Assistant	1	1	1	
Grant Coordinator	1	1	1	
Solid Waste Program Manager	0	0	1	Move from Engineering/Design 06/07

Engineering/Design

City Engineer	1	1	1	
Associate Civil Engineer	2	2	2	
Engineering Technician	2	2	2	
Solid Waste Program Manager	1	1	0	Move to Public Works Admin 06/07

Engineering/Survey

Associate Engineering Surveyor	1	1	1	
--------------------------------	---	---	---	--

Construction Management

Project Develop./Construction Mgr.	1	1	1	
Field Engineer	1	1	1	Admin. Filled w/Assoc.Civil Eng.
Public Works Inspector	2	2	2	
Associate Civil Engineer	1	1	1	Admin. Underfill w/Assistant Civil Eng.
Senior Accounting Technician	0	1	1	Add 1 Position 05/06 (Reclass)
Senior Account Clerk	1	0	0	Eliminate 1 Position 05/06 (Reclass)
Office Assistant II	2	1.75	1.75	Eliminate 1 05/06, Move RPT from Parks 05/06

Transportation Engineering

City Traffic Engineer	1	1	1	
Engineering Technician	0	0	1	Add 1 Position 06/07
Field Assistant II	1	1	1	
Signal Maintenance Technician	1	1	1	

Street Maintenance

Street & Utility Manager	1	1	1	
Street & Utility Supervisor	1	1	1	
Street Maintenance Leadworker	1	1	1	
Senior Street Maintenance Worker	1	1	1	
Street Maintenance Worker	3	3	3	
Sign Crafts Supervisor	1	1	1	
Lineworker	1	1	1	
Office Assistant II	1	1	1	

Sewer Maintenance

Street & Utility Supervisor	1	1	1	
Senior Street Maintenance Worker	2	2	2	
Street Maintenance Worker	2	2	2	
Engineering Technician	0	0	1	Add 1 Position 06/07

Storm Drain/Engineering

Associate Civil Engineer	1	1	1	
Engineering Technician	1	1	1	

Storm Drain/ Maintenance

Senior Street Sweeper Operator	1	1	1	
Street Sweeper Operator	1	1	1	
Street & Utility Supervisor	1	1	1	
Senior Street Maintenance Worker	1	1	1	

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
<u>Building Maintenance</u>				
Building Maintenance Supervisor	1	1	1	
Building Maint. Craftworker	5	5	5	
Electrician	1	1	1	
<u>Custodial Services</u>				
Custodial Supervisor	1	1	1	
Senior Custodian	1	1	1	
Custodian	9	9	10	1 Overfill through 6/30/07; Add 1 Position 06/07
Facility Attendant	1	1	1	
<u>Presidio Maintenance Operations</u>				
Public Works Admin. Mgr.	1	1	1	
Public Works General Svcs. Mgr.	1	1	1	
Senior Engineer	1	1	1	
Associate Civil Engineer	1	2	2	Add 1 Position 05/06
Quality Control Inspector	1	1	1	
Building Maintenance Supervisor	1	1	1	
Senior Craftworker	3	3	4	Add 3 yr. Contract Position through 6/30/09
Historic Facilities Sr. Craftworker	1	1	1	
Building Maint. Craftworker	8	9	9	Add 1 Position 05/06
Building Maintenance Worker	2	2	2	
Senior Street Maintenance Worker	1	1	1	
Street Maintenance Worker	1	1	1	
Electrician	1	1	1	
Assistant Electrician	1	1	1	
Arborist	1	1	1	
Maintenance Technician	1	1	1	
Office Assistant II	2	2	2	
<u>Vehicle Management - Mechanical</u>				
Fleet Coordinator	0	1	1	Add 1 Position 05/06
Mechanical Supervisor	1	0	0	Eliminate 1 Position 05/06
Lead Mechanic	1	1	1	
Automotive Mechanic	4	4	4	
Automotive Attendant	1	1	1	
Office Assistant II	1	1	1	
Parts Clerk	1	1	1	Extend Contract Position to 6/30/07
<u>Parks</u>				
Parks Superintendent	1	1	1	
Parks Crafts Supervisor	1	0	0	Eliminate 1 Position 05/06
Park Maintenance Supervisor	2	2	2	
Park Attendant	1	1	1	
Park Maintenance Leadworker	1	2	2	Add 1 Position 05/06
Parks Crafts Leadworker	0	1	1	Add 1 Position 05/06
Park Maintenance Worker	13	13	13	
Park Maintenance Craftworker	3	3	3	
Pest Control Advisor	0	1	1	Add 1 Position 05/06
Senior Park Maintenance Worker	4	2	2	Eliminate 2 05/06, Add 1 Overfill through 1/1/07
Field Assistant II	1	1	1	
Office Assistant II	0.75	0	0	Move to Construction Management 05/06

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
<u>Urban Forestry</u>				
Forester	1	1	1	
Greenbelt Coordinator	1	1	1	
Arborist	1	1	1	
Tree Trimmer	2	2	2	
Tree Maintenance Worker	2	2	2	
<u>Cemetery</u>				
Cemetery Coordinator	1	1	1	
Cemetery Maintenance Worker	2	2	2	Admin. underfill w/ 1 Park Maint. Worker
<u>Street Maintenance Districts</u>				
Senior Park Maintenance Worker	1	1	1	
PUBLIC WORKS DEPT. TOTAL	136.75	138.75	141.75	
<u>COMMUNITY DEVELOPMENT DEPT.</u>				
<u>Planning</u>				
Community Develop Director	1	1	1	
Chief of Planning	1	1	1	Underfill with Senior Planner 05/06
Planning Secretary	1	1	1	
Senior Planner	3	2	2	Eliminate 1 Position 05/06
Senior Associate Planner	1	1	1	
Associate Planner	1	1	1	
Technical Office Assistant	3	3	3	Admin. underfill with 1 Office Assist. II
<u>Building Safety and Inspection</u>				
Building Official	1	1	1	
Senior Building Inspector	1	0	0	Eliminate 1 Position 05/06
Building Inspector	2	2	2	
Building Plans Examiner/Inspector	1	1	1	
Building Technician	0	1	1	Add 1 Position 05/06
Technical Office Assistant	1	1	1	
<u>Housing and Property Mgt.</u>				
Housing and Property Manager	1	1	1	
HCD Coordinator - Programs	1	1	1	
HCD Coordinator - Real Estate	1	0	0	Eliminate 1 Position 05/06
HCD Admin. Analyst - Real Estate	0	1	1	Add 1 Position 05/06
HCD Coordinator - Projects/Prgm.	1	1	1	
Technical Office Assistant	0	1	1	Add 1 Position 05/06 (Reclass)
Office Assistant II	1	0	0	Eliminate 1 Position 05/06 (Reclass)
Administrative Analyst	1	1	1	Convert to Permanent Position 05/06
COMMUNITY DEVELOPMENT DEPARTMENT TOTAL	23	22	22	

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
--	----------------------------	----------------------------	----------------------------	-----------------

RECREATION & COMMUNITY SERVICES DEPT.

Administration

Rec. & Community Serv. Director	1	0	0	Convert to Contract PTS 05/06
Administrative Analyst	1	1	1	
Administrative Assistant	1	1	1	
Community Services Director	0	1	1	Add 1 Position 05/06
Office Assistant II	2	3	3	Move 1 Position from Hilltop Park Ctr. 05/06
Recreation Superintendent	1	1	1	
Recreation Supervisor	1	1	1	

Youth Center

Community Center Director	1	1	1	
Recreation Specialist	0.75	0.75	0.75	
Lead Preschool Instructor	0.75	0.75	0.75	

Senior Center

Community Center Director	1	1	1	
Recreation Specialist	0.75	0.75	0.75	

Hilltop Park Center

Community Center Director	1	1	1	
Recreation Specialist	0.75	0.75	0.75	
Office Assistant II	1	0	0	Move 1 Position to Administration 05/06
Lead Preschool Instructor	1.5	1.5	1.5	

Cona Park Center

Community Center Director	1	1	1	
Recreation Specialist	0.75	0.75	0.75	
Lead Preschool Instructor	0.75	0.75	0.75	

Special Programs & Events

Recreation Specialist	1.5	1.5	1.5	
Afterschool Site Directors	2.25	1.5	1.5	Eliminate 1 RPT Position 05/06
Senior Recreation Leader	2.25	1.5	1.5	Eliminate 1 RPT Position 05/06
Teaching Specialist	0.75	0	0	Eliminate 1 RPT Position 05/06

Sports

Sports Supervisor	1	1	1	
Sports Specialist	0.75	0	0	Eliminate 1 RPT Position 05/06 (title change)
Recreation Specialist	0	0.75	0.75	Add 1 RPT Position 05/06 (title change)

Sports Center - Operations

Sports Center Manager	1	1	1	
Sports Center Operations Mgr.	1	1	1	
Sports Coordinator	1	1	1	
Fitness Manager	1	1	1	
Facility Coordinator	2	2	2	
Group Exercise Coordinator	1	1	1	
Aquatics Coordinator	1	1	1	
Aquatics Specialist I	1.5	1.5	1.5	
Aquatics Specialist II	0.75	0.75	0.75	
Physical Therapist	1.5	1.5	1.5	
Recreation Specialist	1.5	1.5	1.5	

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
Tot Activity Leader	0.75	0.75	0.75	
Lifeguard	1.5	1.5	1.5	
Senior Craftworker	1	0	0	Move to Sports Center - Maintenance 05/06
Building Maint. Craftworker	0.75	0	0	Move to Sports Center - Maintenance 05/06
Senior Facility Attendant	1	1	1	
Facility Attendant	6.5	6.5	6.5	
Maintenance Specialist	0.75	0.75	0.75	
Laundry Attendant	2	2	2	
Control Cashier	4	4	4	
Recreation Technical Office Asst.	1	1	1	
Office Assistant II	2	2	2	
<u>Sports Center - Maintenance</u>				
Senior Craftworker	0	1	1	Move from Sports Center - Operations 05/06
Building Maint. Craftworker	0	0.75	0.75	Move from Sports Center - Operations 05/06
RECREATION & COMMUNITY SERVICES DEPARTMENT TOTAL				
	<hr/> 61	<hr/> 58.75	<hr/> 58.75	
<u>LIBRARY</u>				
<u>Administration</u>				
Library Director	1	1	1	
Assistant Library Director	0	1	1	Move 1 from Reference Services 05/06
Office Assistant II	0	0	0.5	Add 0.5 Regular Part-time 06/07
Administrative Assistant	1	1	1	
Archivist	0	1	1	Move 1 from Reference Services 05/06
Special Services Coordinator	1	1	1	
<u>Support Services</u>				
Automated Systems Coordinator	1	1	1	
Cataloging Supervisor	1	0	0	Eliminate 1 Position 05/06
Technology Services Specialist	0	1	1	Add 1 Position 05/06 (Reclass)
Library Assistant III	1	1	1	Move 1 from Reader Svcs., Eliminate 1 05/06
Library Assistant II	0	1	1	Add 1 Position 05/06
Library Assistant I	0.75	0.75	0.75	
<u>Reference Services</u>				
Assistant Library Director	1	0	0	Move 1 Position to Administration 05/06
Senior Librarian	1	1	1	
Librarian II	1	1	0	Eliminate 1 Position 06/07
Librarian	2	1	2	Move 1 to Youth Svcs. 05/06, Add 1 06/07
Archivist	1	0	0	Move 1 Position to Administration 05/06
<u>Youth Services</u>				
Youth Services Manager	1	1	1	
Librarian	2.75	3.75	3.75	Move 1 from Reference Services 05/06
<u>Readers' Services</u>				
Reader Services Manager	1	1	1	
Library Assistant I	3.5	1.5	2.25	Eliminate 2 05/06 (Reclass), Add 1 RPT 06/07
Library Assistant II	1	3	3	Add 2 Positions 05/06 (Reclass)
Library Assistant III	1	0	0	Move 1 Position to Support Services 05/06
Senior Library Page	0.75	0.75	0.75	
<u>Museum</u>				
Office Assistant II	0.75	0.75	0.75	
Cultural Arts Assistant	0	0	0.5	Add 0.5 Regular Part-time 06/07
Museum Coordinator	1	1	1	
LIBRARY DEPARTMENT TOTAL				
	<hr/> 25.5	<hr/> 25.5	<hr/> 27.25	

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
--	--------------------	--------------------	--------------------	----------

PUBLIC FACILITIES DEPARTMENT

Administration

Conference Center Manager	1	1	1	
Administrative Assistant	1	1	1	Position allocated within Dept.
Administrative Analyst	1	1	1	Position allocated within Dept.
Office Assistant II	1	1	1	Position allocated within Dept.

Conference Center- Sales

Sales & Marketing Director	1	1	1	
Senior Sales Manager	0	1	1	Add 1 Position 05/06 (Reclass)
Sales Manager	1	0	1	Eliminate 1 05/06 (Reclass), Add 1 06/07
Sales Office Assistant	1	1	1.75	Add 1 RPT Position 06/07

Conference Center - Operations

Operations Supervisor	1	1	1	
Event Supervisor	1	1	1	
Events Coordinator	1	1	1	
Senior Facility Attendant	1	1	1	
Facility Attendant	4	4	4	
Custodian	1	1	1	
Office Assistant II	1	1	1	

Conference Center - Maintenance

Senior Craftworker	1	1	1	11% Allocated to Public Works
--------------------	---	---	---	-------------------------------

Marina & Harbor

Harbormaster	1	1	1	
Marine Operations Supervisor	1	1	1	
Waterfront Maint. Supervisor	1	1	1	
Senior Harbor Maint. Worker	2	0	0	Eliminate 2 Positions 05/06 (Reclass)
Harbor Maintenance Craftworker	0	2	2	Add 2 Position 05/06 (Reclass)
Harbor Maintenance Leadworker	1	1	1	Admin Underfill as Sr Harbor Maint. Wkr. 05/06
Harbor Security Worker	3	3	3	
Field Office Assistant	1	1	1	
Senior Accounting Technician	0	1	1	Add 1 Position 05/06 (Reclass)
Senior Account Clerk	1	0	0	Eliminate 1 Position 05/06 (Reclass)

Parking

Parking Maintenance Supervisor	1	1	1	
Parking Enforcement Supervisor	1	1	1	
Off-Street Parking Supervisor	1	1	1	
Senior Parking Attendant	2	2	2	
Senior Parking Controls Technician	0	1	1	Add 1 Position 05/06 (Reclass)
Senior Parking Controls Maint. Off.	1	0	0	Eliminate 1 Position 05/06 (Reclass)
Senior Parking Enforcement Off.	1	1	1	
Parking Controls Technician	0	2	2	Add 2 Positions 05/06 (Reclass)
Parking Controls Maint. Off.	2	0	0	Eliminate 2 Positions 05/06 (Reclass)
Street Sweeper Operator	1	1	1	
Senior Street Sweeper Operator	1	1	1	
Parking Maintenance Craftworker	0	0	1	Add 1 Position 06/07
Parking Maintenance Worker	2	2	2	
Parking Enforcement Officer	6.25	6.25	6.25	
Parking Revenue Supervisor	1	1	1	
Parking Attendant	4	4	5	Add 1 Position 06/07

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
Parking Facility Worker	6	6	5.25	Eliminate 1 RPT Position 06/07
Office Assistant II	1	1	1	
Senior Accounting Technician	0	1	1	Add 1 Position 05/06 (Reclass)
Senior Account Clerk	1	0	0	Eliminate 1 Position 05/06 (Reclass)
Account Clerk	1	1	1	
PUBLIC FACILITIES				
DEPARTMENT TOTAL	<hr/> 62.25	<hr/> 62.25	<hr/> 65.25	
<u>CITY MANAGER DEPARTMENT</u>				
<u>Administration</u>				
City Manager	1	1	1	
Assistant City Manager	1	1	1	
Deputy City Manager	1	0	0	Eliminate 1 Position 05/06
Executive Assistant	1	1	1	
Executive Office Assistant	0.67	0.67	0.67	(33% Allocated to City Clerk)
<u>Community Resources/Education</u>				
Communications & Outreach Mgr.	0	1	1	Add 1 Position 05/06
Community Educ./Outreach Coord.	0.75	0	0	Eliminate 1 Position 05/06
Community Resources Coord.	0.75	0.75	0	Move 1 to Human Resources Dept. 06/07
Communications Assistant	0.75	0.75	0.75	
<u>City Clerk & Printing</u>				
City Clerk	1	1	1	
Assistant City Clerk	2	2	2	3 yr. Contract Position to 6/30/08
Executive Office Assistant	0.33	0.33	0.33	
<u>Information Services</u>				
Information Services Manager	1	1	1	
Network Administrator	1	1	1	
Systems Analyst	3	3	3	3 yr. Contract Position to 6/30/08
GIS Coordinator	1	1	1	
Computer Operations Specialist	1	1	1	
Network Analyst	1	1	1	
Network Specialist	1.75	1.75	1.75	
CITY MANAGER DEPT. TOTAL	<hr/> 20	<hr/> 19.25	<hr/> 18.5	
<u>CITY ATTORNEY DEPARTMENT</u>				
City Attorney	1	1	1	
Assistant City Attorney	1	1	1	
Legal Assistant	0.75	0.75	0.75	
Legal Secretary	1	1	1	
CITY ATTORNEY DEPT. TOTAL	<hr/> 3.75	<hr/> 3.75	<hr/> 3.75	

POSITION CONTROL LIST 2006-07

	2004-05 AMENDED	2005-06 AMENDED	2006-07 ADOPTED	COMMENTS
--	--------------------	--------------------	--------------------	----------

HUMAN RESOURCES DEPARTMENT

Human Resources Administration

Human Resources Director	0	0	1	Add 1 Position 06/07 (Title change)
Personnel and Employee Rel. Dir.	1	1	0	Eliminate 1 Position 06/07 (Title change)
Asst. Human Resources Director	0	1	1	Add 1 Position 05/06 (Reclass)
Principal Personnel Analyst	1	0	0	Eliminate 1 Position 05/06 (Reclass)
Community Resources Coord.	0	0	0.75	Move 1 Position from City Mgr. Dept. 06/07
Human Resources Analyst	0	1	1	Add 1 Position 05/06 (Reclass)
Human Resources Specialist	0	0	1	Add 1 Position 06/07
Personnel Specialist	1	0	0	Eliminate 1 Position 05/06 (Reclass)
Administrative Assistant	1	1	1	

Workers' Comp/Employ. Benefits

Benefits Manager	0	1	1	Add 1 Position 05/06 (Reclass)
Benefits Analyst	1	0	0	Eliminate 1 Position 05/06 (Reclass)
Technical Office Assistant	0	1	1	Add 1 Position 05/06 (Reclass)
Office Assistant II	1	0	0	Eliminate 1 Position 05/06 (Reclass)

HUMAN RESOURCES DEPT. TOTAL	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
	6	6	7.75	

FINANCE DEPARTMENT

Administration

Finance Director	1	1	1	
Administrative Services Manager	0	1	1	Move 1 from Accounting 05/06 (correction)
Administrative Assistant	1	1	1	
Management Analyst	1	0	0	Eliminate 1 position 05/06

Revenue Division

Revenue Manager	1	1	1	
Accountant/Auditor	1	1	1	
Senior Accounting Technician	0	2	2	Add 2 Positions 05/06 (Reclass)
Accounting Technician	2	0	0	Eliminate 2 positions 05/06 (Reclass)
Accounting Assistant	0	1	1	Add 1 Position 05/06 (Reclass)
Account Clerk	1	0	0	Eliminate 1 Position 05/06 (Reclass)

Accounting

Assistant Finance Director	0	1	1	Add 1 Position 05/06
Financial Services Manager	1	0	0	Eliminate 1 Position 05/06
Administrative Services Manager	2	1	1	3 yr. contract 6/30/08, Move 1 to Admin. 05/06
Senior Accountant	0	1	1	Add 1 Position 05/06
Accountant/Auditor	2	1	1	Eliminate 1 Position 05/06
Senior Accounting Technician	2	3	3	Add 1 Position 05/06
Accounting Assistant	0	1	1	Add 1 Position 05/06 (Reclass)
Account Clerk	1	0	0	Eliminate 1 Position 05/06 (Reclass)

FINANCE DEPARTMENT TOTAL	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
	16	16	16	

GRAND TOTAL	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	
	486.25	482.25	494.00	

COUNCIL PRIORITIES FY06-07

Public Facilities/ Public Works

1. **Window-on-the-Bay Park:** Complete acquisition of two remaining properties within the West project area; (Community Development)
2. **Catellus Property:** Evaluate appropriate use and restoration of passenger depot building on west side of Catellus. Complete public improvements on east side, including improvements to the dry storage boat yard and parking lot: (PW/CDD)
 - a. Develop Council consensus on facilitating Monterey Bay Kayaks and Adventures by the Sea operators.
 - b. Develop improvement plan for boat dry storage area.
 - c. Complete RFP process for train depot.
3. Complete City Council **Public Service Center** decision-making on project scope, location and certification of EIR and develop construction drawings. (Public Facilities)
4. Update **Storm Drain Utility, sanitary sewer, and pavement maintenance** needs and financing mechanism. (Public Works)
5. Develop, finance, and implement a **Storm Water Management Plan**. (Public Works)
6. Implement high priority **circulation improvement and maintenance projects on Lighthouse/ Del Monte corridor and Highway 68**, with a specific emphasis on:
 - a. Develop policy direction on Lighthouse Avenue traffic objectives and necessary improvements.
 - b. Completion of Highway 68 improvements at CHOMP.
 - c. Completion of the N. Fremont/ Del Monte/ Lighthouse signal controller upgrades.
 - d. Develop strategy for Washington-Del Monte improvements.
7. Work with Cannery Row Business Improvement District for the **Cannery Row Streetscape** implementing public improvements in the City right-of-way. (PW/CDD)

Historic Preservation

1. Develop strategy to preserve and interpret **Pacific Biological Lab, Wing Chong Market and La Ida Café**. (Museum and Cultural Arts)

Land Use

1. Complete **Mixed Use Guidelines**, particularly for Downtown and East Downtown, to support General Plan implementation. (Community Development)
2. Develop **Traffic Impact Fee** to support General Plan Implementation. (Public Works)
3. Complete the **Coastal Plan Implementation Program** for review and approval by the Coastal Commission. (Community Development)
4. Initiate land transfer process and water resource for **Monterey's Ft. Ord properties**. (PW/CDD)

Housing

1. Complete **Monterey Hotel mixed use/ apartment project**. (Community Development)
2. Identify another specific major **workforce housing project** in collaboration with other agencies and/or key stakeholders, and develop an action plan for possible implementation. Specific focus would be on use of Ft. Ord/ Ryan Ranch properties. (Community Development)
3. Update Housing Affordability charts. (Community Development)

Social

1. **Expand Library funding sources and endowment** to improve library services to residents, local business owners and employees, students and visitors. (Library)
2. Maintain **responsible stewardship of historic and cultural resources**. (Library, Museum and Cultural Arts)

Public Safety

1. Continue to **coordinate with other local fire departments** to explore a higher level of service to the entire region by reducing duplicate overhead and better utilizing existing resources, using agreements and/or consolidations. (Fire)

Economic

1. Insure long-term **revenue/expenditure balance** in the City's operating budget and develop an infrastructure recapitalization strategy. (City Manager)
2. Work with developer and landowner to complete construction of the **Monterey Peninsula Hotel** and the **conversion of McAbee Beach to public open space**. (Community Development)
3. Renew existing **contract for Base Operations and Maintenance at DLI and NPS**. (Public Works)
4. Develop a strategy for **expanding the economic value of DLI and NPS**. (City Manager)
5. Develop implementation plans for integrating Public Works and CDD. (City Manager/PW/CDD)
6. Work with the Business Improvement District for the **economic revitalization of the North Fremont business area** in concert with surrounding residential neighborhoods and the Fair Grounds. (Community Development)
7. Complete remodeling and revitalization of grocery and retail shops on City-owned property at **570 Munras (former Safeway site)**. (Community Development)
8. Continue initiatives to **transform the City's business processes** and manage the corporate information of the organization, including the continued deployment of **electronic-Government business systems** (City Manager)
9. **Enhance heritage tourism efforts** through continued collaboration with local, state and federal organizations. (Museum and Cultural Arts)

Staff Development

1. Expand **staff development and supervisory leadership programs** to provide opportunities for City employees to enhance performance and professional growth and to develop succession planning strategies as a means to meet the City's future leadership needs. (Executive Management/Human Resources)
2. Develop and implement staff recruitment and retention strategies. (Executive Management/Human Resources)
3. Complete the **integration of the Community Development and Public Works departments** into a single organization (City Manager, Public Works, Community Development, Human Resources).

FINANCIAL POLICIES

REVENUE POLICIES

- The City will set fees and user charges for each enterprise fund at a level that fully supports the total direct and indirect program costs. Indirect costs will ultimately include the cost of annual depreciation of fixed assets.
- The City Council will establish fees for non-enterprise funds based upon an awareness of the total direct and indirect costs of offering a service. It is recognized that certain services may be subsidized by general taxes based upon a level of subsidy determined by the Council.
- The City will aggressively pursue collection of all revenues when due.

OPERATING BUDGET POLICIES

- The City Council will adopt and maintain a balanced annual operating budget and an integrated five-year capital improvement budget.
- Current annual revenues will be equal to or greater than current expenditures. The City will maintain a long-range fiscal perspective by annually preparing and maintaining a five-year General Fund operating revenue, expenditure and available reserve schedule and a five-year capital improvement plan.
- Any normal existing revenue inflation will be used to pay for normal existing expenditure inflation. The identification of funding sources will be required for any new or expanded programs.
- The City will provide for adequate maintenance and the orderly replacement of fixed assets and equipment.
- As resource allocation plans are developed, consideration for citywide public safety shall be given high priority.
- The City will comply with all the requirements of Generally Accepted Accounting Principles (GAAP).
- The City will annually retain the services of an independent Certified Public Accounting firm to audit the City's financial statements and conduct any tests of the City's records deemed necessary to render an opinion on the City's compliance with Generally Accepted Accounting Principles (GAAP).

FINANCIAL POLICIES

CAPITAL IMPROVEMENT POLICIES

- All estimated construction, maintenance and operating costs and potential funding sources for each proposed capital improvement and neighborhood improvement will be identified before it is submitted to the City Council for approval.
- The City will finance only those capital improvements that are consistent with the adopted capital improvement plan and City priorities. All capital improvement operating and maintenance costs will be included in operating budget forecasts.

DEBT POLICIES

- Only capital improvements that cannot be financed from current revenues will be financed with debt borrowing except for enterprise funds. The City will determine and use the least costly financing method for all new capital improvement projects.
- The term for repayment of long-term financing for capital improvements will not exceed the expected useful life of the project.

RESERVE POLICIES

- The City goal will be to maintain a reserve for emergencies and economic uncertainty equivalent to 15% of the General Fund annual operating budget.
- The City will maintain appropriate reserves in the Self-Insurance Funds based on statutory requirements and actuarially projected needs.

PROPERTY MANAGEMENT

- Acquisition of real property shall be tied to a specific objective, with the source of adequate funds identified and considerations given for the long-term fiscal and policy impacts.
- Disposition of real property shall be considered for those properties without specific deed restrictions and which are unused, under-utilized, economically not viable, or which were acquired for an outdated plan or purpose.